



Working in Partnership with our Community



West Coast Council
Annual Plan & Budget Estimates 2018/2019



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About the Annual Plan

Welcome to West Coast Council's Annual Plan and Budget Estimates for the 2018/2019 financial year. This document is produced by West Coast Council, in accordance with the provisions of the *Local Government Act 1993*.

The Annual Plan (including Budget Estimates) is one of Council's main reporting documents. It provides specific information about the services and projects Council will undertake during the financial year in order to achieve the outcomes and strategies outlined in the *West Coast Community Plan 2025*. The Budget Estimates provide detailed information about how Council will fund services and deliver projects during the financial year. A report on Council's success in meeting these outcomes will be provided in the Annual Report that is produced each year.

Financial planning is a key focus for Council and its operations every year. It is necessary for Council to not only fund its depreciation obligations, but to also ensure funds are available for consistent and targeted service delivery and other operational imperatives including works and operations projects that Council must deliver on behalf of the community. Financial planning ensures the financial viability and sustainability of the organisation is strategically managed into the future. This Annual Plan is consistent with best practice and sound financial and strategic management principles.

As with all businesses, Council finds from time to time that it has to revise its spending and operational outcomes in order to deal with unexpected incidents, such as asset failures due to accident or storm damage, and to take advantage of opportunities that may arise. The Annual Plan (including Budget Estimates) should therefore be considered as a guide to Council's intentions over the next twelve months.

Anyone wanting further information in relation to specific activities or projects is encouraged to contact Council on (03) 6471 4700 where staff will be pleased to assist with any queries you may have.



Message from the Mayor and General Manager

Welcome everyone to the 2018/2019 Annual Plan & Budget Estimates for the West Coast Council.

We were very saddened during the year when we lost one of our long-term Councillors Alwyn Medwin. Councillor Medwin passed away on 13 February after a long battle with cancer. In addition to his numerous



Cr Medwin

accomplishments for our community as a Councillor for many years, Councillor Medwin also played a big part in many community organisations and pursuits and was a vocal contributor during the complex and successful Council reform process we have undertaken in recent years.

It is very pleasing to once again be in a strong position to not only set our third balanced budget in a row for next year, but to seek to implement one of the largest ever Capital Expenditure programs undertaken for the West Coast community in a single year (\$6,400,000). The planned projects for next year will see a range of overdue priorities implemented as Council continues to work towards achieving all the actions identified in the *West Coast Community Plan 2025*. Following the completion of a broad range of essential strategic planning exercises this year, Council is also now well placed to build on the partnerships we have forged with the other tiers of government, agencies and the private sector, to embark on longer term priority projects as well, such as the Aged Care Strategy for the community. Council will also forge ahead with delivering several exciting tourism projects on behalf of the community, such as the Queenstown Lower Gravity Mountain Bike Trail project and the Macquarie Heads Campground expansion project.

On the back of several years of severe cost cutting and rationalising operations for the Council, in order to provide some relief for the community in the form of 0% general rate rises for the past two years, Council will be introducing a modest 2% general rate rise for next year, which is in line with the need to keep pace with inflation and other increased costs the Council faces

from external pressures. The substantial reduction in TasWater dividends available to the Council next year, has also been a factor in having to introduce the modest rise.

Council will continue with its substantial Footpath Program for all towns next year. Allocating a further \$500,000 to deliver improved infrastructure across the region. Council will place a strong focus next year on enhancing existing income sources by finalising its Asset Management work, analysing buildings and other property it owns on behalf of the community (with a view to consolidating essential assets and divesting where appropriate) and Council will also seek to rationalise and improve its commercial operations where it can to move to best practice and to help support the many and varied activities we undertake, and the services we provide for the whole community.



Dirk Dowling – General Manager and Phil Vickers - Mayor

The issues of economies of scale and a declining population continue to test our resolve, however it is pleasing to see property sales on the move once again and there are a number of large projects currently in the planning stages or underway on the West Coast.

The challenge for Council is to look forward and not simply close a community facility because of a lack of use. As an example, while cost was highlighted as a continual challenge in our recent Aquatic Facilities Strategy Report, we will still invest capital of \$300,000.00 next year to continue the recommendations of that Report, which highlighted the importance of the current pool facilities and that came from good community consultation, in line with the goals of our *West Coast Community Plan 2025*. As with our previous Annual Plans, it is important to



continue to look forward and not languish in the past as the face of our communities change. Council will continue next year to focus on the big issues affecting the West Coast and will lobby all tiers of government to make sure the West Coast keeps pace with telecommunications changes and opportunities for infrastructure upgrades that will complement the already secured NBN installations.

As a Council we will continue to strive to deliver value for money operations and work in partnership with our communities to strategically plan for vibrant, liveable and sustainable communities into the future.

A handwritten signature in black ink, appearing to read 'Phil Vickers'.

Phil Vickers
MAYOR

A handwritten signature in black ink, appearing to read 'Dirk Dowling'.

Dirk Dowling
GENERAL MANAGER



West Coast Council Profile

The West Coast Council is located in the heart of the majestic wilderness of Tasmania's beautiful West Coast.

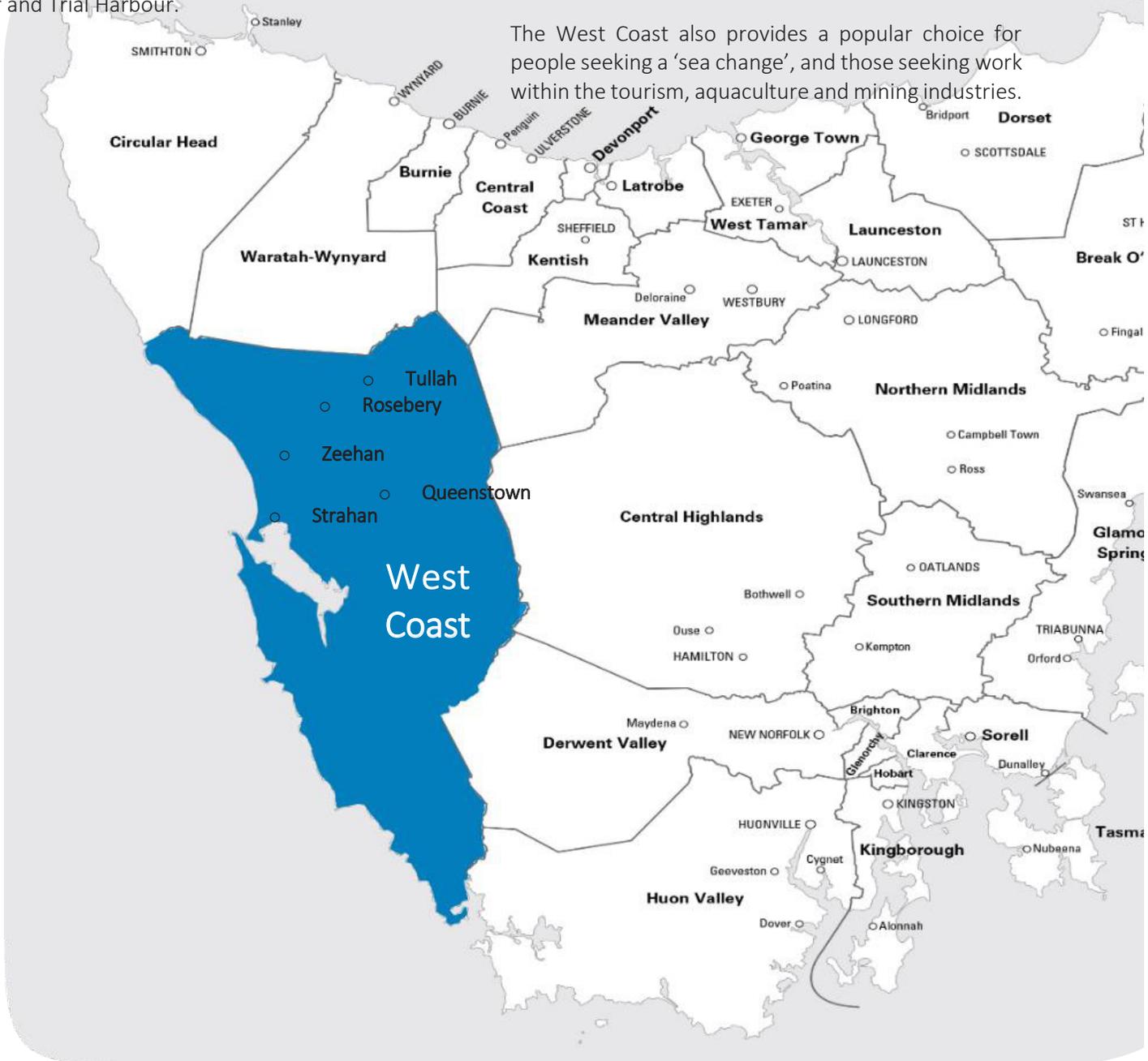
Our vision is to be a welcoming community with quality lifestyles supporting dynamic sustainable development and natural resource management.

Covering 9575sq km's, the West Coast municipality is the gateway to Tasmania's wilderness. Coastal populations include Strahan, situated on Macquarie Harbour, and the picturesque shack sites of Granville Harbour and Trial Harbour.

The inland population centres of Queenstown, Zeehan, Tullah and Rosebery and the small townships of Gormanston and Linda, are all within a short distance from magnificent lakes, rivers, rainforests, dunes and historic sites.

With a population of approximately 4176 (ABS 2017 Regional Population Growth), the West Coast is celebrated for its tourism, mining and fishing. The clean air, mild climate and strong commitment to community make the West Coast a fantastic and unique place to be.

The West Coast also provides a popular choice for people seeking a 'sea change', and those seeking work within the tourism, aquaculture and mining industries.





Council Statistics

Our Places



Council Chambers
11 Sticht Street, Queenstown

Service Centres
Agnes Street, Rosebery
Esplanade, Strahan
Main Street, Zeehan

Council Depots
Tramway Street, Queenstown
Gepp Street, Rosebery
Harvey Street, Strahan
Altcar Street, Zeehan



Our Employees

Elected Members	9
Full Time Employees	54
Part Time/ Casual Employees	11
Seasonal Casual	15

Our Infrastructure

Municipal Sealed Roads	122kms
Municipal Unsealed Roads	69kms
Sporting Ovals	Six
Community Halls	Six
Public Toilets	Thirteen



Our Valuations

Total Land Value	\$144,213,500
Capital Value	\$497,589,300
Adjusted Capital Value	\$503,646,300
Assessed Annual Value	\$30,286,368
Adjusted Annual Value	\$31,429,674

(Preliminary Data Only)

Our Budget Estimates

Total Operating Revenue	\$10,803,200
Potential Borrowings	NIL
Total Operating Expense	\$10,799,850





Mayor and Councillors



MAYOR
Phil Vickers



DEPUTY MAYOR
Shane Pitt

COUNCILLOR
Robyn Gerrity



COUNCILLOR
Lyn O'Grady



COUNCILLOR
Lindsay Newman



COUNCILLOR
Terry Shea



COUNCILLOR
Scott Stringer



COUNCILLOR
Leigh Styles

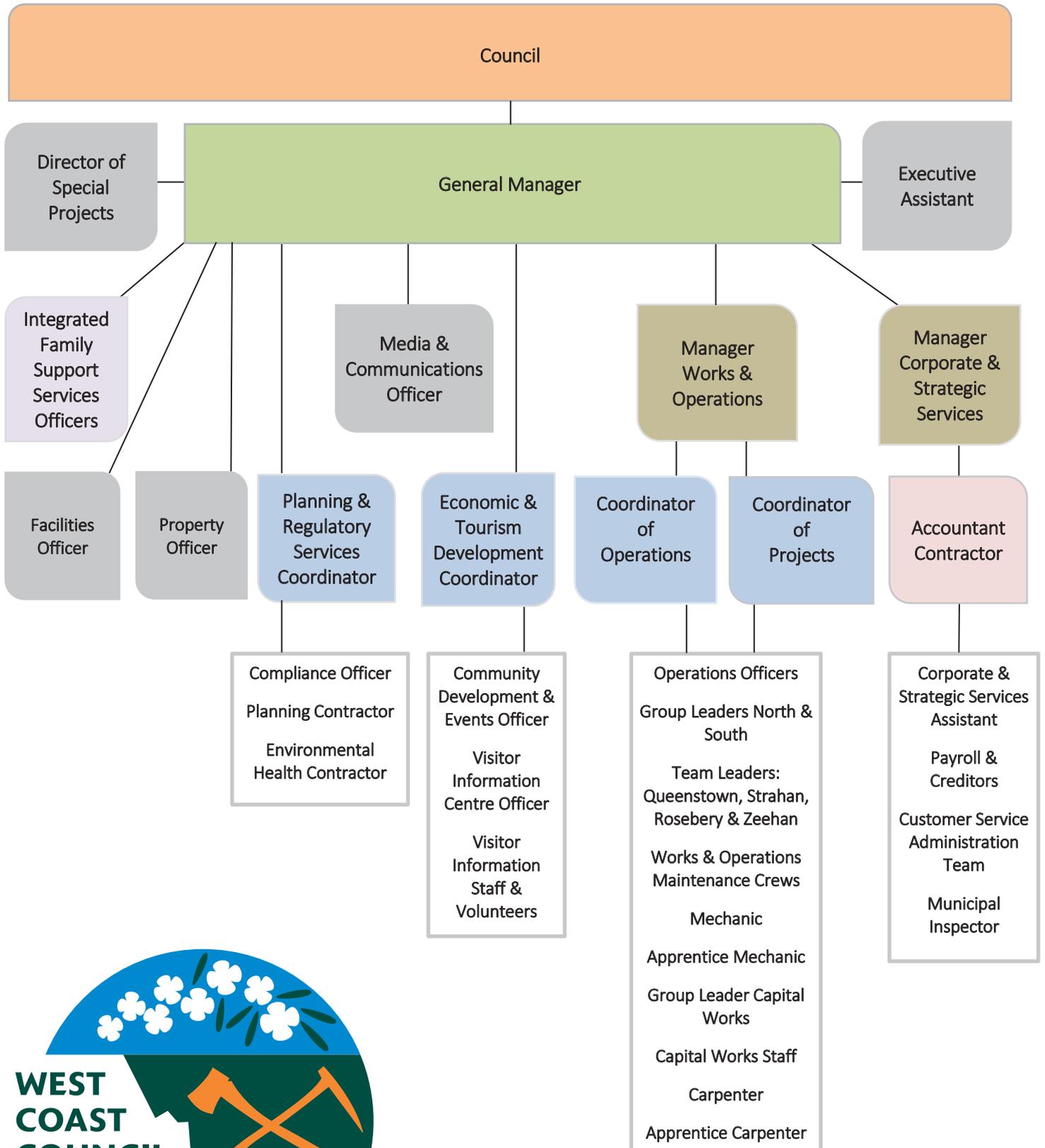


COUNCILLOR
Matthew Ryan-Sykes





Council Organisational Chart





Vision, Mission and Values

Our Vision

We are a proud community. One that is connected, enjoys our lifestyle surrounded by our unique natural heritage and works together for the benefit of the residents, business owners and visitors to our stunning Region.

Our Mission

We will work together in partnership to provide and continually improve the facilities, services and infrastructure that will serve the needs of our communities.

Our Values

Our Vision is supported by a number of values that underpin the way we work together to achieve the *West Coast Community Plan 2025*.

Responsiveness

Leadership

Unity of Purpose

Partnership

Respect & Trust

Consistency



Strategic Planning Framework

The *Local Government Act 1993* requires West Coast Council, in consultation with our community, to prepare a ten-year strategic plan. This Act also requires us to prepare an Annual Plan that is consistent with this plan.

In 2015 West Coast Council conducted an extensive community engagement program to prepare a shared vision for our community – one that would shape our preferred future and be representative of West Coast values and aspirations.

