



West Coast Sport & Recreation Plan



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Executive Summary

Introduction

The West Coast region has changing sport and recreation needs and aspirations. The West Coast Council strives to meet these needs through strategically planning for sport and recreation facilities, programs and services. Tredwell Management has worked with the West Coast Council to prepare this Sport and Recreation Plan which identifies a vision and strategic plan to embrace sport and recreation opportunities for the West Coast into the future.

Our Region

Located on Tasmania's western coast about 270 kilometres south-west of Launceston and 260 kilometres west of Hobart, the Council area is surrounded by rugged wilderness landscapes to the south and east, the Southern Ocean to the west and regional centres to the north. While Queenstown is the West Coast's regional centre for services, many West Coast residents also depend upon north western service centres such as Burnie and Devonport.

Key demographic features of the West Coast which may impact sport and recreation planning include:

- Transient community reactive to industrial changes
- Recent significant population decline
- Large proportion of people aged between 35 and 59 years and small proportion of people aged between 10 and 24 years*
- Large proportion of lone person households*
- High level of Socio-economic Disadvantage (SEIFA Index) *
- More males than females*
- Opportunity for growth in tourism
- Low population density
- Many homes without internet

*relative to the Tasmanian average

West Coast Community Plan



The *West Coast Community Plan 2025* is a critical strategic document stating the vision and where the West Coast community wants to be in ten years' time. It represents the partnership between Council and the people of the West Coast, identifying what can be achieved through working in unison with a wide range of stakeholders and all levels of government.

West Coast Community Vision:

We are a proud community. One that is connected, enjoys our lifestyle surrounded by our unique natural heritage and works together for the benefit of the residents, business owners and visitors to our stunning region.

Key issues facing the region

The WCCP2025 acknowledges the issues facing the region and strategically plans to turn these into opportunities to achieve the community's vision.

Key issues identified are:

- Lack of industry diversification
- Lack of employment opportunities
- Lack of transport options
- Lack of education and training opportunities
- Ageing and declining population

This Plan also recognises these issues and challenges and realises that to achieve many of the strategies outlined will require strong collaboration and resource commitment from external partners including state and federal governments.

Key Directions

The strategic direction for sport and recreation is guided by a number of state, regional and local policies and plans, as well as peak body strategic directions. Partnerships and cross-agency collaboration allow planning for sport and recreation facilities, programs and services to support various strategic outcomes such as health and local economic development.

Key points outlined in many of the strategic documents reviewed related to the importance of:

- healthy and physically active communities, and
- sustainable and diversified economies.

West Coast Sport and Recreation Plan 2010 – 2020

A review of the *Sport and Recreation Plan 2010 – 2020* has been key to the development of this Sport and Recreation Plan. Council, and the West Coast communities, have faced significant changes since the preparation of this document. Many recommendations are ongoing and still relevant, while others have been actioned or are no longer applicable due to changed community context.

Other key strategic directions:

This Plan has also been informed by a wide range of other local, regional and state documents. These included:

- State strategic plans for health, physical activity, cycle tourism, the visitor economy & liveable communities
- Regional projects relating to the Western Wilds touring route, mountain bike development, visitor experiences and sustainable resource allocation,
- Local West Coast plans and strategies relating to playspace management, aquatics facilities and programs, youth, community planning, economic reporting, annual budget estimates, and planning for specific sites.

Roles

Delivery of this Plan is based on strong partnerships and collaboration between all stakeholders. The role of Council includes:

- partnerships and advocacy
- planning
- facility management
- service provision
- funding

While Council takes a lead role in facilitating many local sport and recreation opportunities, it cannot deliver all the outcomes identified in this plan and needs to be supported by federal and state governments, peak bodies, other services providers and the community, including many volunteers.

Sport and Recreation Delivery Framework



Benefits of Sport and Recreation

Sport and recreation are important elements of West Coast lifestyles and bring a wide range of benefits which can help achieve the West Coast Community Vision. These include:

- community connectedness
- positive health outcomes
- physical & mental health
- community pride & support
- employment opportunities

Trends and Participation

Trends which may impact sport and recreation planning include:

- increasing popularity of individualised activities, such as walking and yoga, which can fit into increasingly busy lifestyles
- increasing popularity of “adventure”, “lifestyle”, “extreme” and “alternative” activities, such as mountain biking, which allow for self-expression.
- rise of inclusive activities which are geared towards ageing and diverse populations
- increased use of sport and recreation to achieve other policy objectives, for example relating to childhood obesity, mental health and community development.
- opening of new markets for growth in sport and recreation tourism & events

In line with the national trends, the top six activities among Tasmanian adults in 2017 were primarily individual fitness pursuits that fit into people’s increasingly busy lifestyles. While organised sport is less popular, soccer, golf, Australian football and tennis still feature within the top ten activities.

Tasmanian Adults Top Ten Activities

1. Walking (recreational)
2. Fitness / Gym
3. Athletics*
4. Swimming
5. Bushwalking
6. Cycling
7. Soccer
8. Golf
9. Australian football
10. Tennis

*includes jogging and running

Children tend to have higher participation rates in organised activities through sports clubs/associations compared to “self-organised” recreational activities.

Facility Audit and Usage

The facilities audit identified 69 locations with sport and recreation facilities across the West Coast.

The quantity and diversity of existing facilities is considerable considering the region’s isolation and small population base. The quality and condition of facilities is highly varied. Many of the facilities which are used today were constructed to serve a much larger population in the past and have aged and weathered over time in the harsh climate.

The high number of spectacular recreation areas/attractions and trails in the distinctive natural landscapes surrounding West Coast towns is a key opportunity for the region to increase participation in physical activity and to further leverage outdoor adventure and ecotourism markets.

53 groups have been identified across the West Coast who utilise sport and recreation facilities in addition to schools, event committees, the wider community and visitors/tourists.

User groups:

- 33 sports clubs/associations
- 10 community/recreation clubs
- 3 gyms and fitness centres
- 4 children's programs
- 3 group fitness programs

Key current sport and recreation events include:

- Lake Burbury Fishing Competition
- Beach to Bay Fun Run
- Rosebery Athletics Carnival



Community Engagement & Consultation

The engagement mechanisms used in the development of the Sport and Recreation Plan included:

- Community survey
- Online user-group survey
- Community workshops
- Key stakeholder meetings/ interviews



Key themes of consultation:

- reduced capacity to form teams
- changing employment/ work rosters influencing participation
- need to attract more residents
- difficulty maintaining volunteers
- desire to enhance the region's outdoor recreation tourism infrastructure
- difficulty accessing facilities in other towns (i.e. limited transport options)
- management and maintenance issues and needs of existing facilities
- desire for multi-purpose community sport and recreation facilities

Our Challenges and Opportunities

The following key challenges and opportunities have been identified for sport and recreation in the West Coast through the development of this Plan.

- Focus on developing and activating the community sporting hubs in each town
- A transitioning population and economy
- Transient community reactive to industrial changes
- Need for intra-regional transport solutions
- High facility standards and community expectations
- Ageing built infrastructure
- Need to support active lifestyles in a cool climate with high rainfall
- Historic local industry provision of sport and recreation facilities and programs.
- Need for cooperation for the shared use of facilities
- Necessity for strategic resource allocation
- Maintaining the sustainability of facilities, clubs and programs
- Need for a coordinated approach to funding applications
- Necessity for good governance
- The need to cater for emerging activities
- The need to provide for all across a diverse population
- Need to consider life-cycle costing and asset management
- Health issues created by physical inactivity
- Balancing the needs of the informal recreational activities and competitive sports
- Balancing the needs of the community level and elite sport
- Information collation and transfer
- Technology and innovation advances
- Volunteer management and support

Our Planning Principles

The following principles have been developed to guide the future provision and management of sport and recreation facilities, programs and services for the West Coast.

Planning Principles

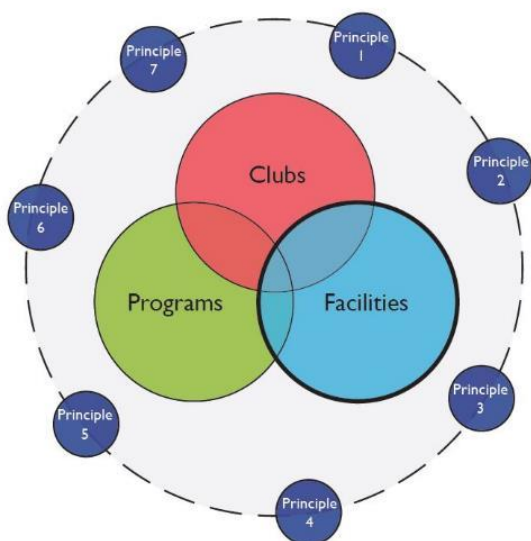
1. Maximum Community Participation
2. Shared precincts and community hubs
3. Sustainability
4. Partnerships
5. Working together with our clubs and community
6. Placemaking
7. Effective management and maintenance

Our Vision

A vision has been created that seeks to reflect the aspirations of the community in relation to planning for sport and recreation development. The achievement of this vision requires partnerships between Council and the wider West Coast community.

West Coast Sport & Recreation Vision

A diverse and connected community that is supported and encouraged to lead happy and active lifestyles through a network of best fit sport and recreation facilities, clubs and programs.



Strategy and Action Plan

The Strategy and Action Plan details the recommended initiatives for developing sport and recreation in the West Coast Council. Each of the three components of sport and recreation planning have been addressed through a series of strategies and actions which are guided by this Plan's principles and strive to achieve the vision for sport and recreation on the West Coast. These three components are:

- facilities
- clubs
- programs

The following have been identified as priority actions.

Priority Actions - Facilities

- 1.1: Undertake a Master Plan for Queenstown Recreation Ground
- 1.2: Develop the Queenstown Gravity MTB Trail Project
- 1.3: Establish an Outdoor Adventure Activity Hub at Zeehan
- 1.4: Conduct a feasibility study into the development of a multi-purpose sport and recreation facility at the Strahan Recreation Ground
- 1.5: Explore opportunities to further develop and integrate unique visitor experiences involving sustainable recreational trails in and around Rosebery.
- 1.6: Sustainably develop and enhance the recreational trail network around Tullah
- 1.7: Support the upgrade and enhancement of the region's existing Aquatic Centres
- 1.8: Undertake a Tracks and Trails Strategy
- 1.9: Enhance and progressively upgrade infrastructure at Macquarie Heads Campground

Priority Actions - Clubs

- 6.2: Ensure that all sport and recreation facility upgrades and new developments are compliant with the *Disability Discrimination Act* (DDA)
- 6.4: Investigate integrated transport solutions across the West Coast to support residents to access sport and recreation activities
- 7.1: Continue to support the annual volunteer recognition event for sport and recreation volunteers
- 7.2: Continue to support and administer the West Coast Volunteers Facebook page
- 7.5: In line with the proposed research regarding fly-in-fly-out (FIFO) and drive-in-drive-out (DIDO) impacts on the communities of the West Coast, ensure this identifies and reviews the negative impacts on sport and recreation provision, volunteer attraction and retention and participation levels.
- 8.1: Facilitate partnerships with national and state peak bodies, private industry, government, non-government organisations and education bodies to enhance club development and participation
- 9.1: Continue to implement and coordinate a program of training and development opportunities for club and association staff, volunteers, coaches and officials
- 9.3: Support club sustainability by developing a Council of Community Clubs to support governance, management and event planning within the West Coast region
- 9.4: Advocate for the adoption of a community governance model for each town community, to include representatives from the town's clubs, groups and associations

Priority Actions - Programs

- 10.1: Facilitate 'Come n Try' days and similar participation events on a regular basis at different locations in conjunction with state peak bodies and local schools
- 11.3: Attract events that contribute to the development of sport and recreation which align with the West Coast Community Plan 2025.
- 11.5: Integrate marketing and promotion of the region's unique assets with the Western Wilds Project, to reach and appeal to locals as well as visitors and potential visitors.
- 12.1: Allocate an annual sport and recreation budget and consider creating a Sport and Recreation Development position within the West Coast Council
- 12.4: Assist clubs, associations and schools to gain external funding to contribute towards facility upgrades and developments, club development initiatives and participation programs.
- 13.1: Develop a specific web page/site dedicated to recreation and sport that offers information on club development, events, funding opportunities, training and industry information. This could be incorporated into the West Coast Council website or be a stand-alone site.
- 13.3: Market and promote the region's network of mountain bike trails including those associated with the current West Coast Mountain Bike Project
- 15.4: Support and encourage initiatives which increase and promote excellence in coaching and officiating

These actions have been summarised. For complete tables of all strategies, actions, partners, timeframes and resources please refer to the Strategy and Action Plan section.

Funding Opportunities

A variety of funding sources are available for the implementation of this Plan. These programs change regularly, and it is important to contact the funding agency/organisation to obtain up to date details on funding guidelines and project eligibility.

Funding opportunities include:

- Federal Government
The federal government administers funding programs such as the Building Better Regions Fund which annually provides funding for infrastructure and community investment projects.
- Tasmanian Government
The State Government administers sport and recreation funding programs such as the *Levelling the Playing Field*, *National/International Sport Championships* and *Cycle Tourism Grants* as well as community health funding programs such as the *Healthy Tasmania Community Innovations Grants*.
- Not-for-profit Organisations Trusts and Foundations
Not-for-profit Organisations Trusts and Foundations, such as the Tasmanian Community Fund, support a wide range of causes including community development through sport and recreation.
- Peak Bodies, Associations and Clubs
Contributions from clubs and associations towards developing facilities and other initiatives is common. This may include funds generated through fundraising efforts, loans and savings or through avenues such as the Australian Football League's (AFL) Facilities Development Reserve.

- Commercial and Private Sector Funding Programs

There are several regular grant programs administered by local industry such as MMG Limited, Tassal, Huon Aquaculture, Hydro Tasmania and TasWater.

Examples of such programs administered across Australia include Jetstar's Flying Start Program and the Holden Home Ground Advantage.

- Sponsorships
A sponsorship does not only deliver a community benefit but also provides brand and sales outcomes for a commercial operator through initiatives such as facility naming rights,
- Donations
A donation is a transfer of money, goods or services to registered charities or not-for-profit organisations without the receipt of a direct benefit in return. For example, the donation from Petuna Aquaculture which has supported this Sport and Recreation Plan.

Introduction

Project Overview

The West Coast region has changing sport and recreation needs and aspirations. The West Coast Council strives to meet these needs through strategically planning for sport and recreation facilities, programs and services. Tredwell Management Services have been engaged to prepare a Sport and Recreation Plan for the West Coast region.

The aspirations and key directions for the West Coast region have been identified by Council's key strategic document the *West Coast Community Plan 2025 (WCCP2025)*. This Sport and Recreation Plan aligns with *WCCP2025*, focusing on the best outcomes for the community through quality and best-fit facilities, clubs and programs.

Council recognises the importance of sport and recreation to West Coast residents and visitors and is committed to fostering partnerships with key stakeholders to deliver sustainable outcomes. A range of sport and recreation opportunities are currently offered through Council or privately-owned facilities including stadiums, swimming pools, sports grounds and playgrounds. These facilities provide numerous options for residents and visitors to participate in activities such as cricket, basketball, swimming, netball, football, squash, golf, skate-boarding, eight-ball and tennis. Many of these opportunities are planned for, and provided by, volunteers who give up their time to serve the community.

There are also a variety of natural settings including rivers, lakes, mountains and parks with tracks, shelters, barbeques, playgrounds, boat ramps and campgrounds to enjoy. Some are managed by Council while others are managed by Parks and Wildlife Service, Hydro Tasmania and Sustainable Timber Tasmania.

Access to adequate sport and recreation opportunities provides the community with many benefits, including exercise, social engagement and mental stimulation. It also serves as a key component of creating a desirable community in which to live and visit.

This Sport and Recreation Plan provides an overview of the progress made since the preparation of the *West Coast Council Sport and Recreation Plan 2010-2020* and identifies a vision and strategic plan to embrace sport and recreation opportunities into the future.

Project Scope

The Sport and Recreation Plan considers the following:

- Review of the recommended strategies and actions indicated in *West Coast Council Sport and Recreation Plan 2010-2020*.
- Assessment of the current usage of West Coast sports and recreation facilities.
- Consultation with the community on current and perceived future usage of sports and recreation facilities.
- Design of strategies that include opportunities for collaboration and resource sharing between sporting and recreation groups.
- Detail of action plans for providing quality sport and recreation opportunities for the communities of the West Coast as well as visitors.

Project Stages



Our Region

West Coast Region

The West Coast Council area covers an area of 9,500km² incorporating five towns, two coastal villages and other population pockets. The region has a long and proud history of sport and recreation endeavours, with participation a key element to social interaction across the West Coast.

Initially populated on the back of a mining boom, the region has set itself a challenge to diversify its economy and develop industries such as tourism, aquaculture and renewable energy. Historically the West Coast has had a strong sporting culture, however this is being impacted on by a declining and ageing population and transitioning workforce.

From a recreation perspective, the region offers a diversity of outdoor sport and recreation pursuits including bushwalking, mountain biking, fishing and camping. The majority of the formalised facilities, programs and services are located within the five major townships while some of the wilderness areas reserved for biodiversity conservation also provide recreational access.

Location

The area's isolation presents benefits, such as unique lifestyles and an undisturbed environment as well as challenges, such as lack of accessibility to facilities and services and high costs of transport and resources.

Located on Tasmania's western coast about 270 kilometres south-west of Launceston and 260 kilometres west of Hobart, the Council area is surrounded by rugged wilderness landscapes to the south and east, the Southern Ocean to the west and regional centres to the north. West Coast towns are accessible via the Lyell Highway from the east, the Murchison Highway from the north east or Corinna Road from the north west. While Queenstown is the West Coast's regional centre for services, many West Coast residents also depend upon north western service centres such as Burnie and Devonport.

West Coast Towns

The five major towns within the West Coast Council area are Queenstown, Strahan, Zeehan, Rosebery and Tullah. These towns have distinct historical contexts and current issues and opportunities relating to sport and recreation. For this reason, the Sport and Recreation Plan is broken down into recommendations relating to these towns and their surroundings areas as precincts. The localities of Gormanston, Granville Harbour, Linda and Trial Harbour are generally serviced by the major towns.

Figure 1 illustrates the location of the West Coast Council area and its key features.



Figure 1: West Coast Council location map

Demographics

Regional Context

West Coast Council is part of the wider *Murchison Area* which covers the four local government areas of western Tasmania - West Coast Council; Waratah-Wynyard Council; Circular Head Council; and King Island Council. As indicated by the Census usual resident population, it is evident that the *Murchison Area* and the *West Coast Council* area both experienced population decline between 2006 and 2016, contrary to the population growth during this period across *Regional Tasmania*.

Table 1: Census usual resident populationⁱ

	2006	2011	2016
Regional Tasmania	274,979	↑282,495	↑286,627
Murchison Area	28,012	↓27,924	↓27,238
West Coast Council Area	5,002	↓4,678	↓4,144

Population projections by the Department of Treasury and Financeⁱⁱ (2014) estimate that the West Coast population will lower to 3,900 people by the year 2028. While the state's population is expected to increase significantly, this growth is expected in regional centres such as Burnie, Devonport and Launceston, as shown in Table 2.

Table 2: Population projectionsⁱⁱⁱ

	2014 Baseline	2023	2028
Tasmania	519,108	↑546,495	↑559,595
Burnie City Council	20,173	↑20,262	↑20,273
Devonport City Council	25,924	↑26,802	↑27,266
Launceston City Council	67,808	↑70,669	↑72,127
West Coast Council	4,622	↓4,115	↓3,900

West Coast

Demographic indicators vary across West Coast towns, with the larger towns generally home to younger populations earning a higher income.

As demonstrated in Table 3, there is significant variance in median weekly household income. This is likely to be influenced by the industries and employment offered within a town, as well as the most prominent stage of life. For example, Granville Harbour residents are more likely to be retirees, while Rosebery attracts a younger population through employment opportunities associated with mining.