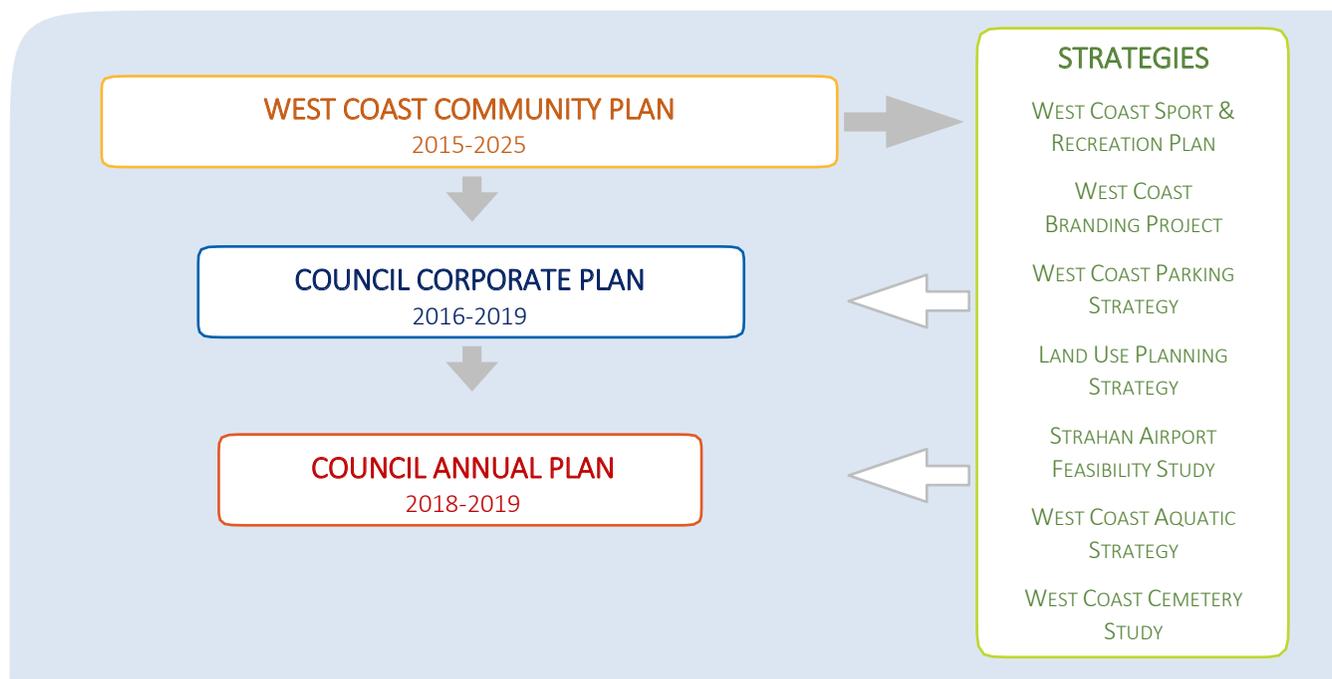
A comprehensive engagement program captured ideas and identified high-level issues and trends from the communities of the West Coast. With a 22% survey return rate and over 800 people participating in a workshop, forum or information stand it is estimated that approximately 40% of the West Coast population participated in some way.

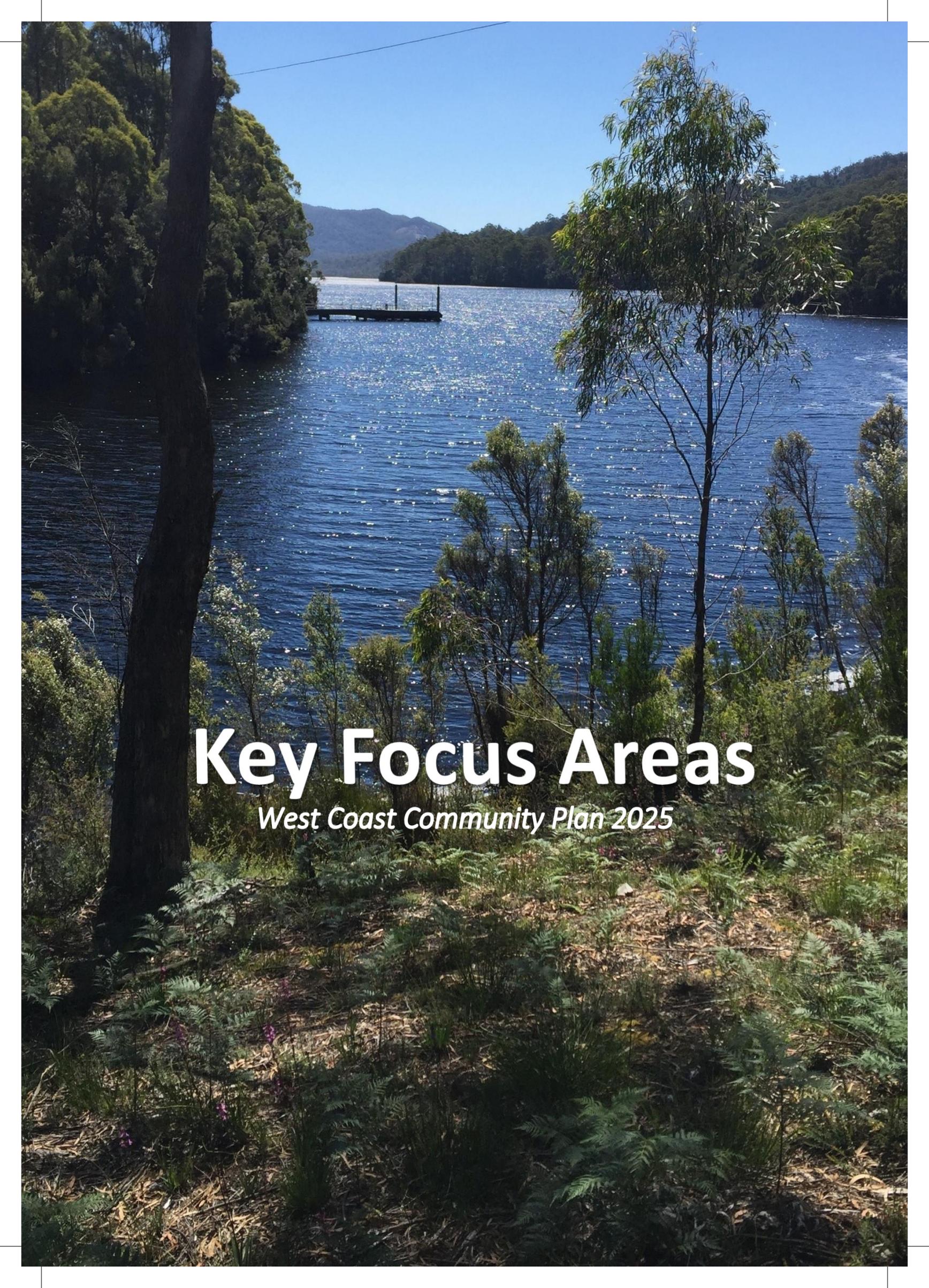
From this vision, a ten-year community strategic plan emerged as a blueprint for a better, more resilient West Coast that builds upon our strengths and sets directions for the future. The *West Coast Community Plan 2025* outlines the desired objectives of the West Coast community and has been adopted by West Coast Council as its long-term strategic plan.

West Coast Council’s strong strategic planning framework demonstrates the relationship between the community’s vision – the *West Coast Community Plan 2025* – and Council operations. Plans and strategies, including this Annual Plan, are developed by Council as part of this framework and are aligned with the vision created by our community in the *West Coast Community Plan 2025*.

The following section of this Annual Plan contains the actions that Council will work to achieve throughout 2018/19. These actions are directly referenced to the relevant key focus areas of **Our People Our Community**, **Our Economy**, **Our Infrastructure**, **Our Environment** and **Our Partnerships Our Leadership** adopted by the West Coast community in the *West Coast Community Plan 2025*.

These actions have been developed as a result of consultation with Councillors, individual departments, Council’s Senior Leadership Team and Council Management and are indicative of the operational priorities across Council departments. The effectiveness of these actions will be monitored through regular Senior Leadership Team meetings and reporting to Council to ensure community needs are met and the shared vision for the future is achieved.





Key Focus Areas

West Coast Community Plan 2025



Our People Our Community

Vision: Residents & visitors feel safe, healthy and connected to their community through access to appropriate and relevant services, activities and facilities.

1.1 The West Coast communities are accessible and safe for residents and visitors to the Region.

Strategy: 1.1.1 Create and maintain community spaces and infrastructure.

Action:

- Work closely with community groups and other stakeholders to secure additional beneficial infrastructure where appropriate.
- Capital Expenditure - Finalise the current renovation and upgrade project for the old Zeehan Scout Hall building (fence the property).
- Capital Expenditure - Install new playground equipment in Tullah.
- Capital Expenditure - Upgrade / improve playground infrastructure in all population centres.
- Capital Expenditure - Upgrade / improve sport & recreation infrastructure (in accordance with the findings of the Sport & Recreation Plan Review).
- Capital Expenditure - Continue with infrastructure upgrades to the Queenstown Cemetery.
- Capital Expenditure - Renovate / upgrade Queenstown Recreation Ground Clubroom roof.
- Capital Expenditure - Finalise Queenstown Pioneer Cemetery Project (entry, stairs, paths & signage).
- Capital Expenditure - Install new public BBQ in Rosebery Park.
- Capital Expenditure - Install awning above canteen area (Zeehan Oval clubrooms).
- Capital Expenditure - Improve gyms on the West Coast.
- Capital Expenditure - Rosebery Stadium improvements / upgrades.
- Capital Expenditure - Improve / upgrade cemeteries (Current & Pioneer) across the West Coast (in accordance with the findings of the Cemetery Study).
- Capital Expenditure - Continue to upgrade / improve pool facilities across the West Coast (in accordance with the findings of the Aquatic Facilities Strategy).
- Capital Expenditure - Continue to create and upgrade footpath infrastructure across all towns on the West Coast.
- Capital Expenditure - Construct new public toilets (Granville Harbour).
- Undertake regular public facilities inspections (e.g. playgrounds) and conduct regular maintenance as required.

Strategy: 1.1.2 Maximise community safety through safe urban design.

Action:

- Monitor and enforce Council's By-Laws.
- Capital Expenditure - Upgrade / improve parking controls, equipment and planning (in accordance with the findings of the Parking Study).
- Develop and implement appropriate communication and community education strategies to ensure introduction of the enforcement framework permitted under the Parking By-Law is structured and well understood.
- Capital Expenditure - Rehabilitate road, install traffic control measures and upgrade curb and footpath (Main Street & Hurst Street entrance Zeehan) to improve safety outcomes.
- Capital Expenditure - Continue to upgrade stormwater infrastructure across all towns on the West Coast.
- Capital Expenditure - Undertake improvement / upgrade works to Lynchford Road.



- Capital Expenditure - Seek a co-funding contribution from the State Government and begin work on establishing the full road network in Wilson and Prangley Streets, Strahan.
- Capital Expenditure - Remove shade sail frame from Zeehan Skate Park (safety Issue) and revegetate the site.

Strategy: 1.1.3 Develop and implement a best practice Emergency Management Framework in partnership with relevant organisations.

Action:

- Continue involvement with, and coordination of, the West Coast Emergency Management Committee (WCEMC).
- Capital Expenditure - Upgrade the main Administration Office in Queenstown to provide the capability for a best practice Emergency Management Command Centre to be set up during a regional emergency.
- WCEMC to update all Emergency Management Plans relating to the West Coast (including Risk Assessments and the Disaster Recovery Manual for the West Coast).
- Conduct 'on-ground' scenario training with Council staff relating to Evacuation/Recovery Centre operations.
- Manager of Works & Operations and Coordinator of Operations to continue to attend State Fire Management Area Control (FMAC) meetings as the West Coast Region representatives.
- Continue liaison with (and lobbying of) relevant State and Federal Government departments on West Coast priorities (e.g. fuel reduction practices and other fire management planning).
- Council to continue to fund the operations of the West Coast SES Units.
- Capital Expenditure - Upgrade / improve Strahan Airport and Queenstown Airport (in accordance with CASA requirements).
- Manager of Works & Operations and Coordinator of Operations will continue involvement with, and actively participate in, the meetings of the Emergency Management North West Regional Advisory Committee, as required.

Strategy: 1.1.4 Ensure appropriate levels of public transport to and from each of the communities.

Action:

- Continue to review existing infrastructure in consultation with all stakeholders (including residents and ratepayers).
- Work in partnership with the State Government, West Coast residents and businesses to implement the State Government commitment to an intra-town transport service and improved bus service to the North West.

Strategy: 1.1.5 Investigate the case for developing and expanding major airport infrastructure for Strahan Airport.

Action:

- Capital Expenditure - Upgrade / improve Strahan Airport (in accordance with the findings of the Airport Feasibility Study).
- Implement Security Upgrade Project in partnership with the State Government.



1.2 More connected and inclusive communities.

Strategy: 1.2.1 Support and create opportunities for inter-community participation.

Action:

- Continue to provide financial & in-kind assistance through the Community Assistance Grants, Sponsorships, Event Development Fund and Contingency Fund Grants to support local events and groups and youth categories.
- Utilise Council contacts database and relevant communication platforms to engage with residents regarding promotion of events and activities (e.g. community, cultural, recreational), which encourage inter-town participation.
- Continue to promote access to Council-owned facilities.
- Work in partnership with the State Government, West Coast residents and businesses to implement the State Government commitment to an intra-town transport service.
- Continue participation in, and support of, local groups and facilitate opportunities for interaction between communities.
- Continue to fund the Community Development & Events Officer role.

Strategy: 1.2.2 Improve access to cultural activities.

Action:

- Work with relevant groups to address any special needs where possible and advocate on their behalf where appropriate.
- Liaise with key stakeholders to ensure the West Coast is considered an important factor for organisations associated with cultural activities, with the aim of increasing activities hosted locally.
- Continue to support The Unconformity event and other cultural events as appropriate.
- Work with recipients and improve practices to ensure citizenship ceremonies are personalised to people from different cultures.

Strategy: 1.2.3 Support initiatives for the Region's youth.

Action:

- Continue to deliver Integrated Family Support Services through the Alliance partnership project.
- Continue to coordinate and support the West Coast Council Education & Training Advisory Committee (ETAC).
- Continue to support the work of the ETAC on the State Government funded West Coast Jobs Action Package - in partnership with TasCOSS and TCCI..
- Continue to assess (and promote where possible) the suitability/opportunity for youth involvement in each initiative or project in the region, in partnership with West Coast schools and the ETAC.
- Provide financial and/or in-kind support for individual youth recipients through the Community Assistance Grants Program.
- Develop a program aimed at middle and upper primary school students that engages youth in local government, including its role in providing a diverse range of services to the community and potential learning and career opportunities.



Strategy: 1.2.4 Encourage and recognise volunteering which supports a range of community safety, recreational, sporting and cultural activities.

Action:

- Mayoral and Councillor attendance at relevant events, ceremonies and other public occasions to promote and recognise the contribution of volunteers locally.
- Appropriately recognise West Coast volunteers during National Volunteers Week 2019.

Strategy: 1.2.5 Develop and implement a West Coast Beautification Program and associated Signage Strategy for the Region.

Action:

- Continue with regular operational maintenance schedules for all population centres.
- Develop and implement a public education and awareness campaign relating to the beautification of townships and other population centres on the West Coast (including verge mowing).
- Continue to support the work of, and be involved with, the West Coast Weed Management Group.
- Finalise streetscape works on the Esplanade (Strahan) in partnership with Tasports.
- Capital Expenditure - Upgrade / improve parking signage (in accordance with the findings of the Parking Study).
- Capital Expenditure - Upgrade / improve tourism signage (in accordance with the findings of the West Coast Branding Strategy).
- In accordance with the findings of the Aquatic Facilities Strategy, improve directional signage for all pools.
- Capital Expenditure - signage display columns (entry to Queenstown).
- Work with volunteer groups and individuals to identify and improve the appearance of West Coast towns, where appropriate.

Strategy: 1.2.6 Actively support the development of arts and cultural heritage in the Region.

Action:

- Continue to foster and promote arts events and heritage sites, including museums.
- In partnership with key stakeholders, develop a Museum/Heritage Trail promotion for the West Coast in line with the West Coast brand guidelines.
- Capital Expenditure - Work in partnership with West Coast Heritage to implement an upgrade project at the Frank Long Memorial site.
- Capital Expenditure - Finalise Queenstown Pioneer Cemetery Project (entry, stairs, paths & signage).
- Capital Expenditure - Upgrade / improve West Coast Pioneer Cemeteries (in accordance with the findings of the Cemeteries Study).
- Utilise the Council contacts database and relevant communication platforms to engage with residents regarding promotion of relevant events and activities.
- Support community events & groups through Council's Community Development & Events Officer function.



1.3 Active participation in sport, recreation and leisure opportunities.

Strategy: 1.3.1 Continually develop the Sport & Recreation Plans for the Region to promote efficient use of existing sporting facilities and identify future sporting facility requirements.