Table 3: West Coast demographic breakdown^{iv}

	Population		Median Age	Median weekly household income
	2011	2016		
Tasmania	495,354	509,965	42	\$1,100
West Coast Council	4,678	4,144	44	\$910
Queenstown	1,975	1,755	45	\$765
Rosebery	922	708	41	\$1,227
Zeehan	728	698	42	\$935
Strahan	660	658	41	\$1,255
Tullah	192	159	50	\$822
Granville Harbour	37	27	67	\$450
Trial Harbour	-	24	61	\$700
Gormanston	-	17	57	\$612

Source: ABS QuickStats – Census Data

Future population trends (growth or decline) are likely to vary across the West Coast as this is heavily influenced by localised employment opportunities. For example, opportunities in Zeehan are enhanced through the construction of the Granville Harbour Wind Farm which began in early 2018 and may be further boosted through mining industry opportunities associated with the *Heemskirk Tin Project* and the AVEbury nickel mine.

The key features of West Coast and the potential implications for sport and recreation facilities, programs and services are outlined in Table 4

Table 4: West Coast demographic features & implications^v

Features	Potential Implications
Transient community reactive to industrial changes	The West Coast has a significant fly-in-fly-out (FIFO) and drive-in-drive-out (DIDO) workforce who work extended work hours during their rostered days on yet live in other regions. A transient and part-time resident population can have profound impacts on sport and recreation facilities, programs and services. If employees do not live full-time within the area they work, they are unlikely to participate in community life. High turnover rates of volunteers and paid staff of sport and recreation organisations negatively impacts management and governance.
Recent significant population decline	The network of sport and recreation facilities, programs and services must be sustainable. Facilities and programs need to be highly valued among communities and visitors, widely used and adaptable to changing trends and preferences.
Inadequate physical activity levels across Tasmania ^{vi}	Physical inactivity is a powerful risk factor associated with chronic diseases and mental health problems. Provision of accessible and relevant sport and recreation opportunities are an important element of encouraging healthy lifestyles.
Large proportion of people aged between 35 and 59 years*	People within this age group are often time poor due to family and work commitments limiting their opportunities to participate in structured recreational activities. While preferences vary across age groups and life stages and it is important that sport and recreation provision is relevant to the region's population through provision of adaptable facilities which host a wide range of activities.
Small proportion of people aged between 10 and 24 years*	As the majority of active sporting activities are participated in by children and young adults, having a low proportion of people within this age group is likely to make it difficult to recruit and maintain club memberships and active participants.
A high proportion of lone person households*	Sport and recreation facilities, programs and services provide an important opportunity for community members to form connections and be active in community life. This is particularly valuable for people living alone. It is important that opportunities are accessible and approachable for new participants.
High level of Socio-economic Disadvantage (SEIFA Index) *	It is important that investment into sport and recreation is strategically planned to ensure that resources are targeted towards areas where investment will be highly valued by the community. There is a wide range of competing funding priorities and it is vital that investment is well planned, and funds are efficiently utilised.
Higher proportion of males than females.	There may be higher interest towards male dominated activities such as Australian Rules football, fishing, shooting and mountain biking.
Opportunity for growth in tourism	The West Coast can benefit from Tasmania's brand encompassing outdoor adventure and ecotourism opportunities on offer across Tasmania's wilderness areas. Enhanced sport and recreation facilities across the region will help to capitalise on these opportunities. Provision and promotion of recreation facilities, such as specialised trail networks, is likely to attract more visitors to regions.
Low population density	The tyranny of distance can be a challenging element of the West Coast lifestyle, with residents distributed across towns, making it difficult for many to access sport and recreation facilities. Geographic location of facilities is of high importance to ensure that they are accessible and can be well used by residents and visitors.
33.4% of homes without an internet connection	Sport, recreation and open space facilities and programs need to be promoted through a range of mechanisms, without relying on the internet for communication.

*relative to the Tasmanian average

Key Directions

The strategic direction for sport and recreation is guided by a number of state, regional and local policies and plans, as well as peak body strategic directions. Partnerships and cross-agency collaboration allow planning for sport and recreation facilities, programs and services to support various strategic outcomes such as health and local economic development. The following strategic documents may influence the directions of sport and recreation in the West Coast and have been reviewed to inform this Plan.

Key points included in many of these strategic documents are the importance of:

- healthy and physically active communities, and
- sustainable and diversified economies.

State Documents

- *Healthy Tasmania Five Year Strategic Plan* (2016)
- *Tasmania's Plan for Physical Activity 2011 – 21*
- *Tasmanian Cycle Tourism Strategy 2017*
- *Tasmanian Walking and Cycling for Active Transport Strategy* (2010)
- *Volunteering in Sport Report* (2017)
- *Tasmanian Sport and Active Recreation Framework for People with Disability* (2014)
- *Planning for the provision of leisure and recreation in Australia* (2010)
- *Tasmanian Visitor Economy Strategy 2015-20*
- *Strong, liveable communities: Tasmania's Active Ageing Plan 2017-22*
- *Mountain Bike Tourism Market Profile for Tasmania* (2008)

Regional Documents

- *Western Wilds Project – A Wilderness Story* (2018)
- *West Coast Mountain Bike Project* (2016)
- *Reimagining the Visitor Experience of Tasmania's Wilderness World Heritage Area* (2014)
- *Sustainable Murchison 2040 Community Plan Regional Resource Analysis* (2016)
- *Cradle Coast Regional Land Use Planning Framework* (2011)
- *Healthy Communities - a local government toolkit for building healthier Tasmanian communities – Cradle Coast Region* (2012)

Local Documents

- *West Coast Community Plan 2025*
- *West Coast Council Sport and Recreation Plan 2010-2020*
- *West Coast Council Playspace Strategy* (2015)
- *West Coast Aquatics Strategy and Business Plan* (2017)
- *West Coast Economic Working Group Final Report* (2015)
- *West Coast Council Annual Plan & Budget Estimates 2018/2019*
- *West Coast Land Use Planning Strategy* (2017)
- *West Coast Council Youth Strategy 2012 – 2015*
- *Strahan Waterfront Precinct Plan* (2015)
- *Business Plan for Strahan Recreation Reserve* (2008)
- *Strahan Indoor Recreation Facility Development: Future Options Study* (2008)

Information collated through review of these documents is included in *Appendix 1: Strategic Document Review*



West Coast Community Plan 2025

The West Coast Community Plan 2025 (WCCP2025) is the outcome of an extensive community engagement project which identified and explored what the future of the West Coast region could be. It is a critical strategic document about our vision and where we want to be in ten years' time. It was created by the West Coast community, for the West Coast community, representing the partnership between Council and the people of the West Coast, identifying what can be achieved through working in unison with a wide range of stakeholders and all levels of government.

Our Vision

We are a proud community. One that is connected, enjoys our lifestyle surrounded by our unique natural heritage and works together for the benefit of the residents, business owners and visitors to our stunning region.

Our Mission

We will work together in partnership to provide and continually improve the facilities, services and infrastructure that will serve the needs of our communities.

Our Values

Responsiveness; Leadership; Unity of purpose; Partnership; Respect & trust; Consistency

The plan is structured around five key focus areas which guide how the community vision can be reached. The focus areas are shown in Table 5.

Table 5: WCCP2025 Focus Areas

Focus Areas	
Our People Our Community	Social Wellbeing Arts & Culture Community Health Education & Training Sport & Recreation
Our Economy	Economic Development Tourism and Events Branding / Promotion / Marketing / Profile Business Technology
Our Infrastructure	Built Environment Community Facilities & Infrastructure Transport & Road Networks
Our Environment	Natural Resource Management Waste & Water Management
Our Partnerships Our Leaderships	Alliances & Partnerships Governance

Key Issues Facing Our Region

The WCCP2025 acknowledges the issues facing the region and strategically plans to turn these into opportunities to achieve the community's vision.

Key issues identified are:

Lack of industry diversification

Together, mining and tourism directly provide jobs for more than half of all employed persons in the West Coast. This leaves the West Coast vulnerable to the mining sector and its cyclical nature and therefore influenced by commercial decisions made outside of Tasmania.

Lack of employment opportunities

The unemployment rate in the West Coast local government area is higher than the average across Tasmania and Australia.

Lack of transport options

Moving in and around the West Coast communities can be challenging due to the lack of available public transport.

Lack of education & training opportunities

Lack of availability of education and training opportunities on the West Coast including college, vocational education and training (VET) and university studies.

Ageing and declining population

The West Coast has seen a decline in population and with a greater number of people aged over 65 years there will be increased pressure on physical infrastructure, health, education, housing, employment, transport, aged care, waste and recreation. Significant population decline is projected into the future. There needs to be a focus on growth.

There is a lot of work to be done to overcome these issues and challenges. Strong partnerships and collaboration between all levels of government, business, educational institutions, community groups and individuals will help deliver the best possible outcomes for our community.

Our Plan for Action

Distinct outcomes are identified under each focus area and the plan outlines strategies to achieve them.

The key outcomes from each focus area which are most relevant to the Sport and Recreation Plan are outlined below.

Our People Our Community

- 1.1 The West Coast, communities are accessible and safe for residents and visitors to the Region.
- 1.2. More connected and inclusive communities.
- 1.3 Active participation in sport, recreation and leisure opportunities.

Our Economy

- 2.1 A strong and diversified economic base.
- 2.3 A resilient and strong tourism sector.

Our Infrastructure

- 3.1 Well planned and resourced assets and infrastructure.
- 3.2 A safe and reliable transport system to and around the Region.

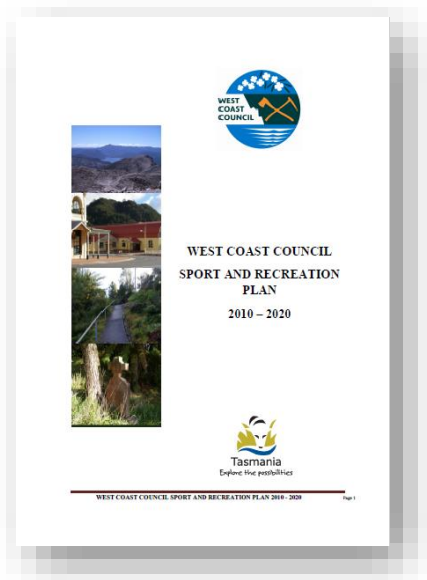
Our Environment

- 4. 1 The Regions Environmental assets are maintained and preserved for future generations.
- 4.2 A preserved, unique and significant historical and cultural heritage of the West Coast.

Our Partnerships Our Leadership

- 5.1 Strong and sound partnerships are developed and sustained with other Government stakeholders and organisations (including industry).
- 5.2 Connected and Collaborating inter community partnerships.
- 5.3 Sound management of Council resources is undertaken.