Action:

- Continue working with local sports and community groups to provide advice and assistance with funding grant applications and opportunities.
- Continue to research and distribute information to local sports and community groups, regarding available funding avenues (including opportunities at both a State and Federal level).
- Capital Expenditure - Upgrade / improve sport & recreation infrastructure (in accordance with the findings of the Sport & Recreation Plan Review).

Strategy: 1.3.2 Encourage and support 'Active Lifestyle' initiatives and programs.

Action:

- Finalise establishment of the Health and Active Lifestyle Advisory Committee to Council - to work with Council and key stakeholders to drive forward initiatives for the West Coast.
- Continue to accommodate a variety of membership options and classifications for Council-operated facilities, including concession discounts and group booking discounts.
- Capital Expenditure - Install new playground equipment in Tullah.
- Capital Expenditure - Upgrade / improve playground infrastructure in all population centres.
- Capital Expenditure - Install new public BBQ in Rosebery Park.
- Capital Expenditure - Install awning above canteen area (Zeehan Oval clubrooms).
- Capital Expenditure - Improve gyms on the West Coast.
- Capital Expenditure - Rosebery Stadium improvements / upgrades.
- Capital Expenditure - Renovate / upgrade Queenstown Recreation Ground Clubroom roof.
- Utilise Council contacts database and relevant communication platforms to engage with residents regarding promotion of events and activities (e.g. community, cultural, recreational).
- Support community events & groups through Council's Community Development & Events Officer function.

Strategy: 1.3.3 Improved access is available to recreation facilities for young people.

Action:

- Continue to support youth participation at recreation facilities, in accordance with adopted Fees and Charges e.g. providing a 50% reduction in fees at some facilities and free access for other facilities for youth under the age of 13.
- Consult with local youth as to their needs and input in regard to recreational facilities. Investigate innovative recreational and sports alternatives to existing options.

Strategy: 1.3.4 Passive and active recreational open space is available to, and used by, the community.

Action:

- Finalise establishment of the Health and Active Lifestyle Advisory Committee to Council - to work with Council and key stakeholders to drive forward initiatives for the West Coast.
- Support community events & groups through Council's Community Development & Events Officer function
- Capital Expenditure - Upgrade / improve sport & recreation infrastructure (in accordance with the findings of the Sport & Recreation Plan Review).



1.4 The health and welfare of the community is maintained through effective medical care.

Strategy: 1.4.1 Undertake a gap analysis of health service provision in the Region.

Action:

- Following Council's purchase of the old school in Queenstown, work in partnership with the State Government to undertake a gap analysis of Aged Care services in the region.
- Health and Active Lifestyle Advisory Committee to liaise with other stakeholders (including relevant government agencies) to assess gaps in health service provision and make recommendations to Council.

Strategy: 1.4.2 Encourage best practice collaboration amongst health care providers, UTAS, industry sectors and suppliers inside and outside of the West Coast.

Action:

- Continue to liaise with all stakeholders and lobby both tiers of Government for better outcomes on the West Coast.
- Continue to liaise with UTAS to offer its Rural Week Program and other appropriate programs to medical students to ensure appropriate time is spent on the West Coast.

Strategy: 1.4.3 Provide educational opportunities for multiskilling for health care professionals.

Action:

- Continue to liaise with all stakeholders and lobby both tiers of Government for better outcomes on the West Coast.
- Continue to work closely with nbn Co and their contractor (Visionstream) to ensure the timely rollout of promised fibre solutions for the West Coast.
- Investigate, through discussions with health providers, the availability of educational opportunities for multi skilling. Investigate the potential for collaborative opportunities and funding opportunities.

Strategy: 1.4.4 Assess and support E-health and new technologies, systems and processes in the health care industry.

Action:

- Continue to work closely with nbn Co and their contractor (Visionstream) to ensure the timely rollout of promised fibre solutions for the West Coast.
- Through the Health & Active Lifestyle Advisory Committee and in partnership with UTAS, consult on advances and opportunities in new technologies for E-health to remote areas and research funding opportunities for any identified initiatives.

Strategy: 1.4.5 Encourage and facilitate greater service provision based on the needs of the region.

Action:

- Continue to liaise with all stakeholders and lobby both tiers of Government for better outcomes on the West Coast.
- Continue to work closely with nbn Co and their contractor (Visionstream) to ensure the timely rollout of promised fibre solutions for the West Coast.
- Liaise with peak health care bodies to foster greater regional service provision.



Strategy: 1.4.6 Assess and improve transport opportunities for the disabled and socially disadvantaged in the Region.

Action:

- Work in partnership with the State Government, West Coast residents and businesses to implement the State Government commitment to an intra-town transport service and improved bus service to the North West.
- Continue to liaise with all stakeholders and lobby both tiers of Government for better outcomes on the West Coast.

Strategy: 1.4.7 Partnerships fostered to coordinate approach to promote the Region to attract skilled medical professionals to the Region.

Action:

- Continue to work closely with nbn Co and their contractor (Visionstream) to ensure the timely rollout of promised fibre solutions for the West Coast.
- Through the Health & Active Lifestyle Advisory Committee and in partnership with UTAS, consult on advances and opportunities in new technologies for E-health to remote areas and research funding opportunities for any identified initiatives.
- Health and Active Lifestyle Advisory Committee to work with Council and key stakeholders to attract skilled medical professionals to the West Coast, utilising the new West Coast brand toolkit to do so.
- Continue to liaise with UTAS to offer its Rural Week Program and other appropriate programs to medical students to ensure appropriate time is spent on the West Coast.

1.5 The community's social needs are supported through the provision of a range of essential social and community services.

Strategy: 1.5.1 Provide adequate services for the ageing in the community.

Action:

- Following Council's purchase of the old school in Queenstown, work in partnership with the State Government to undertake a full gap analysis of Aged Care services in the region.
- Create an Aged Care Strategy for the West Coast.
- Adjust Fees and Charges to allow for discounted access to Council gyms for Pensioners.
- Continue to provide financial support for low income households by granting a further 10% remission on rates and charges in accordance with Council Policy.

Strategy: 1.5.2 The high standard of library facilities and services to the community is maintained to meet the educational, recreational and informational needs of the community.

Action:

- Continue to liaise with (and lobby) relevant service providers and government agencies to secure existing services and to explore expansion options for the West Coast.
- Through the Education and Training Advisory Committee, liaise with stakeholders and schools regarding online learning opportunities.



Strategy: 1.5.3 Ensure the provision of and promote online learning opportunities.

Action:

- Continue to work closely with nbn Co and their contractor (Visionstream) to ensure the timely rollout of promised fibre solutions for the West Coast.
- Enhance Council media and communications capability to promote relevant opportunities.
- Utilise West Coast contacts database and relevant communication platforms to engage with residents regarding promotion of online learning opportunities.

Strategy: 1.5.4 Coordinate and promote the education opportunities available on the West Coast.

Action:

- Through the Education & Training Advisory Committee, coordinate and promote education opportunities.

Strategy: 1.5.5 Foster the development of innovative practices in the education sector.

Action:

- ETAC to work with Council and key stakeholders (including UTAS) to identify innovations that can be applied to the West Coast.
- Continue to work closely with nbn Co and their contractor (Visionstream) to ensure the timely rollout of promised fibre solutions for the West Coast.

1.6 Innovative educational provision that meets the needs of the Region.

Strategy: 1.6.1 Continue to investigate implementation opportunities for the sustainable extension of educational provision to Years 11 & 12 in the region.

Action:

- Liaise with education providers regarding opportunities and future planning.

Strategy: 1.6.2 Facilitate resource sharing and maximise the use of existing educational facilities (private and public).

Action:

- ETAC to identify ways of encouraging resource sharing and investigate ways to maximise use of existing facilities and make recommendations to Council.
- Support Catholic Education in extending to year 7 & 8 in primary schools.
- Continue to work closely with nbn Co and their contractor (Visionstream) to ensure the timely rollout of promised fibre solutions for the West Coast.

Strategy: 1.6.3 Support initiatives that promote student awareness of localised employment and career opportunities.

Action:

- Through consultation with the Economic Development Advisory Committee, involve youth leaders and educators in a process of awareness of existing and potential employment and career opportunities locally.
- Develop a program aimed at middle and upper primary school students that engages youth in Local Government, including its role in providing a diverse range of services to the community and potential learning and career opportunities.
- Actively participate in Careers Day in partnership with West Coast secondary schools, including development of resource materials specifically designed to showcase the diverse skill range and job opportunities available through the West Coast Council.



Our Economy

Vision: We have a strong and diversified economic base and are recognised as a leading regional centre in Tasmania to live, work and visit.

2.1 A strong and diversified economic base.

Strategy: 2.1.1 Facilitate the development and implementation of key regional economic development strategies and associated Action Plans.

Action:

- Continue to support and fund the West Coast Economic Development, Tourism and Events Program.
- Continue to support the Economic Development Advisory Committee comprising of key stakeholders and in line with the Charter adopted by Council.
- Continue to work in partnership with all relevant local, state and regional organisations and agencies.
- Appoint a temporary Special Projects Director (contractor) to coordinate and deliver the Macquarie Heads Campground Expansion Project, Aged Care Strategy Project and the Queenstown Lower Gravity MTB Trail Project.
- Capital Expenditure (including \$200k contribution from the State Government) - Implement the Macquarie Heads Campground Expansion Project (including planning approvals, design and construction phases).
- Capital Expenditure (\$500k contribution from the State Government) - Implement the Queenstown Lower Gravity MTB Trail Project (including planning, design and construction phases).

Strategy: 2.1.2 Promote and support local industry development initiatives.

Action:

- Continue to support the Economic Development Advisory Committee comprising of key stakeholders and in line with the Charter adopted by Council.
- Secure membership of, and interaction with, relevant local and regional committees and groups (including the local Tourism Association).
- Through constant research and engagement with the community; facilitate, maintain awareness of, and support and promote local industry development initiatives.
- Ensure a comprehensive list of Opportunities and Priorities is maintained and that all relevant parties are kept informed.
- Utilise West Coast contacts database and relevant communication platforms (including the Economic Development Newsletter) to engage with residents regarding promotion of local industry development initiatives.

Strategy: 2.1.3 Enhance and expand business and information networks that increase the exchange of knowledge and encourage partnerships between businesses.

Action:

- Promote the interaction of the business community with, and through, the Economic Development Advisory Committee.
- Investigate the opportunity to create an Industry Network organisation locally.



Strategy: 2.1.4 Ensure the provision of serviced commercial, industrial and residential land through appropriate land use planning strategies.

Action:

- Review the West Coast Land Use Planning Strategy.
- Complete the transition to the State-Wide Planning Scheme, through the finalisation of the Local Provision Schedules for the West Coast.

Strategy: 2.1.5 Promote and market the benefits of working and living in the West Coast through the development & implementation of a specific Branding Strategy for the Region.

Action:

- Capital Expenditure - Upgrade / improve tourism signage and establish appropriate marketing and promotional material including web material (in accordance with the findings of the West Coast Branding Strategy).
- Work in partnership with key stakeholders and the West Coast community to implement the new West Coast brand.
- Create a West Coast Prospectus that all stakeholders can utilise, to promote and market investment and development opportunities available on the West Coast.

2.2 A sustainable, dynamic and resilient business sector

Strategy: 2.2.1 Build and foster partnerships to foster innovation, knowledge management and collaboration between all industry sectors

Action:

- Continue to support the Economic Development Advisory Committee comprising of key stakeholders and in line with the Charter adopted by Council.
- Continue to promote partnerships and collaboration through activities undertaken as part of Council's Economic Development, Tourism and Events Program.

Strategy: 2.2.2 Identify opportunities to improve access to broadband and wireless technologies for business.

Action:

- Work closely with nbn Co and their contractors to ensure the timely delivery of a mix of NBN technologies on the West Coast that will support business activities and initiatives.
- Continue liaison with all major telecommunication providers (and the State and Federal Governments) to encourage investment and development of West Coast infrastructure.

Strategy: 2.2.3 Advocate for increased resources for business development.

Action:

- Lobby for, and pursue, all possible State and Federal Government support and available funding opportunities.



Strategy: 2.2.4 Provision of training opportunities and apprenticeship programs to employ local youth.

Action:

- Actively participate in Careers Day in partnership with West Coast secondary schools, including development of resource materials specifically designed to showcase the diverse skill range and job opportunities available through the West Coast Council.
- Continue to support apprentice carpenter and mechanic opportunities as part of the Council operations.
- Explore options through the Economic Development Advisory Committee (EDAC) to work with local employers and promote Apprenticeship Schemes, and TAFE opportunities.

Strategy: 2.2.5 Investigate potential for a 'Centre of Excellence' which provides training for engineering, mining and other key local industries to locate on the West Coast.

Action:

- Explore options through the EDAC and ETAC to further develop this concept

Strategy: 2.2.6 Investigate and attract investors to capitalise on local business and product development opportunities.

Action:

- Prepare a Business Investment & Attraction Strategy and a Business Retention & Expansion Strategy for the West Coast.
- Through EDAC formulate target list of likely investors / activity proponents to interact with and support business expansion across the Region. Focus on both enhancement of existing products and experience as well as future options i.e. alternate revenue streams.

Strategy: 2.2.7 Encourage open dialogue with local industry and key employers to attract an increased draw on the local population for employment.

Action:

- Economic Development Advisory Committee to investigate and recommend to Council on the key focus of enhancing local employment opportunities.

Strategy: 2.2.8 Encourage new and existing businesses to incorporate environmentally sustainable practices that minimise environmental impacts and adhere to best practice initiatives.

Action:

- Partner with Parks and Wildlife Service Tasmania and other relevant agencies to conduct workshops designed to educate relevant businesses and to encourage environmentally sustainable best practices.
- Participate in, and assist, the West Coast Weed Management Group to implement their Strategy document.



2.3 A resilient and strong tourism sector.

Strategy: 2.3.1 Investigate the potential to develop a Tourism Destination Management Plan, to support the Region's Economic Development initiatives, that positions the West Coast as a desirable visitor destination that increases the value of the tourism industry as a key economic driver.

Action:

- Contribute to the implementation of the West Coast Destination Action Plan and work with regional and local tourism bodies to refine, build on, and deliver identified initiatives.

Strategy: 2.3.2 Plan and provide appropriate infrastructure and services to support tourism.

Action:

- Progress the transition to the State-Wide Planning Scheme in consultation with the community, stakeholders & relevant Government departments.
- Continue to provide significant tourism services through the Visitor Information Centre operations.
- Investigate Visitor Information Centre locations across the West Coast, with a view to identifying future strategic positioning.
- Continue to support and fund the West Coast Council Economic Development, Tourism and Events Program.
- Continue to support the EDAC comprising of key stakeholders, and in line with the Charter adopted by Council.
- Appoint a temporary Special Projects Director (contractor) to coordinate and deliver the Macquarie Heads Campground Expansion Project and the Queenstown Lower Gravity MTB Trail Project.
- Continue to work closely with nbn Co and their contractor (Visionstream) to ensure the timely rollout of promised fibre solutions for the West Coast.
- Capital Expenditure (including \$200k contribution from the State Government) - Implement the Macquarie Heads Campground Expansion Project (including planning approvals, design and construction phases).
- Capital Expenditure (\$500k contribution from the State Government) - Implement the Queenstown Lower Gravity MTB Trail Project (including planning, design and construction phases).
- Capital Expenditure - Upgrade / improve Strahan Airport and Queenstown Airport (in accordance with CASA requirements).
- Capital Expenditure - Upgrade existing water supply system (Lake Burbury).
- Capital Expenditure - Upgrade / improve Strahan Airport (in accordance with the findings of the Airport Feasibility Study).

Strategy: 2.3.3 Identify product gaps and opportunities to diversify and strengthen the tourism offerings of the West Coast Region.

Action:

- Continue to support and fund the West Coast Council Economic Development, Tourism and Events Program.
- Continue to support the EDAC comprising of key stakeholders and in line with the Charter adopted by Council.
- Continue to build a partnership with the new tourism association, participating as an active partner with all stakeholders in seeking to establish a best practice approach moving forward.



Strategy: 2.3.4 Foster and support partnerships and collaboration between tourism operators within the Region and regional tourism organisations.

Action:

- Continue to support the Council Economic Development, Tourism and Events Program.
- Work with all partners to investigate and identify opportunities.
- Continue to build a partnership with the new tourism association, participating as an active partner with all stakeholders in seeking to establish a best practice approach moving forward.

2.4 Resilient Mining & Aquaculture sectors.

Strategy: 2.4.1 Investigate, with State Government and the Federal Government, potential incentives (not necessarily financial) for people to move to and stay in the West Coast for work, with the long-term aim of increasing the number of people who live here long term and support other local services and retail.

Action:

- Continue to promote partnerships and collaboration through activities undertaken as part of Council's Economic Development, Tourism and Events Program.
- Prepare a Business Investment & Attraction Strategy and a Business Retention & Expansion Strategy for the West Coast.
- Lobby for, and pursue, all possible State and Federal Government support and available funding opportunities.

Strategy: 2.4.2 Advocate on behalf of the community on issues such as fly-in /fly-out (FIFO) and drive-in/drive-out (DIDO) worker impacts and resource "boom and bust" effects on mining communities.

Action:

- Research and make recommendations to all levels of Government regarding FIFO and DIDO impacts on the communities of the West Coast.

Strategy: 2.4.3 Ensure local employment opportunities for local residents are maximised through industry training programs.

Action:

- Continue to support the work of the ETAC on the State Government funded West Coast Jobs Action Package - in partnership with TasCOSS and TCCI.
- Continue to promote partnerships and collaboration through activities undertaken as part of Council's Economic Development, Tourism and Events Program.
- Lobby for, and pursue, all possible State and Federal Government support opportunities, and available funding opportunities.



Strategy: 2.4.4 Support the future development of the Aquaculture Hub and the industry generally.

Action:

- Continue to promote partnerships and collaboration through activities undertaken as part of Council's Economic Development, Tourism and Events Program.
- Progress the transition to the State-Wide Planning Scheme in consultation with the community, stakeholders & relevant Government departments.
- Continue liaison with all industry participants to identify and implement opportunities.

Strategy: 2.4.5 Identify and create a vision for future development of the Waterfront (Strahan) area to lay a foundation for future investment and eventual job creation in this critical precinct.

Action:

- Continue working with stakeholders to implement the Strahan Waterfront Precinct Plan as appropriate.
- Progress the transition to the State-Wide Planning Scheme in consultation with the community, stakeholders & relevant Government departments.



Our Infrastructure

Vision: We have a sustainable asset and infrastructure base to meet the lifestyle and business needs for residents, visitors and industry.

3.1 Well planned and resourced assets and infrastructure.

Strategy: 3.1.1 Coordinate and sequence planning for provision of new infrastructure in the region with a long-term strategic perspective.

Action:

- Continue to build an accurate Asset Register to provide for renewal projects, new projects, or disposing of assets as required.
- Finalise the Asset Management Plan for Council-owned buildings and facilities.
- Review the existing Asset Management Policy, Strategy and Council Plans.
- Maintain a comprehensive list of Priorities and Opportunities that can inform all relevant parties (including other tiers of government).
- Continue to support and fund the West Coast Council Economic Development, Tourism and Events Program.
- Maintain good relationships with TasNetworks, NBN, Vision Stream, Department of State Growth & other Infrastructure Agencies.
- Continue to work in partnership with all relevant local, state and regional organisations and agencies.
- Continue to lobby for improved mobile coverage and telecommunication upgrades in the West Coast Region.
- Progress the transition to the State-Wide Planning Scheme in consultation with the community, stakeholders & relevant Government departments.

Strategy: 3.1.2 State and Federal Governments commit to improvements to State and Federal road and rail facilities / infrastructure.

Action:

- Continue liaison with (and lobbying of) relevant State and Federal Government departments on West Coast priorities.

Strategy: 3.1.3 Create and continually improve Council Asset Management (AM) plans and systems to manage and maintain all assets in a sustainable manner.

Action:

- Continue to build an accurate Asset Register to provide for renewal projects, new projects, or disposing of assets as required.
- Finalise the Asset Management Plan for Council owned buildings and facilities.
- Review the existing Asset Management Policy, Strategy and Council Plans.

Strategy: 3.1.4 Plan accordingly for Council buildings and facilities to meet community needs.

Action:

- Create a Policy for the Council-owned housing portfolio.
- Finalise the Asset Management Plan for Council-owned buildings and facilities.
- Create Operational Management Plans for all Council-owned and operated facilities.
- Create a comprehensive record of all Council-owned assets with accompanying detailed breakdown of condition, outstanding works required, costings for remediation / upgrade etc., with recommendations on approaches to be taken in the future (e.g. sale, renovation, upgrade, demolish / remove, etc., etc.)



3.2 A safe and reliable transport system to and around the Region.

Strategy: 3.2.1 Identify options for improved public transport in and between towns and villages and accessibility to and from the Region generally.

Action:

- Work in partnership with the State Government, West Coast residents and businesses to implement the State Government commitment to an intra-town transport service and improved bus service to the North West.
- Continue liaison with (and lobbying of) relevant State and Federal Government departments on West Coast priorities.
- Capital Expenditure - Upgrade / improve Strahan Airport (in accordance with the findings of the Airport Feasibility Study).
- Implement Security Upgrade Project for Strahan Airport in partnership with the State Government.

Strategy: 3.2.2 Road users within the Region demonstrate a high level of road safety awareness.

Action:

- Capital Expenditure - Upgrade / improve parking controls, equipment and planning (in accordance with the findings of the Parking Study).
- Capital Expenditure - Upgrade / improve tourism signage (in accordance with the findings of the West Coast Branding Strategy).
- In accordance with the findings of the Aquatic Facilities Strategy, improve directional signage for all pools.
- Continue to deploy electronic road signage display as appropriate, in partnership with emergency services agencies.

Strategy: 3.2.3 The rural road network meets the economic and social needs of the community.

Action:

- Consult with relevant stakeholders and continue to seek funding for, and lobby for, improved outcomes.
- Capital Expenditure - Rehabilitate road, install traffic control measures and upgrade curb and footpath (Main Street & Hurst Street entrance Zeehan) to improve safety outcomes.
- Capital Expenditure - Undertake improvement / upgrade works to Lynchford Road.
- Capital Expenditure - Seek a co-funding contribution from the State Government and begin work on establishing the full road network in Wilson and Prangle Streets in Strahan.
- Continue to focus on Roads to Recovery expenditure for priority projects on the West Coast network.

Strategy: 3.2.4 Identify and protect investment in existing and planned major infrastructure corridors and sites against encroachment and threat to operation from other land uses and from natural hazards.

Action:

- Continue to support the work of, and be involved with, the West Coast Weed Management Group.
- Progress the transition to the State-Wide Planning Scheme in consultation with the community, stakeholders & relevant Government departments.
- Continue to provide Planning Authority oversight in accordance with State Government legislative requirements.

Strategy: 3.2.5 Ensure ongoing provision of direct international shipping service to and from Tasmania.

Action:

- Lobby as appropriate.



Strategy: 3.2.6 Develop a business case for the development of Strahan Airport as a potential visitor and freight gateway to the Region.

Action:

- Capital Expenditure - Upgrade / improve Strahan Airport (in accordance with the findings of the Airport Feasibility Study).
- Implement Security Upgrade Project for Strahan Airport in partnership with the State Government.

Strategy: 3.2.7 The public transport system facilitates the mobility of residents and visitors to and around the communities of the West Coast and meets the requirements of the *Disability Discrimination Act*.

Action:

- Work in partnership with the State Government, West Coast residents and businesses to implement the State Government commitment to an intra-town transport service and improved bus service to the North West.
- Lobby and facilitate for desired outcomes as required.

3.3 Appropriate levels of infrastructure to meet the needs of the Aged in our community.

Strategy: 3.3.1 Ensure the provision of aged care residential developments that will satisfy the needs of our ageing community.

Action:

- Following Council's purchase of the old school in Queenstown, work in partnership with the State Government to undertake a full gap analysis of Aged Care services in the region.
- Create an Aged Care Strategy for the West Coast.

3.4 Environmentally sensitive development to achieve sustainability in water and waste management.

Strategy: 3.4.1 The community has access to a sewerage system that has sufficient capacity for current and future growth requirements.

Action:

- Council (as a shareholder) to continue to participate in planning and development opportunities undertaken independently by TasWater.
- Continue liaison with (and lobbying of) relevant State and Federal Government departments on West Coast priorities.

Strategy: 3.4.2 Sewage treatment and effluent disposal is managed in accordance with the principles of Ecologically Sustainable Development.

Action:

- Council (as a shareholder) to continue to participate in planning and development opportunities undertaken independently by TasWater.
- Continue liaison with (and lobbying of) relevant State and Federal Government departments on West Coast priorities.



Strategy: 3.4.3 An ongoing programme of capital works augmentation is implemented to improve water supply to the Towns.

Action:

- Council (as a shareholder) to continue to participate in planning and development opportunities undertaken independently by TasWater.
- Continue liaison with (and lobbying of) relevant State and Federal Government departments on West Coast priorities.

Strategy: 3.4.4 Water conservation is demonstrated by consumers and encouraged by pricing policies.

Action:

- Council (as a shareholder) to continue to participate in planning and development opportunities undertaken independently by TasWater.
- Continue liaison with (and lobbying of) relevant State and Federal Government departments on West Coast priorities.

Strategy: 3.4.5 Development of a Waste Management Strategy for the Region and implemented for domestic recycling, greenwaste collection, processing and industry waste reduction plans.

Action:

- Capital Expenditure - Investigate options and create a community-led recycling facility at the Zeehan Landfill site (Tip Shop model).
- Continue discussions with the State Government regarding the State approach to Waste Management planning.
- Finalise design and EPA certification for ongoing use of the Zeehan Regional Landfill facility.
- Capital Expenditure - Upgrade / improve waste transfer station sites (in accordance with the findings of the Waste Transfer Station Study).

Strategy: 3.4.6 Waste depots comply with standards and regulations relating to pollution control and climate change.

Action:

- Finalise design and EPA certification for ongoing use of the Zeehan Regional Landfill facility.
- Capital Expenditure - Upgrade / improve waste transfer station sites (in accordance with the findings of the Waste Transfer Station Study).
- Capital Expenditure - upgrade relevant waste bin infrastructure and purchase a replacement (compliant) hookbin truck.
- Review waste management strategies and practices at waste transfer stations and the current landfill site, with a view to improving operations where possible and creating a comprehensive strategy in the future.
- Undertake an extensive planning and augmentation project for the current landfill site to provide for future community needs.



Our Environment

Vision: Our natural assets are protected and enhanced for future generations through environmental leadership.

4.1 The Region's environmental assets are maintained and preserved for future generations.

Strategy: 4.1.1 Utilise and protect our natural resources, water and energy.

Action:

- Improve and build the capacity of the West Coast Weed Management Group to include all relevant stakeholders and to work with all stakeholders on improving environmental outcomes for our Region.
- Continue the Natural Resource Management (weed eradication) activities in partnership with other stakeholders.
- Continue to allocate Council resources to provide a dedicated Weed Management Team.
- Continue to liaise with all stakeholders and lobby both tiers of Government for better outcomes on the West Coast.

Strategy: 4.1.2 Support community based environmental protection initiatives.

Action:

- Foster community relations through the West Coast Weed Management Group process.

Strategy: 4.1.3 Be responsive to environmental issues affecting the Region.

Action:

- Continue Council's environmental health activities - including seasonal sampling of recreational waters to monitor levels of bacteria to ensure maintenance of public safety.
- Continue the development and implementation of gorse eradication, through mapping and best practice follow-up in partnership with other organisations and agencies.
- Continue to monitor the State Government's legislative and Policy requirements for feral cat management.

Strategy: 4.1.4 Develop realistic and sustainable land use strategies for the Region within state and national frameworks and in consultation with the community.

Action:

- Progress the transition to the State-Wide Planning Scheme in consultation with the community, stakeholders & relevant Government departments.

4.2 A preserved, unique and significant historical and cultural heritage of the West Coast.

Strategy: 4.2.1 Support the identification and preservation of the cultural heritage of the West Coast.

Action:

- Support community events & groups through Council's Community Development & Events Officer function.
- Meet regularly with operators of heritage based or oriented businesses.
- Investigate consolidation options for heritage operations - relating to museum and heritage collection facilities across the West Coast.
- Liaise with the Tasmanian Museum and Art Gallery and the National Trust as appropriate.



4.3 Adaptation to the impacts of climate change.

Strategy: 4.3.1 Support community awareness programs on efficient energy management practices.

Action:

- Heat Energy Kit to remain available for residents to measure the energy output in the home - including but not limited to household appliances and lighting (the kit provides helpful hints on how to save energy and costs and marketing of the tool kit is conducted regularly by Council).
- Engage with peak Energy Management bodies and actively promote awareness of energy management practices through relevant Council communication platforms, as appropriate.

Strategy: 4.3.2 Assess, plan for and respond to the impacts of climate change.

Action:

- Investigate potential impacts of climate change on the West Coast Council and the West Coast community, and report to Council.

Strategy: 4.3.3 Advocate for the establishment of renewable energy sources where appropriate.

Action:

- Prepare a Business Investment & Attraction Strategy and a Business Retention & Expansion Strategy for the West Coast.
- Investigate the potential of investing in more energy efficient street lighting across the towns of the West Coast (such as LED's).
- Continue to identify possible cost efficiencies and consumption reduction strategies for Council-owned buildings.
- Continue to support alternative energy developments and initiatives for the West Coast.
- Continue liaison with (and lobbying of) relevant State and Federal Government departments on West Coast priorities.



Our Partnerships Our Leadership

Vision: We welcome and foster partnerships. Our Council demonstrates sound leadership, transparency and inclusive decision-making processes and delivering outcomes that best meets the needs of the West Coast.

5.1 Strong and sound partnerships are developed and sustained with other Government stakeholders and organisations (including industry).

Strategy: 5.1.1 Advocate, represent and promote for the community and businesses on the West Coast by active participation in forums that have outcomes for the West Coast.

Action:

- Continue to support and fund the West Coast Council Economic Development, Tourism and Events Program.
- Continue to support the EDAC comprising of key stakeholders and in line with the Charter adopted by Council.
- Continue to support the ETAC comprising of key stakeholders and in line with the Charter adopted by Council.
- Finalise establishment of the Health and Active Lifestyle Advisory Committee (HALC) to Council - to work with Council and key stakeholders to drive forward initiatives for the West Coast.
- Continue to work in partnership with all relevant local, state and regional organisations and agencies.

Strategy: 5.1.2 Foster and initiate partnerships between Council and key sector businesses (including mining, tourism and aquaculture).

Action:

- Continue to work with stakeholders and the State Government to identify a suitable (and workable) framework for Recreational Vehicle issues on the West Coast.
- Continue to liaise with key sector businesses in our Region to build relations and foster partnerships.
- Continue to strengthen the EDAC process.
- Continue to strengthen the ETAC process.
- Continue to strengthen the HALC process.

5.2 Connected and Collaborating inter community partnerships.

Strategy: 5.2.1 Foster strong community engagement through the development of a Council Community Engagement Strategy and associated Policy.

Action:

- Continue to implement Council’s existing Community Engagement Policy.
- Continue to implement Council’s existing Media and Communications Devices Policy.
- Develop and implement appropriate processes and practices to update residents and stakeholders on Council activities and projects; including the progress towards achieving the vision adopted in the *West Coast Community Plan 2025*.

Strategy: 5.2.2 Assess and promote project collaboration with other Councils on a local and a regional level.

Action:

- Continue to pursue resource sharing and information sharing opportunities, and to form alliances where appropriate, with other Tasmanian Councils (including continued participation in the Cradle Coast Shared Services Project).
- Continuing membership and participation on the Cradle Coast Authority.



Strategy: 5.2.3 The outcomes and strategies of the West Coast Community Plan 2025 are implemented through Council's adopted Corporate (Business) Plan and Operational Plans.

Action:

- Following the full corporate consolidation and change management process, finalise the creation of the Corporate (Business) Plan for the West Coast Council.

Strategy: 5.2.4 Foster and support participation in community organisations that benefit and promote inter community cooperation.

Action:

- Continue to support and fund the West Coast Council Economic Development and Tourism Program.
- Support community events & groups through Council's Community Development & Events Officer function.
- Continue to provide financial & in-kind assistance through the Community Assistance Grants, Sponsorships, Event Development Grants and Contingency Fund Grants to support local events and groups.

5.3 Sound management of Council resources is undertaken.

Strategy: 5.3.1 The Council meets all statutory requirements.