West Coast Council Sport and Recreation Plan 2010 – 2020



In 2010 Council, in collaboration with Sport and Recreation Tasmania, prepared the *West Coast Council Sport and Recreation Plan 2010 – 2020* to help Council and the community determine a strategic direction for the future planning, provision and management of sport and recreation. The plan provided recommended strategies and actions relating to sport and recreation facilities and settings, programs, and services.

A key process in the preparation of Council's new Sport and Recreation Plan was the review of the recommended strategies and actions of the *West Coast Council Sport and Recreation Plan 2010-2020*. Many of the recommendations are ongoing and still relevant, while others have been actioned or are no longer applicable due to changed community context.

Council, and the West Coast communities, have faced significant changes since the preparation of *Sport and Recreation Plan 2010 – 2020*. In times of declining and ageing populations and shifting employment structures, it is evident that many sport and recreation groups have folded and many who remain have difficulties in fielding teams and maintaining volunteers.

Through this period of transition, key changes to sport and recreation facilities, programs and services in the West Coast have included:

Facilities

- Enhanced recreational opportunities through consolidated and upgraded play equipment across the region and development of a skatepark in Strahan
- Upgrades to swimming pools at Zeehan, Rosebery and Queenstown
- New changerooms/amenities and canteen facilities at Rosebery Park Oval.
- Enhanced safety at Queenstown Recreation Ground through removal of the bike track whilst preserving the site's state heritage status
- Consolidation of facilities through the removal of the Queenstown Hockey Ground whilst maintaining the Rosebery hockey facility available for affordable community use
- Improved access arrangements at community fitness centres through the installation of electronic card systems
- Improved management of the Zeehan Indoor Stadium through management transfer to the Department of Education, whilst maintaining access to the facility for community sport.

Clubs

- Reduced number of sport and recreation clubs and user groups
- Heightened reliance on core groups of volunteers

Services

- Establishment of an annual volunteer recognition event
- Creation of the Community Development Officer position, designed to help community groups and residents develop programs, initiatives and events that benefit the West Coast community.
- Strategic planning of aquatic facilities and play spaces

West Coast Council Playspace Management Strategy (2015)



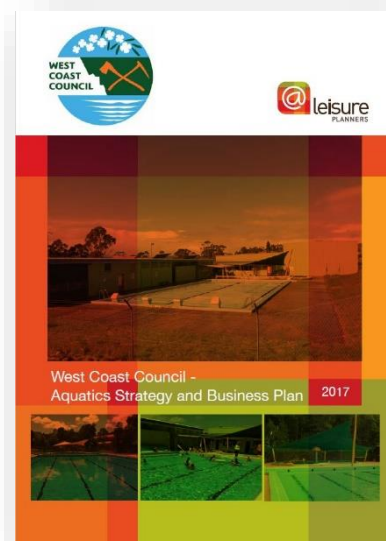
The *Playspace Management Strategy* was developed to guide Council's maintenance of a safe, modern playground network that meets the needs of the community.

In alignment with the *Sport and Recreation Plan 2010 – 2020*, Council has consolidated the play equipment across the region and now maintains one playground in each town's "premier" open space.

The *Playspace Management Strategy* identifies the following principles to guide playspace management across the West Coast:

- Establish an efficient inspection/reporting process that is documented and utilised to minimise potential injuries and identify maintenance requirements;
- All play equipment projects will adhere to relevant Australian standards;
- Planning and proposed developments shall be presented to all stakeholders to allow comment from those parties;
- Regular reviews of play equipment will be undertaken to identify upgrade requirements and be included in Council's Strategic Planning process. To include a 10-year Replacement Schedule;
- Adopt a "continuous improvement" strategy to manage its recreational assets.

West Coast Council Aquatics Strategy and Business Plan (2017)



The *Aquatics Strategy and Business Plan* was prepared to provide short, medium and long-term recommendations for the provision and management of swimming pools across the West Coast. 75 actions were recommended across short, medium and long-term timeframes, with the following being of key strategic importance to sport and recreation in the West Coast:

- Retain all three pools for five years at which time determine the long-term options based on condition of the facilities, population projections, economic context, and the success of programs.
- Provide a range of programs that include: group fitness, lap swimming, water safety/ lessons, holiday programs, training, and competition.

In the medium term:

- Review the viability of a swimming pool at Rosebery

In the long term:

- Retain a competition pool at Queenstown,
- Retain a swimming pool at Zeehan, where possible
- In future development options, consider greater integration of indoor court and community gym assets.

Peak Bodies

Partnerships with sport and recreation peak bodies will be important in the implementation of this Plan. The strategic direction of these organisations can have direct and indirect influences on sport and recreation facilities, clubs and programs. For example, future state or regional restructures of competition leagues can influence opportunities relating to a sport within the West Coast.

Peak body strategic documents include:

- *AFL Tasmania Future Directions of Tasmanian Football Project (2016)*
- *Tasmania Football Steering Committee Findings (June 2018)*
- *Athletics Tasmania Strategic Plan 2018 – 21*
- *Basketball Tasmania Strategic Plan 2014-18*
- *Boxing Australia – Tasmania Strategic Direction 2018*
- *Cricket Tasmania Strategic Plan 2012 – 15*
- *Football Federation Tasmania Strategic Plan 2014 – 18*
- *Golf Tasmania Strategic Plan 2015 – 18*
- *Hockey Tasmania Strategic Plan 2015 - 17*
- *Mountain Bike Australia Strategic Plan 2016-21*
- *Netball Tasmania Strategic Plan 2016 - 2020*
- *Sailing Australia Strategic Plan 2020*
- *Swimming Tasmania Annual Report 2016-17*
- *Tennis 2020: facility development and management framework for Australian Tennis*
- *Womensport and Recreation Tasmania Strategic Plan 2016 – 19*



Roles

Council's Role

Council plays a diverse and important role in facilitating an active and healthy community. The Sport and Recreation Plan is a significant component of strategic planning towards a sustainably managed and fit-for-purpose network of quality facilities, programs and services. Delivery of this Plan is based on achieving strong partnerships and collaboration between all levels of government, business, educational institutions, community groups and individuals. The role of Council in sport and recreation is outlined in Table 6.

Table 6: Council's role in sport and recreation

Role	Initiatives
Partnerships and Advocacy	Advocating on behalf of the community and clubs Partnering with other organisations and stakeholders Strengthening relationships with community organisations
Planning	Strategic planning Master planning Policy development
Facility Management	Asset management Asset maintenance Leasing and licensing Compliance with legislation and industry standards
Service Provision	Development and training opportunities for community organisations Information provision e.g. website/social media, newsletters and directories Community organisation liaison and engagement Facilitating special events Delivering inclusive programs
Funding	Providing grants, scholarships and loans Seeking and providing capital investment Accessing external funding

While the Council takes a lead role in facilitating sport and recreation opportunities within the community, it is supported by federal, state, peak governing bodies, other services providers and community, including many volunteers. Successful delivery of sport and recreation facilities, programs and services is dependent on partnerships and ongoing cooperation between all levels of government and the community.

The West Coast **community** has a strong culture of volunteering that plays an integral part in the activities on offer. These roles vary from administration and facility maintenance to coaching or officiating. They are supported by the **service providers** such as Council, sport and recreation clubs, schools, private providers, not-for-profit organisations (e.g. Scout Association) and local industry (e.g. MMG Limited). Local industry has historically been a major supporter of sport and recreation provision within West Coast communities to improve livability within the local towns.

Supporting the local sport and recreation clubs and providers are **peak governing bodies**, an example of such a relationship is AFL Tasmania who are working to secure game development and player pathways across the region.

State bodies, such as the Department of Premier and Cabinet (Communities, Sport & Recreation Division) provides sport and active recreation grant programs. These include financial support for facility and capital equipment and for national/international sport championships being held in Tasmania. The **federal government** supports sport and recreation in Australia from grassroots to elite; increasing participation in activities to promote physical and mental health; and utilising sport and recreation as a vehicle to address disadvantage and social inclusion challenges. These relationships are highlighted in Figure 2.



Figure 2: Role of stakeholders

Benefits of Sport and Recreation

The Sport and Recreation Plan contributes towards the achievement of the *West Coast Community Plan 2025* with respects to the five focus areas, as demonstrated in Table 7.

Table 7: Benefits of recreation and open spaces

WCCP2025 Focus Area	Community Benefit
Our People Our Community	<p>Contribute towards positive social outcomes relating to community development and connectedness</p> <p>Increased active participation contributes to positive health outcomes</p> <p>Promotes healthy, active lifestyles including active modes of transport, improves physical and mental health</p> <p>Reduces anti-social behaviour in the community through providing positive alternatives</p> <p>Creates opportunities for and promotes volunteering and networking</p> <p>Fosters community pride and support</p> <p>Creates a strong sense of community through community organisations, events and networks</p>
Our Economy	<p>Contributes to economic growth through investment, employment, events and tourism</p> <p>Eases pressure on health care</p> <p>Promotes productivity through a healthy workforce and work/life balance</p> <p>Creates employment opportunities and appealing communities to live and work in</p>
Our Infrastructure	<p>Enhances the use and efficiency of community infrastructure</p> <p>Promotes appropriate use and maintenance schedules of existing community infrastructure</p> <p>Provides community spaces which reinforce positive lifestyle habits and an inclusive culture</p>
Our Environment	<p>Contributes to the public perception and value of recreation spaces and natural areas in the community</p> <p>Provides low-impact opportunities to connect with nature and explore the great outdoors</p>
Our Partnerships Our Leaderships	<p>Creates new skills and opportunities such as team work and leadership</p> <p>Helps overcome barriers between groups to form alliances towards a common cause</p>

Trends and Participation

Mega Trends

The CSIRO's report entitled *The Future of Australian Sport* (2013) identified six global sporting 'megatrends' that will likely influence the Australian sport sector over the next 30 years. These megatrends are outlined below.



A Perfect Fit

The increasing popularity of individualised sport and fitness activities such as walking, yoga, gym, aerobics and jogging. Individual fitness pursuits allow people to align their fitness activities with their increasingly busy lifestyles.

From Extreme to Mainstream

'Adventure', 'Lifestyle', 'Extreme' and 'Alternative' sports are increasing in popularity. These activities are often characterised by a strong lifestyle element and participants obtain self-expression through involvement in these activities.