Action:

- Continue to review all statutory requirements to ensure that Council is meeting all legislative and regulatory requirements.
- Continue to update and review the Delegations Register.
- Continue to review the Long Term Financial Management Plan and Strategy. The plan content will be updated post adoption of the 2018/2019 financial year Budget.
- Finalise and adopt the Buildings and Facilities Asset Management Plan.
- Continue to actively report on the Significant Business Activities of Council.
- Continue to review and update the Human Resource Policies and Procedures for Council Operations to ensure best practice and full compliance with statutory requirements.
- Continue to update existing Council Policies (and create new Council Policies) to ensure best practice is being achieved.
- Ensure compliance with Council's Street Dining By-Law.
- Create a new by-law relating to open spaces and other community areas in order to regulate behaviour where appropriate.
- Create a new Policy relating to Food Van regulations.
- Continue to educate the community on responsible dog ownership.
- Ensure compliance with Council's Parking By-Law.
- Continue resource sharing with Latrobe Council for Statutory Planning and Strategic Planning.
- Continue resource sharing with Burnie City Council for the Community Immunisation Program.
- Progress the transition to the State-Wide Planning Scheme in consultation with the community, stakeholders & relevant Government departments.
- Provide a framework to encourage development within the municipality that meets the needs of the community and encourages the sustainable use of the area's resources, in accordance with the principles of the *Land Use Planning and Approvals Act 1993*.
- Enforce the standard of building, plumbing and drainage regulated by the *Building Act 2016*, its associated Regulations and the National Construction Code.
- Continue to investigate works undertaken without permits and enforce appropriate sanctions in line with Council's Compliance and Enforcement Policies.
- Provide effective control of dogs and other animals within the municipal area in accordance with the requirements of the *Dog Control Act 2000*, *Dog Control Regulations 2001* and Council policy.



- Comply with the requirements of the *Environmental Management and Pollution Control Act 1994* and provide an efficient system for implementation and monitoring of compliance.
- Increase public awareness and participation in public health initiatives, especially the Immunisation Program.
- Implement the requirements of the *Public Health Act 1997* and the *Food Act 2003*.
- Undertake inspections and registration of all food businesses annually and continuation of the Food Safe Program for food handlers in the municipality.
- Undertake investigation of incidences of environmental pollution and nuisances and undertake appropriate follow-up action to ensure remedial work is carried out to ensure future compliance.
- Review the Employee Health and Wellbeing Program and deliver functional assessments as and when required to ensure staff are fit and able to complete all duties inherent in their position description.
- Review the hazard reporting system to ensure it remains compliant and is best practice.
- Capital Expenditure - upgrade Council's main office security infrastructure.
- Capital Expenditure - upgrade Council-owned facilities' trade waste infrastructure in accordance with TasWater requirements.
- Capital Expenditure - Light vehicle fleet Upgrade and Replacement Program.
- Capital Expenditure - Heavy vehicle fleet Upgrade and Replacement Program.
- Capital Expenditure - Safety compliance and upgrade for all West Coast Council depots.
- Capital Expenditure - Small plant and equipment Upgrade and Replacement Program.
- Capital Expenditure - Information technology upgrades (end of life).
- Capital Expenditure - Union Steamship Company building (Strahan) - upgrade to meet all legislative and compliance standards.
- Capital Expenditure - Finalise Council-owned residential property Upgrade / Renovation Program.

Strategy: 5.3.2 Skilled and motivated workforce is maintained through the development of appropriate workforce strategies.

Action:

- Continue to focus on up-skilling staff, to ensure all service levels are maintained and all staff hold specific skill sets depending on work and community needs.
- Introduce time management training where appropriate.
- Continue to update and review the training data base to monitor and cross reference skills against position descriptions to create a training matrix.
- Continue to refine and improve Workplace Health and Safety outcomes through further development and upskilling of the Health and Safety Committee members, to ensure members actively seek improvements within the Committee.
- Implement specific Safety Week initiatives to enhance health and safety outcomes across the organisation.

Strategy: 5.3.3 Revenue from grants and other income sources is maximised.

Action:

- Council Staff will continue to investigate and apply for grants regarding renewal and new projects for the community.
- Ensure that all financial transactions and supporting documentation is accurately maintained to ensure acquittals for grants is completed within the timeframes provided from funding bodies and agencies.
- Research available funding streams compile relevant resources and collaboratively engage with stakeholders to pursue opportunities in order to maximise opportunities as they arise (Community Development & Events Officer)



Strategy: 5.3.4 Assess and engage in resource sharing options for the Region to avoid duplication and inefficiencies and to create sustainable infrastructure into the future.

Action:

- Maintain active membership of the North West Finance Group and Human Resources Group to allow for information sharing and best practice attainment.
- Continue to pursue resource sharing and information sharing opportunities, and to form alliances where appropriate, with other Tasmanian Councils (including continued participation in the Cradle Coast Shared Services Project).
- Continue resource sharing with Latrobe Council for Statutory Planning and Strategic Planning.
- Continue resource sharing with Burnie City Council for the Community Immunisation Program.

Strategy: 5.3.5 Council is recognised as a relevant, well managed, cost effective, and operationally efficient and customer focused organisation that connects with all of its stakeholders.

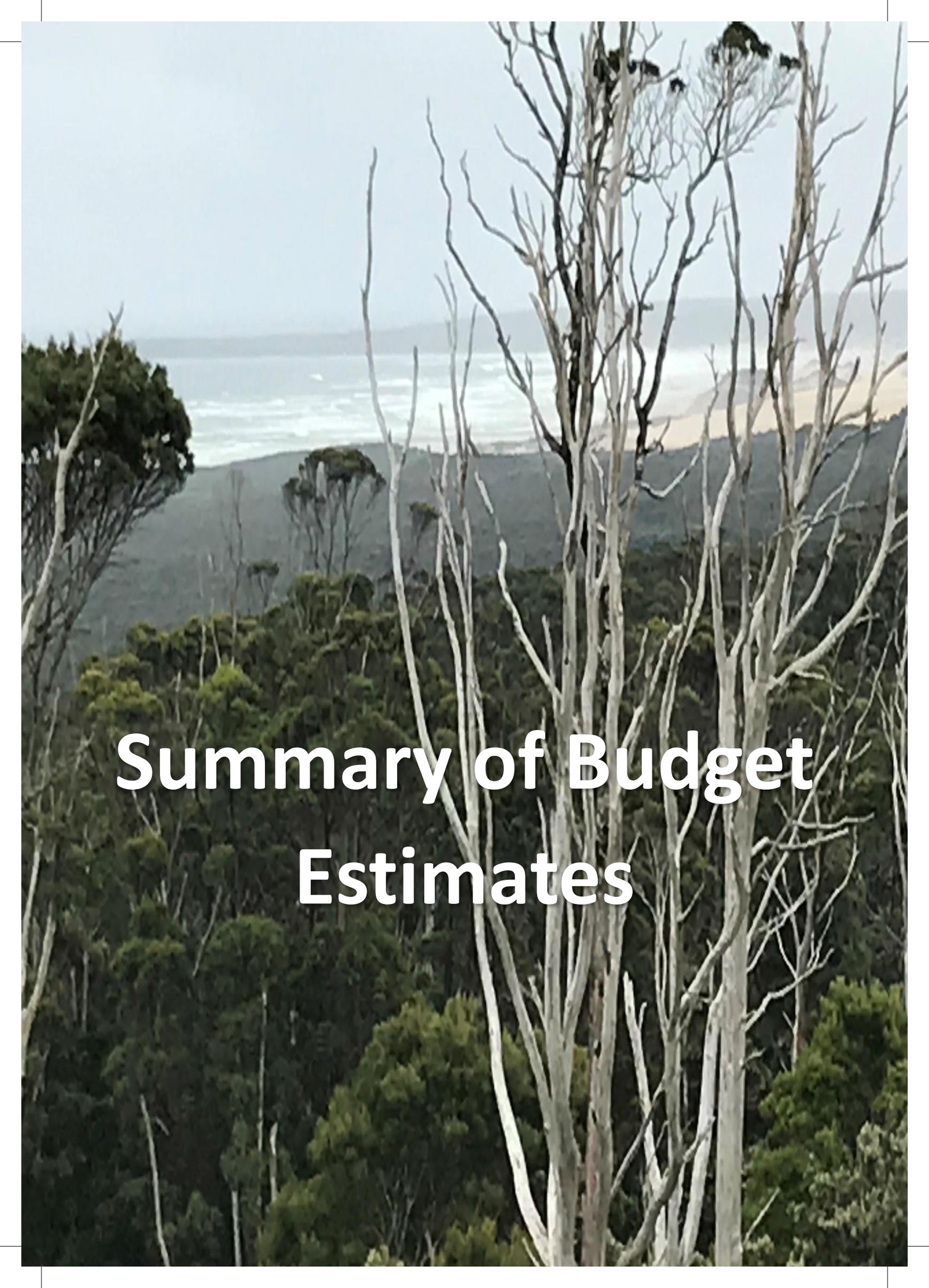
Action:

- Grow Council's capacity to provide strong leadership within the West Coast community through appropriate and innovative use of media and communications.
- Continued implementation of high-standard corporate public relations and communications practices to proactively promote West Coast Council projects and activities.
- Investigate and implement community engagement platforms which are innovative and suitable to the needs of Council and the community, including the development of new website initiatives.
- Develop and implement appropriate Communication Plans relating to Council projects and activities.

Strategy: 5.3.6 Develop and maintain long term financial planning, management and reporting to ensure resources are provided to deliver services and manage Council's assets.

Action:

- Continue to update and refer to the adopted Long Term Financial Management Plan as part of budget preparation processes and monitoring throughout the year.
- Continue to provide Quarterly Budget Updates at open Council meetings throughout the year.



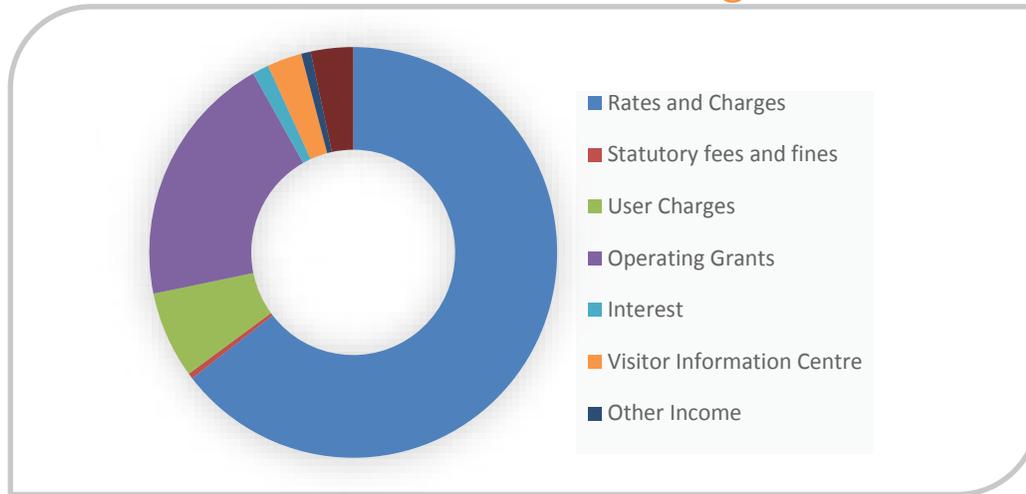
Summary of Budget Estimates



Summary of Budget Estimates

Pursuant to the *Local Government Act 1993*, Council is required to prepare estimates of its revenue and expenditure for each financial year.

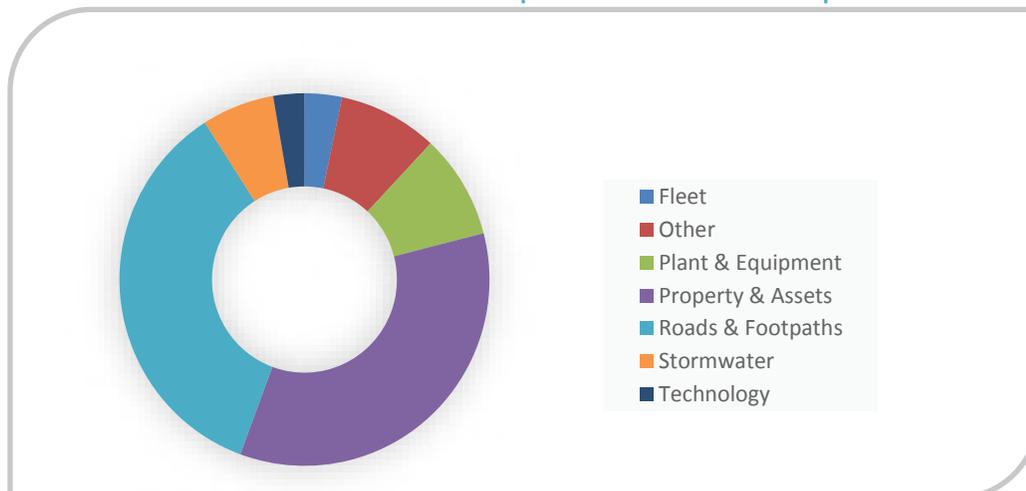
Our Budgeted Revenue



Our Budgeted Expenditure



Our Capital Works Expenditure





Income Statement

	ACTUAL 2016/17	BUDGET 2017/18	YTD BUDGET 2017/18	YTD ACTUAL 2017/18	ESTIMATES 2018/19
RECURRENT INCOME					
Rates and Charges	6,711,051	6,809,038	5,674,190	5,127,703	6,966,930
Statutory fees and fines	61,843	45,850	38,210	51,766	48,050
User Charges including					
Reimbursements	801,968	724,007	635,950	684,643	739,105
Operating Grants	3,061,719	2,063,314	930,005	1,065,112	2,167,783
Interest	166,428	131,800	105,830	152,883	141,000
Visitor Information Centre	261,426	235,790	240,660	281,475	297,260
Other Income	104,590	69,122	46,400	95,664	81,072
Investment Income from TasWater	556,479	543,000	302,000	280,174	362,000
	11,725,504	10,621,921	7,973,245	7,739,419	10,803,200
EXPENSES					
Employee Costs	4,074,378	4,183,095	3,502,720	3,492,923	4,704,682
Materials and Contracts	2,038,880	2,240,059	1,725,868	1,583,295	2,109,012
Depreciation and Amortisation	2,638,225	2,648,054	2,206,720	1,967,624	2,366,311
Other Expenses	1,917,059	1,547,779	1,305,499	1,546,305	1,619,846
TOTAL EXPENSES	10,668,542	10,618,988	8,740,807	8,590,148	10,799,850
OPERATING SURPLUS/(DEFICIT)	1,056,962	2,934	(767,562)	(850,730)	3,350
CAPITAL INCOME					
Capital Grants	697,403	636,716	300,000	589,409	1,196,900
Net gain/(loss) on disposal of property	93,674	80,000	80,000	167,273	80,000
	791,077	716,716	380,000	756,682	1,276,900
SURPLUS/(DEFICIT) Including Capital Income	1,848,039	719,650	(387,562)	(94,048)	1,280,250



Cash Flow Statement

	ACTUAL 2016/17	2017/18 BUDGET	YTD ACTUAL 2017/18	ESTIMATES 2018/19
CASH FLOWS FROM OPERATING ACTIVITIES				
Rates	6,698,126	6,809,038	5,942,738	6,966,930
Grants	3,061,719	2,063,314	1,065,112	2,167,783
Other Revenue	1,455,287	1,134,319	780,306	1,165,487
Investment in TasWater	585,352	543,000	280,174	362,000
Interest	135,477	131,800	152,883	141,000
Payment to Employees	(4,022,855)	(4,143,860)	(3,492,923)	(4,704,682)
Payment to Suppliers	(3,796,312)	(3,848,073)	(2,621,944)	(3,704,812)
Finance costs	(45,337)	(36,550)	(36,550)	(24,045)
NET CASH FROM OPERATING ACTIVITIES	4,071,457	2,652,988	2,069,795	2,369,661
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for Property, Plant & Equipment	(2,631,414)	(3,601,080)	(2,786,000)	(6,423,300)
Proceeds from sale of Property, Plant & Equipment	197,282	80,000	167,273	80,000
NET CASH FROM INVESTING ACTIVITIES	(2,434,132)	(3,521,080)	(2,618,727)	(6,343,300)
CASH FLOWS FROM FINANCING ACTIVITIES				
Capital Grants	697,403	586,250	589,409	1,090,900
New Borrowings		1,260,000		
Repayment of Interest Bearing Loans	(163,149)	(174,819)	(174,819)	(439,325)
NET CASH FROM FINANCING ACTIVITIES	534,254	1,671,431	414,589	651,575
Net Increase (Decrease) in Cash and Equivalents	2,171,579	803,339	(134,342)	(3,322,064)
Cash & Cash Equivalents at beginning of period	5,469,085	6,202,395	7,640,664	7,482,932
CASH AT END OF PERIOD	7,640,664	7,005,734	7,506,322	4,160,868



Capital Works 2018/2019

LOCATION/PROJECT	DESCRIPTION	EST COST	COUNCILS FUNDS	GRANT FUNDS
ZEEHAN - SCOUT HALL FENCE	Last stage of renewal project	5,000	5,000	
TULLAH PLAYGROUND	New play equipment	7,000	7,000	
HOWARDS PARK - MAIN STREET, ZEEHAN	Remove shade sail frame from skate park; engage contractor to remove the structure, revegetate site - safety issue	10,000	10,000	
SIGNAGE DISPLAY COLUMNS (ENTRY TO QUEENSTOWN)	Consolidation of existing signage	10,000	10,000	
QUEENSTOWN CEMETERY	Remove grass from older section of cemetery and gravel; continuing on from previous works	10,000	10,000	
ADMIN/RECEPTION SECURITY UPGRADES	Security upgrades - Council building; Queenstown Council building main office security	10,000	10,000	
LAKE BURBURY - TOILET BLOCK	Replace existing water supply system for Lake Burbury toilet block: replace existing 1,000 litre tanks with a 2,000 litre tank and setup a solar operated pumping system to fill tank	12,000	12,000	
QUEENSTOWN OVAL - ROOF UPGRADES	Overdue remediation and upgrade work	14,000	14,000	
QUEENSTOWN PIONEER CEMETERY UPGRADE (FINISH PROJECT)	Entryway, stairway, pathway and signage	15,000	15,000	
ROSEBERY - NEW BBQ	Rosebery install new public BBQ - only town that does not have one	15,000	15,000	
TIP SHOP - ZEEHAN	Zeehan landfill recycling facility: upgrade existing building and fencing	20,000	20,000	
UPGRADE TRADE WASTE INFRASTRUCTURE	All identified facilities for TasWater compliance; upgrade trade waste infrastructure as per TasWater regulations/requirements	25,000	25,000	
ZEEHAN CLUBROOMS	Awning above canteen area outside the clubrooms	25,000	25,000	
ZEEHAN - FRANK LONG RESERVE	Zeehan - Frank Long Reserve: West Coast Heritage - in kind support of \$12,500.00 (Partnership)	37,500	25,000	12,500



Capital Works 2018/2019 (continued)

LOCATION/PROJECT	DESCRIPTION	EST COST	COUNCILS FUNDS	GRANT FUNDS
NEW PUBLIC TOILETS - GRANVILLE HARBOUR	Build new toilets	30,000	30,000	
STRAHAN AND QUEENSTOWN AIRPORT	Airport upgrades (including security for Strahan). CASA requirements and compliance	36,000	30,000	6,000
GYM UPGRADES	Rosebery, Queenstown & Zeehan - gym upgrades. Budget bid	50,000	50,000	
PARKING (SIGNAGE, MACHINE REPLACEMENT/UPGRADE)	Potential projects to be determined once Parking Study finalised.	50,000	50,000	
ROSEBERY STADIUM UPGRADE FINALISE	Council to resume control & coordination of facility from Education Department	50,000	50,000	
HOUSING STOCK UPGRADES		50,000	50,000	
NDRP QUEENSTOWN COUNCIL CHAMBERS	Emergency Management. Command Centre establishment. Outfitting of Council chambers in Queenstown as an incident command centre	56,800	28,400	28,400
CRADLE COAST RESOURCE SHARING PROJECT (IT)	e.g.: IT upgrades (end of life assets)	75,000	75,000	
CEMETERY STUDY IMPLEMENTATION	Potential projects to be determined following study completion	75,000	75,000	
DESIGN WORK	Engineering design work	80,000	80,000	
WASTE BIN UPGRADES	Upgrade council waste bins	100,000	100,000	
PLANT & EQUIPMENT	Upgrade civil works plant & equipment: purchase new plant and equipment for improved practices and efficiencies (mini excavator and trailer, gravel screener)	100,000	100,000	
DEPOT UPGRADES	Safety compliance and upgrade for all depots: Queenstown \$50,000, Zeehan \$20,000, Rosebery \$10,000 & Strahan \$20,000	100,000	100,000	



Capital Works 2018/2019 (continued)

LOCATION/PROJECT	DESCRIPTION	EST COST	COUNCILS FUNDS	GRANT FUNDS
AIRPORT FEASIBILITY (POTENTIAL UPGRADES) (ESPLANADE, STRAHAN)	Potential projects following study completion	100,000	100,000	
UPGRADE SHOPS TO MEET MINIMUM STANDARDS	All 3 shops - old and require basic upgrades to enable tenants to occupy	100,000	100,000	
PLAYGROUND FACILITIES UPGRADE	Upgrades to council playground equipment following study completion (Sport and Rec Review).	125,000	125,000	
WEST COAST BRANDING PROJECT	(website, signage etc.)	150,000	150,000	
LIGHT FLEET REPLACEMENT	Replacement light fleet vehicles - replacement schedule est. Only	180,000	180,000	
SPORTS & REC PLAN IMPLEMENTATION	Following study completion	250,000	250,000	
HEAVY FLEET	Replacement heavy fleet vehicles: hook bin truck & two work trucks	300,000	300,000	
POOL UPGRADES	1/3 spend of required \$1m across all assets.	300,000	300,000	
STORMWATER PROGRAMME	Project to be assessed and approved (10-15 min. Projects)	350,000	350,000	
MAIN STREET & HURST STREET, ZEEHAN	Road rehab, kerb and footpath	350,000	350,000	
PRANGLEY STREET & WILSON STREETS, STRAHAN (UNMADE ROADS)	Road work including stormwater. Replace old footpaths due to safety reasons - rolling program to commence works	450,000	300,000	150,000
FOOTPATH PROGRAM	Replacement of selected footpaths (10-15 min. Projects)	500,000	500,000	
ZEEHAN LANDFILL	Stage 2 of construction landfill	500,000	500,000	
DOWNHILL MTB QUEENSTOWN TRACKS	Development project	500,000		500,000
MACQUARIE HEADS CAMPGROUND UPGRADE	Development project	550,000	350,000	200,000
LYNCHFORD ROAD QUEENSTOWN (PART OF R2R PROJECT)	Upgrade to ensure safety	650,000	350,000	300,000
TOTALS		6,423,300	5,226,400	1,196,900

Public Health Goals and Objectives





Public Health Goals and Objectives

The West Coast Council is committed to promoting and protecting the health of its residents and visitors.

Council’s Environmental Health function within the Planning and Regulatory Services Department is responsible for ensuring the statutory obligations under the *Local Government Act 1993*, *Public Health Act 1997*, *Food Act 2003*, *Dog Control Act 2000*, *Burial & Cremation Act 2002*, *Environmental Management & Pollution Control Act 1994*, *Land Use Planning and Approvals Act 1993* and *Building Act 2016* are met.

These responsibilities include:



To assist Council in meeting its strategic environmental objectives for 2018/2019, the Planning & Regulatory Services Department plan the following key actions:

Strategy: 4.1.3 Be responsive to environmental issues effecting the Region.

Action:

- Seasonal sampling of recreational waters for monitoring of levels of bacteria to ensure maintenance of public safety.

Strategy: 4.1.5 Protect and enhance the Natural Wilderness areas on the West Coast.

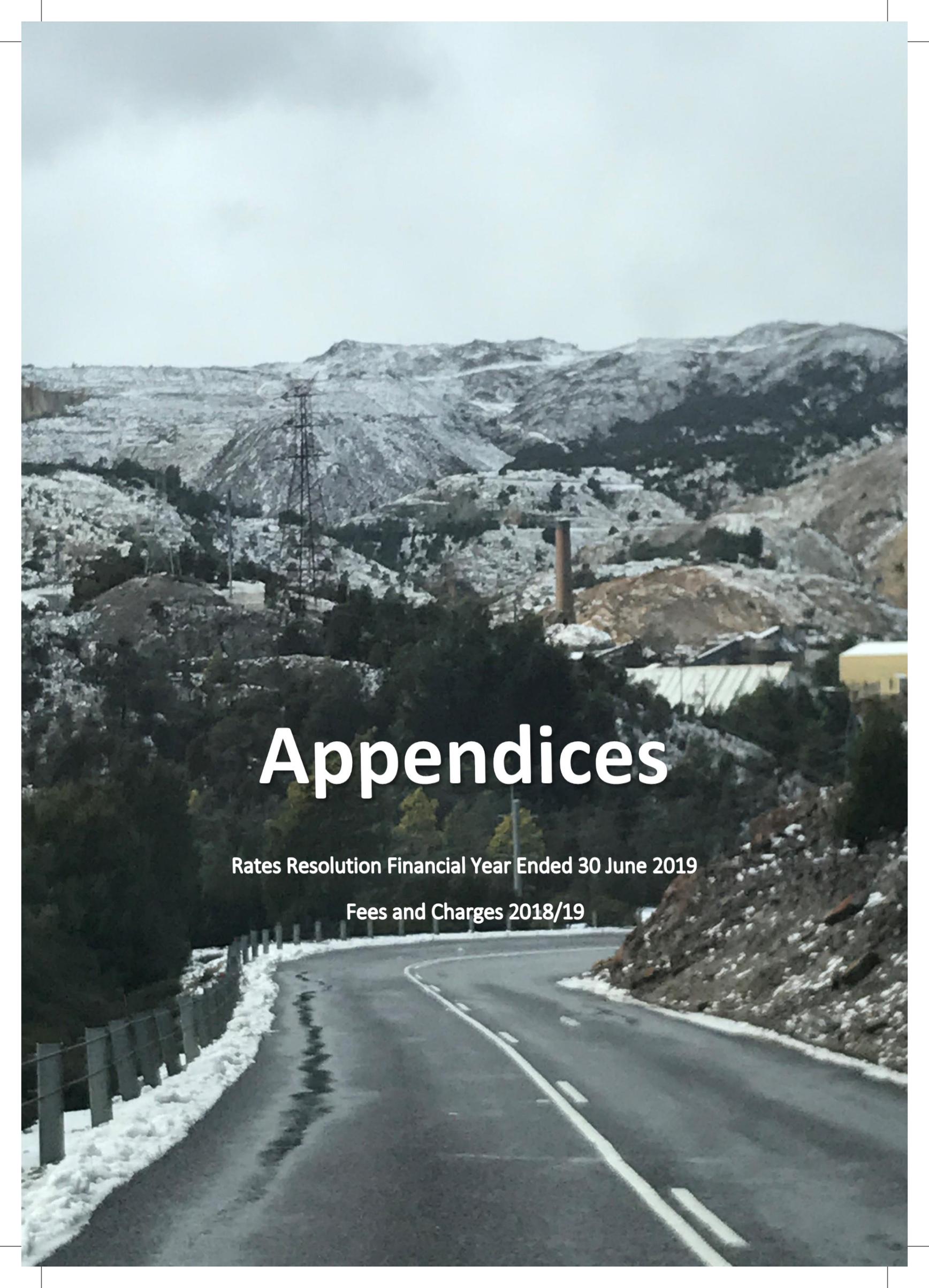
Action:

- Protect and enhance public health and safety of the community by means of environmental monitoring and regulation.

Strategy: 5.3.1 The Council meets all statutory requirements.

Action:

- Inspection and registration of all food businesses annually and continuation of the Food Safe Program for food handlers in the municipality.
- Investigation of incidences of environmental pollution and nuisances and appropriate follow-up action to ensure remedial work is carried out and ensure future compliance.
- Increase public awareness and participation in public health initiatives, especially in the Immunisation Program.
- Continual review of the way in which services are provided, including identification of how services can be improved.



Appendices

Rates Resolution Financial Year Ended 30 June 2019

Fees and Charges 2018/19



Rate Resolution Financial Year Ended 30 June 2019

1. General Rate

1.1. Pursuant to sections 90 and 91 of the *Local Government Act 1993 (the Act)*, the Council makes the following general rate on all rateable land (excluding land which is exempt pursuant to the provisions of section 87) within the municipal area of West Coast for the period commencing 1 July 2018 and ending 30 June 2019 and which consists of two components as follows:

- (a) a rate of 14.15 cents in the dollar on the assessed annual value of the land; and
- (b) a fixed charge of \$267.19.

1.2. Pursuant to section 107 of the Act, and by reason of the following factors, Council declares, by absolute majority, that component (a) of the General Rate in clause 1.1 is varied as follows:

- (a) for land used or predominantly used for residential purposes, the rate is varied by decreasing it by 8.06 cents in the dollar of assessed annual value to 6.09 cents in the dollar of assessed annual value of the land;
- (b) for land used or predominantly used for industrial purposes, the rate is varied by decreasing it by 0.19 cents in the dollar of assessed annual value to 13.95 cents in the dollar of assessed annual value of the land;
- (c) for land used or predominantly used for primary production, the rate is varied by decreasing it by 8.06 cents in the dollar of assessed annual value to 6.09 cents in the dollar of assessed annual value of the land;
- (d) for land used for quarrying or mining purposes, by increasing it by 63.36 cents in the dollar of assessed annual value to 77.51 cents in the dollar of assessed annual value of the land where the land is not the subject of the variation in subparagraph (d & e);
- (e) for land used or predominantly used for quarrying and mining purposes and which land is within the Rural resources and Environmental Management zone pursuant to the *West Coast Interim Planning Scheme 2013* and also where the locality of the land, at the nearest point, is greater than 500 metres from a state highway or a subsidiary road pursuant to the *Roads and Jetties Act 1935*, the rate is varied by increasing it by 75.67 cents in the dollar of assessed annual value to 89.82 cents in the dollar of assessed annual value of the land;
- (f) for land used or predominantly used for mining purposes located in the township of Rosebery (S109 (a)(c)), by increasing it by 72.94 cents in the dollar of assessed annual value to 87.09 cents in the dollar of assessed annual value of the land;
- (g) where the land is not used for any purpose and is vacant, by decreasing the rate by 10.17 cents in the dollar of assessed annual value to 3.98 cents in the dollar of assessed annual value of the land.



2. Service rates – Fire Services

2.1. Pursuant to section 93A of the Act the Council makes the following service rates in respect of the fire service contributions it must collect under the *Fire Service Act 1979* for the rateable parcels of land within the municipal area for the period commencing 1 July 2018 and ending 30 June 2019 as follows:

<i>District</i>	<i>Cents in the dollar of assessed annual value</i>
Zeehan, Queenstown, Rosebery & Strahan Volunteer Brigade Rating Districts	0.610
General Land	0.535

2.2. Pursuant to section 93(3) of the Act, the Council sets a minimum amount payable in respect of this service rate of \$40.00.

3. Service Rates & Service Charges – Waste Management

3.1. Pursuant to sections 93, 94 and 95 of the Act, Council makes the following service rates and service charges on all rateable land within the municipal area of West Coast (including land which is otherwise exempt from rates pursuant to section 87 but excluding land owned by the Crown to which the Council does not supply any of the following services) for the period commencing 1 July 2018 and ending on 30 June 2019 namely:

- (a) a service rate for waste management of 0.0030 cents in the dollar of the assessed annual value of the land with a minimum amount payable in respect of the service rate of \$5.51;
- (b) in addition, a service charge of \$190.94 in respect of all land to which Council makes available a waste management service; and
- (c) in addition, service charges for waste management in respect of all land to which the Council supplies different waste management services comprising:
 - (i) the supply of mobile garbage bin collection service; and
 - (ii) the supply of a recycling collection service as follows:
 - \$112.20 for a 140L mobile garbage bin for land used or predominantly used for residential purposes;
 - \$112.20 for a 240L mobile garbage bin for land used or predominantly used for residential purposes;
 - \$19.23 for a recycling bin for land used or predominantly used for residential purposes;

3.2. Pursuant to section 107 of the Act Council declares, by absolute majority, that the service rate for waste management at clause 3.1(a) is varied as follows:

- (a) for all land which is used or predominantly used for commercial purposes, vary the rate by increasing it by 3.19 cents in the dollar of assessed annual value to 3.19 cents in the dollar of assessed annual value of the land;
- (b) for all other land which is used for any of the purposes set out at section 107(2) of the Act, except land which is used or predominantly used for residential purposes, vary the rate by increasing it by 3.19 cents in the dollar to 3.19 cents in the dollar of assessed annual value of the land.



- 3.3. Pursuant to section 94(3) of the Act, Council declares, by absolute majority that the service charges at resolution 3.1(b) and (c) are each varied as follows by reference to the following factors in section 107 of the Act:
- (a) where the service at resolution 3.1(b) is supplied or made available to land which is not used for any purpose and is vacant, vary the service charge by increasing it to \$18.82;
 - (b) where the service at resolution 3.1(c)(III) and (IV) is supplied to any land which is not used or predominantly used for residential purposes, vary the service charge by increasing it to \$167.54;
 - (c) where the service charge at resolution 3.1(c)(V) is supplied or made available to all land which is not used or predominantly used for residential purposes, vary it by increasing it to \$28.92.
- 3.4. In respect of each of the service rates and service charges for waste management, if any land to which the rate or charge is supplied or is made available is the subject of separate rights of occupation which are separately valued in the valuation list prepared under the *Valuation of Land Act 2011*, then the rate and the charge apply to each such separate occupation.