Everybody's Game

Sporting activities are becoming more geared towards the ageing and more culturally diverse Australian population. This will change both the types of sports we play and how we play them.

More than Sport

Governments and companies are increasing their use of sport to achieve their policy objectives by incorporating sport into various policies to tackle a range of issues from childhood obesity, mental health issues through to community wellbeing.



New Wealth New Talent

Growth of Asian countries (population & income) has resulted in a higher disposable income to spend on sport, leisure and recreation activities. Opening new markets in sports television, tourism, sports equipment, services and events.

Tasmanian Participation

The Australian Sports Commission (ASC) administers *AusPlay*, a national population tracking survey that captures adults' and children's sport and physical recreation participation data. A distinction is made between sport related activities (e.g. team sports, golf) and non-sport related physical activities (e.g. gym activities, bushwalking).

AusPlay results found that the key motivator for Australians to be active is *physical health or fitness*, followed strongly by *fun/enjoyment*.

In line with the national trends in sport, the top six activities among Tasmanian adults in 2017 were primarily individual fitness pursuits that fit into people's increasingly busy lifestyles. While organised sport is less popular, soccer, golf, Australian football and tennis still feature within the top ten activities. The top ten activities in Tasmania are detailed in Table 8.

Table 8: Tasmania's Top 10 sport and physical activities⁷

	Activity	Tasmanian Adult Participation Rate
1	Walking (recreational)	46.3%
2	Fitness / Gym	26.5%
3	Athletics (including jogging and running)	14.2%
4	Swimming	13.1%
5	Bush walking	10.5%
6	Cycling	7.9%
7	Soccer/football	5.9%
8	Golf	5.2%
9	Australian football	*3.5%
10	Tennis	*3.2%

**Estimate has relative margin of error between 50% and 100% - to be used with caution*

Local Participation

The West Coast offers a wide range of activities due to its natural surroundings and infrastructure. As a result, popular outdoor recreational activities include walking/ bushwalking, fishing and canoeing/kayaking.

As demonstrated by the findings of the community survey, the most popular organised sports include Australian Rules football, basketball, netball, swimming, golf, cricket and eight ball/pool.

Individualised sport and fitness activities were popular, such as walking/ bushwalking, fishing, fitness/aerobics/gym, jogging/ running and canoeing/kayaking. The popularity of the individualised activities in line trends across Australia and The Future of Australian Sport's identified megatrends.

Table 9 provides an overview of the top 12 physical activities for West Coast residents as identified through the community survey.

Table 9: West Coast Top 12 physical activities

	Activity	Survey Respondent Participation Rate
1	Walking / Bushwalking	44%
2	Fishing	34%
3	Fitness/ Aerobics / Gym	33%
4	Australian Football	32%
5	Basketball	30%
6	Netball	22%
7	Swimming	22%
8	Jogging/ Running	16%
9	Golf	13%
10	Cricket	12%
11	Canoeing / Kayaking	11%
12	Eight ball / Pool	10%

Source: WCC Sport & Recreation Plan Consultation Findings Report 2018. Community Survey: n=100

Facility Audit and Usage

Facility Audit

The facilities audit identified 69 locations with sport and recreation facilities across the West Coast. While each of the major towns has 1 or 2 key sport and recreation precincts (with multiple facilities), there are also 6 key open spaces, 6 schools, 15 recreational trails, 12 recreation areas/attractions and 30 standalone facilities which provide for a wide range of activities. These facilities have been categorised below.

Key sport and recreation precincts (7)



Queenstown Recreation Ground



Strahan Recreation Ground



Zeehan Recreation Oval



Rosebery Park Oval



Rosebery Indoor Sports Centre
& Hockey Facility



Tullah Community Hall & Tennis Courts



Tullah Recreation Ground

Key open spaces (6)

- Hedley Faull Park, Queenstown
- West Strahan Esplanade
- Howards Park, Zeehan
- Rosebery Playground
- Rosebery Skate Park
- Tullah Playground

School facilities (6)

- Mountain Heights School, Queenstown
- Rosebery District High School
- Strahan Primary School
- Zeehan Primary School (including Zeehan Stadium)
- St Joseph's Catholic School (Queenstown)
- St Joseph's Catholic School (Rosebery)

Recreational trails (15)

- Horsetail Falls Walking Trail
- Bird River Track
- Spion Kopf Walking Trail and Lookout
- Nelson Falls Nature Trail
- Franklin River Nature Trail
- Frenchman's Cap Track
- Donaghys Hill Nature Trail
- People's Park (Hogarth Falls)
- Strahan Historic Foreshore Walking Track
- Climies Track Mountain Bike Trail
- Zeehan to Melba Flats Trail
- Montezuma Falls Trails
- Sterling Valley Loop
- Mt Farrell Track
- Mt Heemskirk Loop (incl. Zeehan Spray Tunnel)

Recreation areas / attractions (12)

- Lake Burbury Camping/Picnic Ground
- Iron Blow Lookout
- Mount Jukes Lookout
- Ocean Beach Car Park
- Macquarie Heads Camping Ground
- Henty Dunes
- Frank Long Hut
- Trial Harbour Beach
- Granville Harbour Beach
- Tullah Jetty
- Lake Murchison Camping Area
- Lake Rosebery Camping Area

Standalone facilities

Buildings (11)

- Queenstown Memorial Hall
- Queenstown Old Band Hall
- Queenstown CWA Building
- West Coast Community Hub, Queenstown
- Queenstown Police & Citizens Youth Club
- Queenstown Senior Citizens Club
- Queenstown Scout Hall
- Queenstown Lions Clubroom
- Zeehan Scout Hall
- Rosebery Football Clubroom
- Rosebery Memorial Hall

Sports/fitness centres (3) ^

- Queenstown Sports Stadium
- Queenstown Squash & Fitness Centre
- Zeehan Squash & Fitness Centre

Swimming pools (3)

- Queenstown Swimming Pool
- Zeehan Swimming Pool
- Rosebery Swimming Pool

Tennis courts (2) *

- Queenstown Tennis Courts
- Rosebery Tennis Courts

Golf courses (4)

- Queenstown Golf Course
- Strahan Golf Course
- Zeehan Golf Course
- Rosebery Golf Course

Shooting facilities (4)

- Queenstown Rifle Range
- HJ Goss Strahan Rifle Range
- Rosebery Pistol Shooting Range
- Rosebery Clay Target Shooting Range

Other (3) *

- Queenstown Skate Park
- Strahan Esplanade Skate Park
- Lake Rosebery Ski Club

Facility mapping is provided in the Precinct Profile pages (refer: *Our Communities*).

^Zeehan Stadium is included in *school facilities*

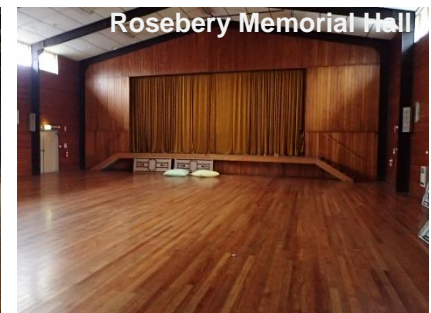
*Strahan and Tullah tennis courts and Rosebery and Zeehan skate parks are included in *key sport and recreation precincts*.

The quantity and diversity of existing facilities across the Council area is impressive considering the region's isolation and small population base. The quality and condition of facilities is highly varied. Many of the facilities which are used today were constructed to serve a larger population in the past and have aged and weathered in the harsh climate.

Some facilities, such as Hedley Faull Park and the Strahan Historic Foreshore Walking Track, are in good condition while others, such as the Tullah Recreation Ground, are in poor condition and are not fit-for-purpose.

The high number of recreation areas/attractions and trails in the distinctive natural landscapes surrounding West Coast towns is a key opportunity for the region to increase participation in physical activity and to further leverage outdoor adventure and ecotourism markets.

The photo montage below showcases examples of the facilities audited. The complete sport and recreation facilities audit is provided in *Appendix 2: Audit*.



User Groups

53 groups have been identified across the West Coast who utilise sport and recreation facilities in addition to schools, event committees, the wider community and visitors/tourists. These groups have been categorised and listed below.

Sports clubs and associations (33)

Water-based sports (3)

- Lake Rosebery Ski Club
- Macquarie Harbour Sailing Club
- Queenstown Amateur Swimming Club
- Queenstown Anglers Club

Basketball (2)

- Queenstown Basketball Association

Boxing (2)

- Queenstown Boxing Club
- Toorak Boxing Club

Cricket (5)

- Western Tasmania Cricket Association
- Cavaliers Cricket Club (Queenstown)
- Rosebery Dundas Cricket Club
- Strahan Cricket Club
- Zeehan Cricket Club

Darts and Eight Ball (4)

- Queenstown Darts Club
- Queenstown Eight Ball Club
- Rosebery Eight Ball Club
- Zeehan Eight Ball Club

Football (4)

- Darwin Football Association
- West Coast Junior Football Association
- Queenstown Crows Football Club
- Rosebery Toorak Football Club

Golf (4)

- Queenstown Golf Club
- Rosebery Golf Club
- Strahan Golf Club
- Zeehan Golf Club

Hockey (1)

- Rosebery Women's Hockey Association

Netball (3)

- Queenstown Netball Association
- Rosebery Netball
- Zeehan Netball Association

Shooting (4)

- Queenstown Rifle Club
- Strahan Rifle Club
- Rosebery Gun Club
- Rosebery Pistol Club

Tennis (1)

- Rosebery Tennis Club

Community and Recreation Clubs (10)

- Active Strahan
- Queenstown Men's Shed
- Queenstown PCYC
- Queenstown Lions Club
- Queenstown Scout Group
- Queenstown Senior Citizens Club
- Strahan Senior Citizen's Club
- Strahan CWA
- Tullah Progress Association
- Theatre Group (The Tullah Theatrics)

Gyms and Fitness Centres (3)

- Queenstown Squash and Fitness Centre Members
- Zeehan Squash and Fitness Centre Members
- Rosebery Indoor Sports Centre Members

Children's Programs (4)

- Learn to Swim
- Queenstown Kinder Gym
- Strahan Playgroup
- Tullah Playgroup

Group fitness programs (3)

- Tai Chi @ the HUB
- Women's Exercise group
- Strahan Group fitness (e.g. Zumba, yoga)

Events

Community events are a highly valued element of community life across the West Coast, attracting involvement from local people as well as visitors. Events provide an opportunity for community members to work together and become involved in community life.

The following events have been identified which have been held within the West Coast on a regular basis, or as a once-off event, within recent times.

Sport and recreation events (current)

- Lake Burbury Fishing Competition
Hosted by Queenstown Anglers Club
Annual event in November
Location: Lake Burbury
- Beach to Bay Fun Run
Hosted by Active Strahan
Annual event
Location: Strahan Foreshore
- Rosebery Athletics Carnival
Hosted by Sports Carnival Association of Tasmania
Annual event
Location: Rosebery Park Oval

Sport and recreation events (not current)

- Tullah Challenge Triathlon
Hosted by Tullah Progress Association
Annual event (2010 - 2013)
Location: Tullah and surrounds
- Wildside MTB
Hosted by Panea Pty Ltd (event managers)
Annual event (2002 – 2016)
Location: Cradle Mtn – Strahan
- West Coast Golden Gloves
Hosted by Toorak Boxing Club
Special event (2014)
Location: Rosebery Indoor Sports Centre



Other key community events

- Mt Lyell Strahan Picnic
Annual event on Strahan Foreshore
- Queenstown Community Markets
Monthly at Queenstown Memorial Hall
- The Unconformity
Bi-annual special event in Queenstown
- Zeehan Gem and Mineral Fair
Annual special event at Zeehan Primary School
- Rosebery Festival
Annual event in Rosebery



Community Engagement and Consultation

The engagement mechanisms used in the development of the Sport and Recreation Plan included:

- Community survey
- Online user-group survey
- Community workshops
- Key stakeholder meetings/ interviews

The marketing and promotion of the project included providing information through various platforms including the West Coast Council website, Facebook, interviews and details on 7XS radio and the distribution of flyers throughout the community including through email to clubs and community members on Council's Community Stakeholder Database. The promotional flyer is shown in Figure 3.



Figure 3: Promotional flyer

Community survey

The community survey was made available online and in hard copy, attracting 100 responses from community members. The survey responses provided valuable insight into the nature of participation across the region as well as the issues and opportunities relating to sport and recreation facilities, programs and services.

Respondents provided a great level of information about their experience with sport and recreation across the West Coast, including information and suggestions relating to specific facilities, programs and services.

Online user-group survey

The online user group survey was targeted at all sport and recreation clubs/organisations across the West Coast. Eleven user groups responded to the survey, providing information about their group's participation, facilities, programs and surveys.

Respondent groups indicated that their highest club priorities related to the following:

- Increase (and/or stabilise) participation numbers and memberships
- Junior development & player pathways
- Introduction of new programs (e.g. Discover Sailing)
- Facility improvements
- Social events and community engagement
- Increase number of volunteers, coaches and umpires
- Maintain low participation costs
- Further integrate with other clubs/organisations
- Adapt new technology (e.g. scoring system)
- Win a premiership
- Financial sustainability

Community workshops

Community workshops were held in the West Coast Council's five key towns of Queenstown, Zeehan, Strahan, Rosebery and Tullah. These were well attended with between ten and twenty participants at each.

The workshop format was centred around the "Community Wheel" interactive workshop tool. This provided attendees with the opportunity to rate the following aspects of sport and recreation within their local area:

- Access
- Recreation and Sport Clubs and Associations
- Facilities
- Economic Development
- Programs and Activities
- Community Governance

Attendees were also asked to identify challenges/opportunities, think about their sport and recreation vision for their town and provide suggestions for the future.

While the results of the community wheel exercise varied across the towns, overall it was noted that *Facilities* rated the highest followed by *Community Governance*, *Economic Development*, *Recreation and Sports Clubs*, *Programs and Activities*. *Access* was rated the lowest, with a consistently low rating across all five towns.

The combined results of the community wheel are illustrated in Figure 4.

Combined



Figure 4: Community wheel - combined results



The variance in perceptions/ratings across the five towns is demonstrated by the high (positive) rating of *Facilities* from the Zeehan and Tullah communities relative to the lower ratings from Rosebery and Strahan. On the other hand, Rosebery, Strahan and Queenstown all rated their *Sport and Recreation Clubs* highly relative to their *Facilities*.

Themes of workshop discussions included:

- reduced capacity to form teams
- changing employment/ work rosters
- need to attract more residents
- difficulty maintaining volunteers
- desire to enhance the region's outdoor recreation tourism infrastructure
- difficulty accessing facilities between towns (i.e. limited transport options)
- management and maintenance needs of existing facilities
- desire for multi-purpose community sport and recreation facilities

Our Challenges and Opportunities

The following key challenges and opportunities have been identified for sport and recreation in the West Coast through the development of this Plan.

Table 10: Challenges and opportunities

Challenges and opportunities for sport and recreation in the West Coast	
Focus on community sporting hubs in each town	Each of the five main towns in the West Coast has an established precinct offering a range of sport and recreation activities. This presents the opportunity to focus on the development and activation of these existing sport and recreation precincts.
A transitioning population and economy	With a transitioning population and economy, it is vital to ensure that facilities, programs and services are well planned for now and into the future. This includes substantiating the need and feasibility of facility developments & enhancements.
Transient community reactive to industrial changes	The West Coast has a significant fly-in-fly-out (FIFO) and drive-in-drive-out (DIDO) workforce who work extended working hours during their rostered days on yet live in other regions. This results in a transient and part-time resident population which has profound impacts on sport and recreation facilities, programs and services. If employees do not live full-time within the area they work, they are unlikely to participate in community life which places increasing pressure on community organisations and clubs to be able to attract and retain participants and volunteers.
Need for intra-regional transport solutions	The West Coast's population is distributed across a vast and mountainous geographic area and is often subject to extreme weather conditions which can cause hazardous road conditions and frequent road closures. It also has extremely limited public transport options. Subsequently access to transportation can be a significant challenge and barrier for residents needing to access sport and recreation services which are usually conducted in specific towns and in the evening and on weekends.
High facility standards and community expectations	Today's society places high expectations upon community facilities including sport and recreation infrastructure. Clubs and service providers are required to meet high facility standards and risk management measures.
Ageing built infrastructure	Many of the facilities which are used today were constructed to serve a larger population in the past. Many of these aged facilities have since weathered in the harsh climate, requiring extensive maintenance, upgrade and/or replacement.
Need to support active lifestyles in a cool climate with high rainfall	The local climatic conditions impact upon the type of sport and recreation facilities and programs which are appropriate for West Coast communities at different times of the year. While outdoor physical activity can be popular in summer this is often a short period of time and the majority of the year it is often very cold and wet and there is a need to provide facilities and activities indoors or at in sheltered facilities.
Historic local industry provision of sport and recreation facilities and programs.	Local industry has historically been a major supporter of sport and recreation provision within West Coast communities to improve liveability within the local towns. With transitions in industry and the workforce, this form of support is becoming less common yet the community expectations for this support remains.
Need for cooperation for the shared use of facilities	To optimise the use of resources, cooperation and collaboration is required between providers including Council, the private sector, schools and clubs to achieve the shared use facilities.
Necessity for strategic resource allocation	A strategically planned approach to facility provision is required to ensure asset management of sport and recreation infrastructure maximises community benefit.

Challenges and opportunities for sport and recreation in the West Coast	
Maintaining the sustainability of facilities, clubs and programs	It is essential for sport and recreation service providers and users to ensure that facilities and clubs remain viable and are self-supporting. This encompasses financial, social and environmental sustainability.
Need for a coordinated and supported approach to access funding	Sport and recreation organisations are required to invest significant time and effort to apply for funding opportunities. Many do not have the capacity to provide these resources and are often competing for the same funds as other West Coast organisations, making it difficult for clubs to remain sustainable. Council has recognised this with the appointment of a staff member who can assist in obtaining external funding opportunities and this needs to continue.
Necessity for good governance	Sport and recreation providers including clubs/organisations must proactively engage effective governance models.
The need to cater for emerging activities	Sport and recreation provision needs to be dynamic to adapt to changing demand. Participation and interest in sports can be influenced by a range of factors including demographic and cultural influences, trends and popular culture.
The need to provide for a diverse population	Organisations involved in sport and recreation need to proactively foster the integrity and values of inclusivity which make sport a fundamental part of Australian and Tasmanian culture.
Need to consider life-cycle costing and asset management	Facilities need to be planned, built, operated and maintained with appreciation of the associated costs. Where necessary, facility users may require sinking funds for facility maintenance and replacements.
Health issues created by physical inactivity	Increased participation in sport and other physical activities is needed to improve health outcomes.
Balancing the needs of the informal recreational activities and competitive sports	While it is important to cater for the increasing popularity of informal recreational activities, it is also important to provide opportunities for residents to be involved in organised, competitive sports as both bring benefits to communities and individuals.
Balancing the needs of the local community and elite sport	There is a need to cater for all levels of community sport whilst ensuring that elite sport pathways exist.
Information collation and transfer	Up to date and accurate information is required to make sound decisions relating to sport and recreation development.
Technology and innovation advances	The West Coast community must embrace opportunities to progress sport and recreation development through new and emerging technologies.
Volunteer management and support	Volunteers are an invaluable resource to sport and recreation organisations. It is imperative that volunteers are effectively recruited, managed, supported and valued in their role. It has become evident through consultation that there is currently an over-reliance on core groups of volunteers.

Our Planning Principles

The following principles have been developed to guide the development, future provision and management of sport and recreation facilities, programs and services for the West Coast.