4. Service Charge: Storm Water Removal

- 4.1. Pursuant to section 94 of the Act, Council makes the following service charges on all rateable land within the municipal area of West Coast (including land which is otherwise exempt from rates pursuant to section 87 but excluding land owned by the Crown to which the Council does not supply any of the following services) for the period commencing 1 July 2018 and ending on 30 June 2019 namely a service charge for storm water removal in respect of all land to which Council supplies or makes available a storm water removal service of \$130.77.
- 4.2. Pursuant to section 94(3) Council declares, by absolute majority, that the service charge at resolution 4.1 is varied according to the locality of land by reducing it to \$11.12 where the location of the land is not within the town boundary of any of Gormanston, Tullah, Rosebery, Zeehan, Strahan or Queenstown.

5. Separate Land

- 5.1. Except where it is expressly provided to the contrary, for the purposes of these resolutions the rates and charges shall apply to each parcel of land which is shown as being separately valued in the valuation list prepared under the *Valuation of Land Act 2001*.

6. Adjusted values

- 6.1. For the purposes of each of these resolutions any reference to the assessed annual value includes a reference to that value as adjusted pursuant to sections 89 and 89A of the Act.



7. Payment

7.1. Pursuant to section 124 of the Act the Council:

- (a) determines that if the rates and charges are payable by one payment, then the due date is 24 August 2018;
- (b) If the rates and charges are not paid in one payment, then Council decides that all rates and charges are payable by all rate payers by 4 instalments of approximately equal amounts and determines that the dates by which the instalments are to be paid shall be as follows:
 - (i) the first instalment on or before 24 August 2018;
 - (ii) the second instalment on or before 26 October 2018;
 - (iii) the third instalment on or before 1 February 2019; and
 - (iv) the fourth instalment on or before 22 March 2019.

8. Discount

8.1. Pursuant to section 130 of the Act Council offers to all ratepayers a discount of 5% of the total amount of each rate and charge pursuant to these resolutions if the total amount is paid on or before 24 August 2018.

9. Default Penalty & Interest

9.1. Pursuant to section 128 of the Act, if any rate or instalment is not paid on or before the date it falls due then there is payable a daily interest charge equal to the prescribed percentage set out at section 128(2) of the Act in respect of the unpaid rate or instalment for the period during which it is unpaid.

10. Words & Expressions

10.1. Words and expressions used both in these resolutions and in the Act or the *Fire Service Act 1979* have in these resolutions the same respective meanings as they have in those Acts.



NOTIFICATION OF MAKING RATES

In accordance with Section 118 of the *Local Government Act 1993*, notice is hereby given that Council made its rates and charges for the 2018/19 financial year at its meeting held on 26 June 2018.

The following is a summary of the rates and charges to be applied.

	2018/19
General Rate Varied	
<ul style="list-style-type: none"> Lands predominantly used for residential purposes, primary production or is vacant land not used for any purpose Quarrying & Mining Quarrying & Mining Remote Mining Industrial Vacant Land All other lands 	<p>6.09¢ - charge \$267.19</p> <p>77.51¢ - charge \$267.19</p> <p>89.82¢ - charge \$267.19</p> <p>87.09¢ - charge \$267.19</p> <p>13.95¢ - charge \$267.19</p> <p>3.98¢ - charge \$267.19</p> <p>14.15¢ - charge \$267.19</p>
Fire Protection Rate	
<ul style="list-style-type: none"> Urban (Volunteer) Rural (General) 	<p>0.610¢ (min \$40.00)</p> <p>0.535¢ (min \$40.00)</p>
Waste Management Service Rate Varied	
Lands predominantly used for residential, primary production or vacant land not used for any purpose	0.003¢ (min \$5.51)
All other lands	3.19¢ (min \$190.94)
Waste Management Charge Varied	
<ul style="list-style-type: none"> Lands predominantly used for residential purposes Vacant Land 	<p>\$190.94</p> <p>\$18.82</p>
<ul style="list-style-type: none"> All other lands 	<p>\$5.51</p>
Garbage Collection & Recycling Service Charge	
For each bin collected or a single charge per land	
Garbage - General	\$112.20
Garbage - Other	\$167.54
Recycling - Residential	\$19.23
Recycling - Other	\$28.92
Storm water Service Charge	
Lands within the town boundaries of Gormanston, Tullah, Rosebery, Zeehan, Strahan and Queenstown used or predominantly used for residential, Industrial, Commercial, Mining and Quarry purposes	\$130.77
All other lands	\$11.12
Tenement Charges	100%



Fees and Charges 2018-2019

Effective 1 July 2018 GST is included where applicable

the following fees and charges apply to residents and ratepayers only, unless otherwise specified

ADMINISTRATION	FEE 2018/19
Photocopying & Facsimile	
A4 sheet – Greyscale (per page)	Single - \$0.45 Double \$0.55
A4 sheet - Colour (per page)	Single - \$0.55 Double \$0.65
A3 sheet - Greyscale (per page)	Single - \$0.65 Double \$1.00
A3 sheet - Colour (per page)	Single - \$1.00 Double \$1.50
Facsimile each subsequent page	\$1.00
Rights to Information Application	
Application Fee	\$39.50
(Subject to the <i>Right to Information Act 2009</i>)	
Extract from Valuation List	
Extract from Valuation List	\$25.70
Other	
Major tasks (per operator hour)	\$41.70
WEST COAST VISITOR INFORMATION CENTRE	
Commission (normal bookings)	15%
Annual DL Brochure Display & Membership (per space)	\$151.15
Annual A4 Brochure (per space)	\$293.25
Annual Backlight Display (per space)	\$432.50
CAMPING FEES	
Camping Macquarie Heads & Lake Burbury	
Nightly Fee (per site)	\$7.00
Annual Permit - Macquarie Heads	\$1,430.00
PARKING FEES	
In Metred Zone	
15 Minutes	\$0.20
30 Minutes	\$0.40
45 Minutes	\$0.60
1 Hour	\$1.00
Strahan Car Park (per day)	\$5.00
Queenstown Car Park (per day)	\$5.00
AIRPORTS	
Airport Landing Fees	
Type 'LA' Avturbo Aircraft	\$21.51 per Tonne (min \$26.74)
Type 'LA' Avgas Aircraft	\$14.11 per Tonne (min \$26.74)
Type 'LA' Category Helicopter Avturbo	\$10.75 per Tonne (min \$13.36)
Type 'LA' Category Helicopter	\$7.05 per Tonne (min \$13.36)
Annual Licence - Non-RPT Aircraft	\$884.81
Fuel Storage area (weekly hire)	\$50.60
Fuel Storage area (annual hire)	\$1,401.12
Queenstown Airport - event hire	\$89.67 p/h



EXCAVATIONS & WORKS	FEE 2018/19
Reinstatement of Excavations	
Bitumen Footpath	\$137.86 per m2
Bitumen Roadway	\$170.70 per m2
Concrete Footpath	\$253.71 per m2
Concrete Vehicular Access	\$334.46 per m2
Unpaved	\$196.09 per m2
Plus per Broken Block	\$5.14
Works in Road Reservations (includes driveway construction)	
Application Fee, Inspection(s) and Bond	\$40.00
Transporting Heavy Loads	
Bond for transporting heavy loads on Council roads/bridges	Assessed on Application
Traffic Management (all charges doubled of a weekend)	
Create Traffic Management Plan	\$50.94 p/h
Implement Traffic Management Plan (Monday to Friday)	Assessed on Application
VMS Board Hire	Assessed on Application
Advertising - Road Closures	Minimum \$310.00
WASTE MANAGEMENT	
Zeehan Landfill Site	
Weekend/Holiday Opening Fee	\$427.36
General & Putrescible Waste etc.	\$41.75 per m ³
Hazardous Waste Disposal at Landfill Site only (Zeehan)	
Asbestos	\$356.40 per m ³
Tyre Disposal at Landfill Site (Zeehan)	
Car and Motorcycle Tyres	\$6.77 each
Light Truck (up to 9.5 GVM)	\$11.31 each
Trucks	\$21.51 each
Earthmovers & Tractors	\$60.50 each
Tyres with Rims (additional cost to above)	\$15.73 each
Car Body Disposal (Additional fees apply as above for tyres attached)	
	\$55.00 per Car
Bin Purchase & Rental	
240 Litre Wheelie Bin Hire	\$10.00 per Day
140 Litre Wheelie Bin - Replacement or Additional	\$77.00
240 Litre Wheelie Bin - Replacement or Additional	\$99.00
Recycling bin (240 Litre) - Replacement or Additional	\$99.00
Commercial Recycling (purchase of bins for collection)	Assessed on Application
Replacement Lid – All Sizes	\$16.50
Replacement Wheels	\$11.00
Recycling Monthly Collection - Residential (annual charge)	\$21.60
Recycling Monthly Collection - Commercial (annual charge)	\$33.98
Recycling Monthly Collection – Mines Only	Assessed on Application



Skip Bins

Skip Bin Rental per Month - 3.0m3	\$61.25
Skip Bin Rental per Month - 4.5m3	\$85.95
Skip Bin Rental per Month - 6.0m3	\$117.85
Skip Bin Rental per Week - 15.0m3	\$102.90
Skip Bin Rental per Week - 30.0m3	\$150.00
Skip Bin Lift - 3.0m3	\$52.50
Skip Bin Lift - 4.5m3	\$57.60
Skip Bin Lift - 6.0m3	\$81.30
Skip Bin Lift - 30.0m3	\$810.00

CEMETERIES CHARGES

FEE 2018/19

Lawn Cemetery

Single Depth Burial – Includes Plaque Installation	\$1,383.00
Double Depth Burial – Includes Plaque Installation	\$1500.00
Child 0-3 Years – Includes Plaque Installation	\$550.00
Child 4-12 Years – Includes Plaque Installation	\$750.00

Other Charges

Extra - Weekends/Holidays	\$580.35
Reservation (burial)	\$335.75
Reservation (niche wall)	\$125.00
Second Interment	\$870.75
Supply and Install Headstone (plinth)	\$160.00
Removal Only or Placement Only of New Plaque	\$150.00
Removal and Placement of New Plaque	\$200.00
Niche Wall Internment (Ashes and Plaque)	\$250.00
Niche Wall Vase	\$15.00
Placement of Ashes in Grave	\$161.00
Plaque on Niche wall (memorial no ashes)	\$192.10
Exhumation of Body	\$1,685.95
Record Search	\$32.70per 1/2 hr

ENVIRONMENTAL HEALTH

Food & Street Dining

Food Business Registration/Inspection	\$162.02
Temporary Food Licence	\$25.47
Street Dining Licence (per table, per year)	\$101.90

Other Charges

Abatement Administration Fee	\$138.95
License to Operate a Place of Assembly (single event) <i>Public Health Act 2007, Part 5 Div 1</i>	\$76.15
License to Operate a Place of Assembly (annual licence) <i>Public Health Act 2007, Part 5 Div 1</i>	\$135.50
Public Health Risk Activities - Skin Penetration (Body Piercing)	\$135.50
Annual Hawkers/Kerbside Vendors	\$135.50
Sharps Containers (per container)	\$3.10
Private Water Supply Licence	\$135.50
Regulated Systems (cooling towers)	\$135.50
Environmental Health Occupancy Form 50 Food (Premises)	\$161.60
<i>Section 13 - Application Variation of National Construction Code Food Premises</i>	\$163.65
<i>Section 70 - Works in Contaminated or undrainable land</i>	\$163.65



WEST COAST COUNCIL ANNUAL PLAN 2018/2019

Section 70 - Remediation of contaminated or unhealthy land	\$163.65
Section 73 - Protection of drainage from likely damage from building work	\$163.65
PLANNING & DEVELOPMENT	FEE 2018/19
No Permit Required Assessment	\$104.95
Planning Permitted	
Project with a Value of \$200,000 or Less	\$200.00
Project with a Value of \$200,000 - \$500,000	\$640.00 + 0.3% of Total Project Cost
Project with a Value Over \$500,000	\$1450.00
Level 2 Applications – High Level Applications	\$2,620.86 + Advertising Costs
Amendment to Planning Permit	\$235.00
Application for Planning Permit Extension of Time	\$235.00
Change of Use to Visitor Accommodation in an Existing Building with Floor Area <300m ² in the General Residential, Low Density Residential, Rural Living, Environmental Living or Village Zones.	\$250.00
Planning Discretionary – Advertising Fee Applies (should the fee for advertising exceed the estimate an invoice for the balance will be issued)	\$341.35
Subdivision or Consolidation	
Application for Permit	\$1,120.00 + \$136.00 per Lot + Advertising Fee
Boundary Adjustments	\$300.00 + Advertising Fee
Strata	
Certificate of Approval of Change to a Strata Plan	\$325.00 + \$136.00 per Lot + Advertising Fee
Sealing of Final Plans and Adhesion Orders	\$450.00
Signage	
Permit (per sign)	\$200.00
BUILDING CHARGES * Fee to be set for and other prescribed matters in line with the Building Act 2016	
Notification on Completion of Low Risk Work – Categories 1 & 2	\$60.00
Notifiable Works Category 3	\$160.00
Building Permit – Project up to \$200,000 (Includes Cert of Completion)	\$300.00
Building Permit – Project over \$200,000 (Includes Cert of Completion)	0.3% of Total Project Cost Capped at \$1500.00
Extension of time to Permit	\$123.00
Amendment of Permit and Plans	\$150.00
Application for a Building Certificate	\$340.00
Permit of Substantial Compliance	\$500.00
Application for a Building Certificate	\$340.00
Industry Training Levy (Building Costs of \$20,000 & Over)	0.2% of Estimated Cost of Works
Building Permit Levy (Building Costs of \$20,000 & Over)	0.1% of Estimated Cost of Works
Heating Appliance Compliance Notification	NIL
Heating Appliance Compliance Certificate	NIL
Search & Copy of Permits/ Plans/ Records	\$61.75
PLUMBING * Fee to be set for and other prescribed matters in line with the Building Act 2016	
Plumbing Application Category 3 – Notifiable Work	\$260.00
Plumbing Application Category 4 – Plumbing Permit	\$500.00
Plumbing Permit – Extension of Time	\$108.00



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Amendment of Permit and Plans	\$150.00
Special Connection permit	\$471.40
Audit Inspections	\$296.40
Section 157 - On-site Waste Water Management	\$163.65
ANIMAL CONTROL CHARGES	FEE 2018/19
Dog Registrations if Paid by 31 July 2018	
Whole of Life for each Un-sterilised Dog	\$511.55
Concession	\$249.60
Whole of Life for each Sterilised Dog	\$255.75
Concession	\$127.90
Annual Charge for each Un-sterilised Dog	\$52.50
Concession	\$44.85
Annual Charge for each Sterilised Dog (certificate required)	\$26.20
Concession	\$21.40
Puppy (under 6 months of age) - no concession available	\$14.40
Annual Charge for each Classified Dog if Paid by 31 July 2018	
Working Dog & Pure Breed	\$26.25
Working Dog & Pure Breed Concession Annual Charge per Dog (max 2 dogs only)	\$19.55
Guard Dog Declared under s30 <i>Dog Control Act 2000</i>	\$77.45
Registration for Dangerous Dog Declared under s29 <i>Dog Control Act 2000</i>	\$319.95
Guide Dog or Hearing Dog (or any other certified medical reason) <i>proof required</i>	FREE
Dog Registrations if Paid AFTER 31 July 2018	
Whole of Life for each Un-sterilised Dog	\$521.70
Concession	\$257.30
Whole of Life for each Sterilised Dog	\$258.30
Concession	\$130.45
Annual Charge for each Un-sterilised Dog	\$76.20
Concession	\$45.35
Annual Charge for each Sterilised Dog (certificate required)	\$26.50
Concession	\$21.65
Puppy (under 6 months of age) - no concession available	\$21.60
Annual charge for each classified dog if paid AFTER 31 July 2018	
Working Dogs & Pure Breeds	\$33.40
Working Dogs & Pure Breeds Concession annual charge per dog (max 2 dogs only)	\$27.00
Guard dogs declared under s30 <i>Dog Control Act 2000</i>	\$84.60
Registration for dangerous dog declared under s29 <i>Dog Control Act 2000</i>	\$350.55
Guide dogs or Hearing dog (or any other certified medical reason) <i>proof required</i>	FREE
Other Charges	
Application for Kennel Licence 3 or More Dogs plus Registration Fee per Dog (includes inspection of site)	\$115.15
Renewal of Kennel Licence (includes inspection of site)	\$78.20
Appeal in respect of a Kennel Licence	\$35.00
Surrender Fee	\$203.80
Daily Fee for each Impounded Dog	\$28.80
Dog Release Fee (office hours)	\$39.65
Dog Release Fee (after hours)	\$127.60
Inspection of Register (per 10 minutes of staff time)	\$9.80
Printout of Certificate of Particulars from Register	\$11.80
Replacement of Registration Tag	\$11.80
Complaint Lodgement (refunded if complaint confirmed)	\$23.70