PRINCIPLE 1 - MAXIMUM COMMUNITY PARTICIPATION

- Facilities, clubs and programs offer a range of accessible sporting and recreational opportunities targeted to the needs of our communities and deliver associated health benefits to all people regardless of age, socio-economic status or ability
- Focus is primarily on delivering grassroots and local community-based sports facilities, clubs and programs that maximise community participation and support pathways to elite sport

PRINCIPLE 2 - SHARED PRECINCTS AND COMMUNITY HUBS

- Where appropriate and practical, facilities are clustered and co-located with compatible users to optimise use whilst maintaining club identity and individual club needs through adaptable and flexible designs

PRINCIPLE 3 - SUSTAINABILITY

- Facilities, clubs and programs effectively integrate long and short-term economic, environmental, social and cultural considerations
- Facility and program developments strategically align with the West Coast Community Plan 2025 and Council strategies to meet current and future community needs and provide value-for-money

PRINCIPLE 4 - PARTNERSHIPS

- Collaborative approaches are used to plan, deliver and manage facilities, clubs and programs with the community, government, clubs, associations, educational institutions and private sector
- Partnerships are utilised to achieve community outcomes beyond sport and recreation

PRINCIPLE 5 - WORKING TOGETHER WITH OUR CLUBS & COMMUNITY

- Clubs and the wider-community are effectively engaged in the planning and design of sport and recreation facilities and programs
- An inclusive recreation and sporting culture is achieved through club development programs, positive relationships and provision of facilities that support opportunities for all

PRINCIPLE 6 - PLACEMAKING

- Placemaking approaches are used to achieve quality places for sport and recreation that are based on best-practice and informed by the community

PRINCIPLE 7 - EFFECTIVE MANAGEMENT & MAINTENANCE

- Facilities are managed and maintained in a manner that promotes safe condition, minimises financial liability and complies with relevant legislation, policies and standards
-

Our Vision

A vision has been created that seeks to reflect the aspirations of the community in relation to planning for sport and recreation development. The achievement of this vision requires partnerships between Council and the wider West Coast community, state and federal organisations, agencies and governments.

*“A **diverse and connected community** that is supported and encouraged to lead **happy and active lifestyles** through a network of best fit sport and recreation **facilities, clubs and programs.**”*

Sport and recreation planning is multifaceted and interrelated. Consideration needs to be given to the three major components of planning; facilities, clubs and programs. These components cannot be considered in isolation.

The **facilities** component includes:

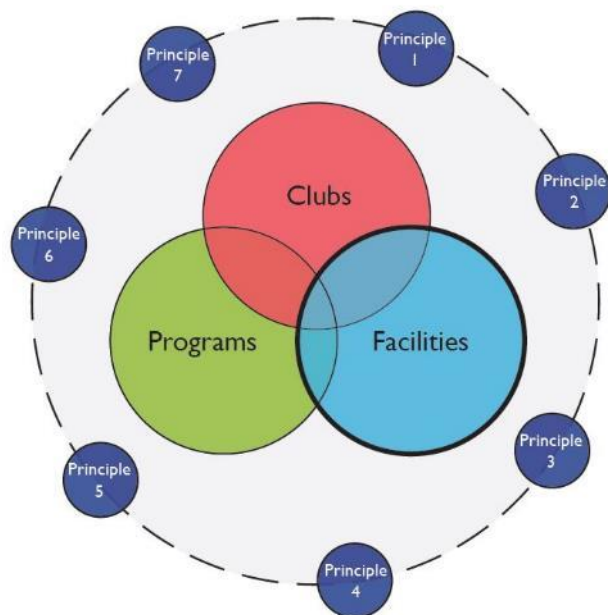
- Planning (strategies, feasibility studies, master plans, reviews)
- Delivery (upgrades, new facilities, repurposing, collocation, multi-purpose, accessible)
- Management (governance, leasing, programming, asset management, maintenance)

The **clubs** component includes:

- Club development
- Communication
- Engagement
- Accessibility
- Volunteering
- Partnerships
- Training and development

The **programs** component includes:

- Special population groups
- Events, programs and services
- Resourcing
- Communication and marketing
- Inclusion
- Pathways



The planning principles, as outlined in the previous section are relevant to the three components of sport and recreation planning, facilitate decision making and prioritisation and **underpin the Strategy and Action Plan**. The needs of the West Coast community are instrumental also in informing the plan.

Strategy and Action Plan

The following tables detail the strategies and actions for developing sport and recreation in the West Coast Council. Each of the three components of sport and recreation planning; facilities, clubs and programs, have been addressed through a series of strategies and actions which are guided by this Plan's principles and strive to achieve the vision for sport and recreation on the West Coast.

The Strategy and Action Plan has been prepared with the intention of remaining flexible in order to adapt to dynamic influences such as community needs, funding opportunities and technological advances.

Priority Projects and Timeframes

In assessing the priorities and timeframes for each of the strategic actions, the following factors were taken into consideration:

- Overall alignment with the Community Plan's vision, outcomes and strategies and the planning principles of this Plan.
- Addressing the gaps in the existing provision of sport and recreation facilities.
- Aligning with planned projects and those identified by partners (e.g. Tasmanian Government, peak bodies and the private sector).
- Addressing solutions as short, medium or long-term initiatives so that the most pressing and affordable needs are addressed as a priority.
- Initiatives and opportunities that address multiple challenges and issues.
- Investigating better use of existing facilities along with investment in new facilities and services that meet community needs and demands, maximise community benefits and provide value for money.

The Action Plan provides the following broad timeframes, aligning with the implementation phases of the Community Plan:

- Immediate (first 12 months and includes little wins and already planned and funded projects)
- Short term (1 – 3 years)
- Medium (4 – 6 years)
- Long (7+ years)
- Ongoing

The timeframe identified for the completion of each action is indicative and should be reviewed annually. The staging of investment will allow maximum value from the existing facilities as well as the sustainable provision of new facilities, services and programs.

Partners

While Council plays a key role in facilitating an active and healthy community, delivery of the Sport and Recreation Plan will need to be based on strong partnerships and collaboration between all levels of government, business, educational institutions, community groups and individuals.

Partners have been identified who may be able to assist the West Coast Council (WCC) with the delivery of the strategies and actions. In line with *Principle 4 – Partnerships*, effective partnerships will be essential to the accomplishment of many of the identified actions. Partners may include:

- General community
- Clubs and community organisations (e.g. sporting, service, senior citizen and youth e.g. PCYC)
- Peak bodies (e.g. AFL Tasmania, Basketball Tasmania, Netball Tas and Cricket Tasmania)
- Tasmanian Government (e.g. Sport and Recreation, Heritage Tasmania, Tourism Tasmania)
- Federal Government (e.g. Australian Sports Commission)
- Education providers (e.g. schools and universities)
- Private sector (i.e. service and tourism operators, aqua culture and mining businesses)
- Regional and economic development organisations (e.g. Regional Development Australia – Tasmania, Discover Tasmania, West Coast Tourism Association, Cradle Coast Authority)
- Health services

The lead partner(s) are identified in bold (e.g. **WCC**) and the assisting partners are also identified

Resources

An estimate of the resources required to implement each action has been identified to assist the West Coast Council with its budgeting processes. These are broad indicative estimates and should be reviewed prior to implementation. There has been no financial commitment from the West Coast Council to implement the actions identified and relevant actions will be considered as part of normal annual business planning/budgeting and long-term financial planning processes. The Action Plan provides the following indicative resource requirements:

- | | |
|--------------|----------------------|
| • Low (L) | \$0 – \$50,000 |
| • Medium (M) | \$50,000 – \$500,000 |
| • High (H) | \$500,000+ |

Funding for the projects can be sourced through various funding programs as outlined in the section *Potential Funding Opportunities*

Facilities

Overall Objective: Support the development of sustainable and fit-for-purpose facilities that optimise participation and meet the needs of our community.

1. Strategy: Strategic Initiative Development			
Strategically plan for the development and enhancement of existing and proposed facilities.			
<p>Rationale: Due to a number of reasons including ageing infrastructure, changing community preferences and demographics, the emergence of some sports and recreational activities, and the need to provide functional, efficient and fit-for-purpose facilities, the West Coast Council will need to continue to plan for the development and enhancement of key sport and recreation precincts.</p> <p>Sport and Recreation Activity Hubs are identified for each of the five major towns (refer Precinct Profile pages). It is proposed that resources generally be directed towards future investment in facilities at these locations, with a focus on projects that have multiple uses, address ageing infrastructure, demonstrate need/demand and are well located/accessible. This does not prohibit investment in other facilities outside these hubs where there is a clear and demonstrable benefit to the community. In some instances, an additional Activity Hub, Outdoor Adventure Activity Base or separate Recreation Ground may be identified where there are multiple facilities/facility clusters in a town that are considered to be of strategic importance to the critical delivery of sport and recreation activities for the town and the wider region.</p>			
Actions	Timeframe	Partners	Resources
<p>1.1. Precinct A Queenstown: Undertake a Master Plan for Queenstown Recreation Ground and consider:</p> <ul style="list-style-type: none"> • The State heritage significance and tourism value • The redevelopment of the existing clubroom facility, changerooms and associated amenities considering the new AFL sanctioned modular building technology*. • Spectator facilities, social and service areas • Traffic movement and parking • Future sports lighting requirements • Oval drainage • Increased recreational use of the site • Connection with Queenstown CBD and local schools • Safety and security 	Immediate	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups (<i>existing and potential users</i>) • Local Schools • AFL Tasmania • Heritage Tasmania • Tas Government – Sport and Recreation • Broader community 	<p>L</p> <p><i>Included in Sport and Recreation Plan</i></p>

1. Strategy: Strategic Initiative Development Strategically plan for the development and enhancement of existing and proposed facilities.			
<ul style="list-style-type: none"> • Future uses of the site (which might include the longer-term integration of facilities for other community user groups such as Lions Club, Scouts, and/or CWA) • Future sports lighting requirements <p>Reserve the possibility of this facility hosting a potential future consolidated football team that represents the region's towns/ community at the highest level of available competition</p>			
<p>1.2. Precinct A Queenstown: Develop the <i>Queenstown Gravity MTB Trail Project</i> on the lower slopes of Mount Owen to improve outdoor recreation and tourism opportunities (particularly mountain biking) considering:</p> <ul style="list-style-type: none"> • Most appropriate alignment for the trail • Signage and wayfinding • Trail facilities (e.g. shuttles, amenities, bike racks) • End of trip facilities • Points of interest • Integration with existing and/or future trail networks 	Immediate	<ul style="list-style-type: none"> • WCC • Tasmanian Parks and Wildlife Service • Mountain Bike Australia • West Coast Tourism Association • Tourism Tasmania • Private sector • Broader community 	L <i>\$500k funding received</i>
<p>1.3. Precinct B Zeehan: Establish an Outdoor Adventure Activity Hub at Zeehan, building on previous work to enhance and develop Zeehan as a mountain bike hub and outdoor adventure destination, complementing the <i>West Coast Mountain Bike Project</i> currently being undertaken by the Department of Parks and Wildlife.</p> <p>Refer also Action 1.8 Undertake a Tracks and Trails Strategy</p>	Immediate	<ul style="list-style-type: none"> • WCC • Tasmanian Parks and Wildlife Service • Mountain Bike Australia • West Coast Tourism Association • Tourism Tasmania • Private sector • Broader community 	L