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HIRE CHARGES	FEE 2018/19
Bonds	
Key Bond (per key)	\$65.00
Swipe Card (per swipe card)	\$22.65
Functions for West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	\$400.00
Functions for all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business.	\$600.00
Booking Fees (Cannot be waived and is non-refundable)	
West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	\$15.00
Functions for all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business.	\$75.00
Cancellation Fees	
Cancellation within 5-7 days of Event	Booking fee and hire fees forfeited OR Booking can be transferred to another date within the same financial year.
Cancellation within 1-4 days of Event or No Show	Booking fee and hire fees forfeited. Council reserves the right to bill hirer for the full cost of facility preparation. No transfer option available.
Event Co-ordination Fee	\$45.00 Per Hour
MARQUEE, TABLE & CHAIR HIRE	
Marquee (6x6) Bond <i>All fees listed below are charged per day</i>	\$262.44
Marquee Setup (double on weekends or public holidays)	\$262.44
Marquee Pull down (double on weekends or public holidays)	\$172.92
Marquee Delivery (double on weekends or public holidays)	\$73.57
Marquee Return (double on weekends or public holidays)	\$73.57
For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	\$185.35
For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious, or medical organisations where the application is for the organisation's core business.	\$241.35
Fold-out table (per table) (West Coast registered non-profits free) (5 tables)	\$12.83 (plus delivery & return)
Chair hire (per chair) (West Coast registered non-profits free) (100 Chairs)	\$1.52 (plus delivery & return)



SQUASH & FITNESS CENTRE QUEENSTOWN & ZEEHAN	
1 Month Membership	\$37.05
3 Month Membership	\$69.50
6 Months Membership	\$138.95
12 Months Membership	\$209.95
12 Months Family Membership	\$417.40
Concession	30% discount
Bluestone & Renison Mine Employees - individual membership (<i>as subsidised</i>)	30% discount
Group Bookings 7+	15% discount
Group Bookings 10+	20% discount
Group Bookings 20+	30% discount
Casual Rate Per Session (8.30am - 4.30pm Monday - Friday)	\$6.65 per day
Casual Room Hire (Queenstown)	\$21.60 p/h
QUEENSTOWN FACILITIES FOR HIRE	
FEE 2018/19	
COUNCIL CHAMBERS	
Tea/Coffee Provided (per Person)	\$1.50
Use of Kitchen other than Tea/Coffee	\$40.00
Cleaning (if left uncleaned)	\$46.31
Mayor's Office	
For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	FREE
For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious, or medical organisations where the application is for the organisation's core business.	12.00 Per Hour Half Day (Up to 4 Hours) \$36.00 Full Day (4 – 12 Hours) \$52.00
Council Chambers (with OHP and computer hook up)	
For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	FREE
For all others including non-local businesses, government agencies or departments of local, state, or federal government. Educational, religious, or medical organisations where the application is for the organisation's core business.	\$35.00 Per Hour Half Day (Up to 4 Hours) \$105.00 Full Day (4 – 12 Hours) \$210.00
Second Room	
For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	FREE
For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business.	\$17.50 Per Hour Half Day (Up to 4 Hours) \$52.50 Full Day (4 – 12 Hours) \$105.00
THE MALL, CORNER ORR & MCNAMARA STREETS	
For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	FREE
For all others including non-local businesses, government agencies or departments of local, state, or federal government. Educational, religious, or medical organisations where the application is for the organisation's core business.	\$5.00 Per Hour Half Day (Up to 4 Hours) \$15.00 Full Day (4 – 12 Hours) \$30
All Hirers - Removal & Replacement of Tables, Benches etc	\$160.00



QUEENSTOWN MEMORIAL HALL	
For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	\$22.00 Per Hour Half Day (Up to 4 Hours) \$70.00 Full Day (4 – 12 Hours) \$145.00
For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious, or medical organisations where the application is for the organisation's core business.	\$40.00 Per Hour Half Day (Up to 4 Hours) \$90.00 Full Day (4 – 12 Hours) \$260.00
Other	
300 Chairs and 15 Trestles	Included in Hire Fee
Round Tables (30 available seating 10-12 people)	\$10.80 each
Kitchen Appliances (stove, deep fryer etc.)	\$288.20
Cleaning (if left uncleaned)	min \$168.80
Cleaning Kitchen (if left uncleaned)	min \$168.80
QUEENSTOWN SPORTS STADIUM <i>Stadium not available between 10pm-6am</i>	
FEE 2018/19	
For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	\$11.80 Per Hour Half Day (Up to 4 Hours) \$73.75 Full Day (4 – 12 Hours) \$97.50
For all others including non-local businesses, government agencies or departments of local, state, or federal government. Educational, religious, or medical organisations where the application is for the organisation's core business.	\$25.00 Per Hour Half Day (Up to 4 Hours) \$75.00 Full Day (4 – 12 Hours) \$150.00
Annual Hire	
Annual Hire - Associations (Youth under the age of 18 years – 50% reduction)	\$1,498.65
Other	
Light Usage charge per Hour or \$2.00 per 15min for (via coin meter)	\$10.50
Cleaning Stadium Area (if left uncleaned)	\$111.70
Cleaning Toilet (if left uncleaned)	\$87.50
QUEENSTOWN RECREATION GROUND	
Annual Hire - Associations with Youth under the age of 18 years	50% reduction
Hire Junior Sports Events (under 13's)	FREE
For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits (Does NOT include rolling or line marking)	\$35.00 Per Hour Half Day (Up to 4 Hours) \$100.00 Full Day (4 – 12 Hours) \$200.00
For all others including non-local businesses, government agencies or departments of local, state, or federal government. Educational, religious, or medical organisations where the application is for the organisation's core business. (Does NOT include rolling or line marking)	\$70.00 Per Hour Half Day (Up to 4 Hours) \$210.00 Full Day (4 – 12 Hours) \$400.00



Senior Football

Annual Hire - Association	\$1,498.65
Charge per Home Game	\$124.50

Cricket

Annual hire - Association	\$748.80
Charge per Home Game	\$124.50

Other

Additional Rolling Fee. <i>This fee applies only to additional requests for rolling. Hirers who have submitted bookings requiring rolling will have it done prior to their event at no additional charge.</i>	\$700.00
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Additional Line Marking Fee. <i>This fee applies only to additional requests for line marking. Hirers who have submitted bookings requiring line marking will have it done prior to their event at no additional charge.</i>	\$80.00 Per Hour Including Paint
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ROSEBERY FACILITIES FOR HIRE

FEE 2018/19

ROSEBERY MEMORIAL HALL

For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	\$22.00 Per Hour Half Day (Up to 4 Hours) \$70.00 Full Day (4 – 12 Hours) \$145.00
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For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business.	\$40.00 Per Hour Half Day (Up to 4 Hours) \$90.00 Full Day (4 – 12 Hours) \$260.00
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Upstairs Room Only	50% reduction
Cleaning (if left uncleaned)	min \$168.79

ROSEBERY PLAZA

For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits	FREE
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For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business.	\$5.00 Per Hour Half Day (Up to 4 Hours) \$15.00 Full Day (4 – 12 Hours) \$30
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All Hirers - Removal & replacement of tables, benches etc.	\$160.00
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ROSEBERY PARK OVAL

Annual hire - Associations with youth under the age of 18 years	50% reduction
Hire Junior Sports events (under 13's)	FREE

For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits (Does NOT include rolling or line marking)	\$35.00 Per Hour Half Day (Up to 4 Hours) \$100.00 Full Day (4 – 12 Hours) \$200.00
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For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business. (Does NOT include rolling or line marking)	\$70.00 Per Hour Half Day (Up to 4 Hours) \$210.00 Full Day (4 – 12 Hours) \$400.00
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Senior Football

Annual Hire - Association	\$1,498.65
Charge per Home Game	\$124.50



Cricket

Annual Hire - Association	\$748.80
Charge per Home Game	\$124.50
Other	
Additional Line Marking Fee <i>This fee applies only to additional requests for line marking. Hirers who have submitted bookings requiring line marking will have it done prior to their event at no additional charge.</i>	\$80.00 Per Hour Including Paint
Additional Grass Preparation Fee <i>This fee applies only to additional requests for grass preparation. Hirers who have submitted bookings requiring grass preparation will have it done prior to their event at no additional charge.</i>	\$40.00 Per Hour

ROSEBERY HOCKEY GROUND

Annual Hire - Association	\$331.40
Line Marking-per game	\$167.80
Additional Line Marking Fee. <i>This fee applies only to additional requests for line marking. Hirers who have submitted bookings requiring line marking will have it done prior to their event at no additional charge.</i>	\$80.00 Per Hour Including Paint
Additional Grass Preparation Fee. <i>This fee applies only to additional requests for grass preparation. Hirers who have submitted bookings requiring grass preparation will have it done prior to their event at no additional charge.</i>	\$40.00 Per Hour

STRAHAN FACILITIES FOR HIRE

FEE 2018/19

STRAHAN RECREATION HALL

For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits (Does NOT include rolling or line marking)	\$11.50 Per Hour Half Day (Up to 4 Hours) \$38.40 Full Day (4 – 12 Hours) \$93.45
For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business. (Does NOT include rolling or line marking)	\$20.00 Per Hour Half Day (Up to 4 Hours) \$45.00 Full Day (4 – 12 Hours) \$130.00
Annual Hire - Associations with Youth under the age of 18 years	50% reduction
Other	
Light Usage Charge per Hour	\$5.65
Cleaning (if left uncleaned)	min \$93.45
Hire of both Strahan Rec Hall and Ground	50% reduction on Hall Fees
Hire of both Strahan Rec Hall and Ground – Junior Sports	FREE

STRAHAN RECREATION GROUND

Annual Hire - Associations with youth under the age of 18 years	50% reduction
Hire Junior Sports Events (under 13's)	FREE
For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits (Does NOT include rolling or line marking)	\$35.00 Per Hour Half Day (Up to 4 Hours) \$100.00 Full Day (4 – 12 Hours) \$200.00
For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business. (Does NOT include rolling or line marking)	\$70.00 Per Hour Half Day (Up to 4 Hours) \$210.00 Full Day (4 – 12 Hours) \$400.00

Senior Football

Annual Hire - Association	\$1,498.65
Charge per Home Game	\$124.50
Cricket	
Annual Hire - Association	\$748.80
Charge per Home Game	\$124.50



Other

Additional Line Marking Fee. *This fee applies only to additional requests for line marking. Hirers who have submitted bookings requiring line marking will have it done prior to their event at no additional charge.* \$80.00 Per Hour Including Paint

Additional Grass Preparation Fee *This fee applies only to additional requests for grass preparation. Hirers who have submitted bookings requiring grass preparation will have it done prior to their event at no additional charge.* \$40.00 Per Hour

WEST STRAHAN BEACH

For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits (Does NOT include rolling or line marking) \$5.75 Per Hour
Half Day (Up to 4 Hours) \$19.20
Full Day (4 – 12 Hours) \$46.75

For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business. (Does NOT include rolling or line marking) \$11.50 Per Hour
Half Day (Up to 4 Hours) \$38.40
Full Day (4 – 12 Hours) \$93.45

Cleaning (if left uncleaned) min \$165.65

ZEEHAN FACILITIES FOR HIRE FEE 2018/19

ZEEHAN CLUBROOMS

For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits (Does NOT include rolling or line marking) \$11.50 Per Hour
Half Day (Up to 4 Hours) \$38.40
Full Day (4 – 12 Hours) \$93.45

For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business. (Does NOT include rolling or line marking) \$20.00 Per Hour
Half Day (Up to 4 Hours) \$45.00
Full Day (4 – 12 Hours) \$130.00

Other

Cleaning (if left uncleaned) min \$165.65

Hire of both Clubrooms and Ground 50% reduction on Clubroom Fees

Hire of both Clubrooms and Ground – Junior Sports FREE

ZEEHAN RECREATION GROUND

Annual hire - Associations with Youth under the age of 18 years 50% reduction

Hire Junior Sports events (under 13's) FREE

For West Coast Residents, Ratepayers (including local businesses) and West Coast registered non-profits (Does NOT include rolling or line marking) \$5.75 Per Hour
Half Day (Up to 4 Hours) \$19.20
Full Day (4 – 12 Hours) \$46.75

For all others including non-local businesses, government agencies or departments of local, state or federal government. Educational, religious or medical organisations where the application is for the organisation's core business. (Does NOT include rolling or line marking) \$11.50 Per Hour
Half Day (Up to 4 Hours) \$38.40
Full Day (4 – 12 Hours) \$93.45



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Senior Football

Annual Hire - Association	\$1,498.65
Charge per Home Game	\$124.50

Cricket

Annual Hire - Association	\$748.80
Charge per Home Game	\$124.50

Other

Additional Line Marking Fee. <i>This fee applies only to additional requests for line marking. Hirers who have submitted bookings requiring line marking will have it done prior to their event at no additional charge.</i>	\$80.00 Per Hour Including Paint
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Additional Grass Preparation Fee <i>This fee applies only to additional requests for grass preparation. Hirers who have submitted bookings requiring grass preparation will have it done prior to their event at no additional charge.</i>	\$40.00 Per Hour
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ALL WEST COAST POOLS

FEE 2018/19

POOL ENTRY FEES

Single Entry

Toddler (under 5)	FREE (with paying adult)
Child (5 years & up)	\$3.00
Adult (16 years & up)	\$5.00
Concession	\$3.00
Family	\$10.00
Spectator	\$1.00

10 x Entry Multi Pass

Child (5 years & up)	\$27.00
Adult (16 years & up)	\$45.00
Concession	\$27.00
Family	\$80.00

Season Ticket

Child (5 years & up)	\$81.00
Adult (16 years & up)	\$135.00
Concession	\$81.00
Family	\$240.00
Family Concession	\$200.00

OTHER HIRE (SUBJECT TO APPLICATION & APPROVAL CONDITIONS)

Lane Hire - (during public opening hours)	\$20.00 per hour per lane
Full Pool Hire - Out of Hours - 25m Pool*	\$120.00 per hour
Full Pool Hire -Out of Hours - middle pool (Queenstown only) *	\$60.00 per hour
Approved Programs (e.g. water exercise, learn to swim, lap swimming groups) - Out of Hours - 25m pool* (includes pool entry fee for participants during program only)	\$10.00 per hour per lane
Approved Programs (e.g. water exercise, learn to swim, lap swimming groups) - Out of Hours - middle pool (Queenstown only) * (includes pool entry fee for participants during program only)	\$15.00 per hour for half pool or \$30.00 per hour whole pool
Approved Programs (e.g. water exercise, learn to swim, lap swimming groups) - During Public Hours - middle pool (Queenstown only) (includes pool entry fee for participants during program only)	\$15.00 per hour -half pool only available
Approved Programs (e.g. water exercise, learn to swim, lap swimming groups) - During Public Hours - 25m pool (includes pool entry fee for participants during program only)	\$10.00 per hour per lane
Hire by West Coast Schools for Swimming & Water Safety Programs (excluding fun days and carnivals) (8.30am - 1pm exclusive use)	\$200.00 per day



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Hire by West Coast schools for Fun Days and Carnivals (Includes all pools within facility) (8.30am - 1pm exclusive use) \$120.00 per hour

Association Hire Fee per Pool Season (entry fee included for Association members, during Association activities only) \$1,750.00

Staff Costs

Lifeguard (subject to availability) \$40.00

Bronze Medallion (subject to availability) \$32.50

Cleaning Pool (if left uncleaned by hirer) includes change rooms \$130.00

**should other approved out of hours hire be scheduled at the same time, rates will be adjusted accordingly*

Note: Only in exceptional circumstances will full pool hire for exclusive use during public opening hours be permitted, i.e. school carnivals etc. should be scheduled to be held outside of public opening hours.



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