1. Strategy: Strategic Initiative Development Strategically plan for the development and enhancement of existing and proposed facilities.			
<p>1.4. Precinct C Strahan: Conduct a feasibility study into the development of a multi-purpose sport and recreation facility at the Strahan Recreation Ground considering the AFL sanctioned modular building technology*</p> <p>Review current functionality of the hall to consider opportunities to enhance/replace the facility, with consideration given to provision of clubroom, changerooms, fitness/gym facility, flexible community space (including Kindergym), meeting space, and junior sport needs.</p>	Immediate	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups (potential/future) • Local school • Private businesses • Tas Government – Sport and Recreation • AFL Tasmania • Broader community 	L
<p>1.5. Precinct D Rosebery: Explore opportunities to further develop and integrate unique visitor experiences involving sustainable recreational trails in and around Rosebery (e.g. the World's Oldest Tree at Mt Read, Lake Rosebery, Montezuma Falls). Integrate future and existing trails into the wider trails network, review existing marketing and promotional material (online and at Visitor Information Centres) and ensure that all relevant information is readily accessible.</p> <p>Refer also Action 1.8 Undertake a Tracks and Trails Strategy</p>	Short	<ul style="list-style-type: none"> • WCC • Tasmanian Parks and Wildlife Service • Tas Government – Sport and Recreation • Tourism Tasmania • Peak bodies • Broader community 	M
<p>1.6. Precinct E Tullah: Sustainably develop and enhance the recreational trail network around Tullah, with a focus on walking, mountain biking and horse riding.</p> <p>Refer also Action 1.8 Undertake a Tracks and Trails Strategy</p>	Short	<ul style="list-style-type: none"> • WCC • Tasmanian Parks and Wildlife Service • Tullah Progress Association • Tas Government – Sport and Recreation • Tourism Tasmania • Peak bodies • Broader community 	M

1. Strategy: Strategic Initiative Development Strategically plan for the development and enhancement of existing and proposed facilities.			
<p>1.7. Support the upgrade and enhancement of the region's existing Aquatic Centres (Queenstown, Zeehan, Rosebery) in-line with the <i>West Coast Aquatics Strategy</i> (2017) considering:</p> <ul style="list-style-type: none"> • Access for all • Improved programs and marketing • Improved general amenity and attractiveness • Refurbished and upgraded plant to meet requirements and long-term planning • Landscape improvements • Incorporating compatible activities such as fitness areas and equipment • Improving integration with adjoining and complimentary facilities and services (e.g. the Queenstown Sports Stadium, local schools, health and tourism services) 	Immediate	<ul style="list-style-type: none"> • WCC • Queenstown Amateur Swimming Club • Local schools • Private sector • Health services • Broader community 	M <i>Upgrades included in 2018/19 budget</i>
<p>1.8. Undertake a Tracks and Trails Strategy that considers recreational trails across the region to develop an integrated, cohesive and accessible network of trails to develop the visitor economy and provide a valuable resource for the local community.</p>	Short	<ul style="list-style-type: none"> • WCC • Tasmanian Parks and Wildlife Service • Tas Government – Sport and Recreation • Tourism Tasmania • Peak bodies • Broader community 	L/M
<p>1.9. Enhance and progressively upgrade infrastructure at Macquarie Heads Campground to improve functionality and sustainability. Advocate for and support land managers to investigate similar initiatives at Trial Harbour and Granville Harbour.</p>	Short	<ul style="list-style-type: none"> • WCC • Tasmanian Parks and Wildlife Service • Community organisations/ User groups • Broader community 	L/M

* The AFL has partnered with a national building group to develop a low cost, easy and quick to install modular building technology for local football and sporting clubs including changerooms (unisex), social areas, umpires' rooms and other required amenities. Refer Appendix 3 for examples.

2. Strategy: Review, enhance, adapt or replace existing sport and recreation facilities.

Review, enhance and adapt existing facilities to meet community recreation and sporting needs.

Rationale: There are many existing sport and recreation facilities within the West Coast Council region. Some are nearing the end of their useful life and will require upgrading, consolidation or redevelopment to ensure they are safe, fit-for-purpose and sustainable.

Actions	Timeframe	Partners	Resources
2.1. Enhance and maintain facilities that meet the demands of the local community and the wider region	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Peak bodies • Broader community 	L
2.2. Review Council's Financial and In-Kind Assistance Policy to ensure integration with the principles of this Plan for the process of assessing requests from clubs for assistance/facility upgrades.	Short	<ul style="list-style-type: none"> • WCC 	L
2.3. Precinct A Queenstown: Queenstown Sports Stadium - Undertake upgrades/maintenance of building roof, insulation and ventilation, improvements to access arrangements and car parking, kitchen and changeroom/shower facilities as determined necessary. Address any access / <i>Disability Discrimination Act</i> (DDA) compliance issues.	Short	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Broader community 	M
2.4. Precinct A Queenstown: Implement actions to improve amenity of the swimming pool in line with the <i>Aquatic Strategy</i> (2017)	Short	<ul style="list-style-type: none"> • WCC 	M/L
2.5. Precinct A Queenstown: Maintain and progressively enhance existing facilities that are in good condition, well used and valued by the community (examples include PCYC, Senior Citizens Club)	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Broader community • Peak bodies • Tas Government – Sport and Recreation 	L

2. Strategy: Review, enhance, adapt or replace existing sport and recreation facilities.

Review, enhance and adapt existing facilities to meet community recreation and sporting needs.

2.6. Precinct A Queenstown: Memorial Hall - Consider progressive upgrades/maintenance of core facilities, including toilet amenities, event/production facilities, acoustics ensuring that the facility is best-fit for current uses as well as adaptable for various uses into the future	Medium	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Broader community 	L
2.7. Precinct A Queenstown: Consider repurposing of the Queenstown Squash and Fitness Centre, with these facilities potentially relocated in the vicinity of the Indoor Stadium and Swimming Pool with upgraded facilities and equipment which are attractive and relevant to current and future paying users	Medium	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Broader community 	M
2.8. Precinct A Queenstown: Decommission Queenstown Old Band Rooms and re-provide a suitable alternative facility to accommodate current user group (Men's Shed)	Short	<ul style="list-style-type: none"> • WCC • Queenstown Men's Shed 	L
2.9. Precinct A Queenstown: Assess usage of Queenstown Tennis Courts and consider options to re-provide the facility in the vicinity of the Queenstown Sports Stadium and options to develop the current site into a local open space or PCYC carparking facilities.	Short	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups (potential/future) • Broader Community 	M
2.10. Precinct A Queenstown: Decommission the disused building adjacent to the Queenstown Tennis Courts	Short	<ul style="list-style-type: none"> • WCC 	
2.11. Precinct A Queenstown: Assess usage of Queenstown Skate Park and consider redesign to improve functionality (including shade sail) and optimise use of space to potentially accommodate relocated gym and tennis facility. Alternatively, the skate park might be relocated to the Recreation Ground or another site	Short	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups (potential/future) • School (students) • Broader Community 	M

2. Strategy: Review, enhance, adapt or replace existing sport and recreation facilities. Review, enhance and adapt existing facilities to meet community recreation and sporting needs.			
2.12. Precinct A Queenstown: Further develop the Lake Burbury campground to ensure that it meets the requirements of Recreational Vehicles (RV) including enhanced visitor amenities.	Short	<ul style="list-style-type: none"> • WCC • Tourism Tasmania • Community organisations/ User groups • Broader Community 	L/M
2.13. Precinct B Zeehan: Implement actions to improve amenity of the swimming pool in line with the <i>Aquatics Strategy</i> (2017)	Short	<ul style="list-style-type: none"> • WCC 	L/M
2.14. Precinct B Zeehan: Sports Stadium –maintain community access to this important facility used for community sport (refer also action 3.3)	Ongoing	<ul style="list-style-type: none"> • Zeehan Primary School • Dept of Education • WCC • User groups • Zeehan Netball Association • Broader community 	L
2.15. Precinct B Zeehan: Recreation Ground – Undertake progressive refurbishment of clubrooms and consider lighting upgrade to the oval and installation of a shelter structure over external areas adjacent clubroom/canteen. Promote this facility for junior sport and community events.	Short	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Broader community 	L/M
2.16. Precinct B Zeehan: Assess the safety and condition of the Zeehan Grandstand with a view to determining its long-term future	Short	<ul style="list-style-type: none"> • WCC 	L
2.17. Precinct B Zeehan: Upgrade facilities and equipment at Zeehan Squash and Fitness Centre to improve relevance and attractiveness for current and future paying users. Upgrades to Include decommission of the sauna, expansion of existing gym/compatible facilities and better integration with the Zeehan Swimming Pool.	Short	<ul style="list-style-type: none"> • WCC • Zeehan Squash and Fitness Centre Members • Broader community 	M

2. Strategy: Review, enhance, adapt or replace existing sport and recreation facilities.

Review, enhance and adapt existing facilities to meet community recreation and sporting needs.

2.18. Precinct C Strahan: Continue to maintain walking trail to Hogarth Falls in People's Park as a key recreation asset for locals and visitors. Consider options to improve trail with non-slip surface. Maintain quality trail support facilities at this location. This facility should be considered as part of the development of a Tracks and Trails Strategy (refer Action 1.8)	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Broader community 	L/M
2.19. Precinct C Strahan: Continue to maintain Strahan Historic Foreshore Walking Track as key recreation asset for locals and visitors. Maintain quality trail support facilities at this location. This facility should be considered as part of the development of a Tracks and Trails Strategy (refer Action 1.8)	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Broader Community 	L/M
2.20. Precinct C Strahan: Review condition of Strahan Recreation Ground oval to ensure that it remains fit for purpose and capable of accommodating competitive sport as well as passive recreation activities	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Broader community 	L
2.21. Precinct C Strahan: Consider installation of shade sail over the skate park	Short	<ul style="list-style-type: none"> • WCC • Broader Community 	L
2.22. Precinct C Strahan: Resolve current issues relating to the Macquarie Harbour Sailing Club facility and beach access	Short	<ul style="list-style-type: none"> • Macquarie Harbour Sailing Club • WCC • Other user groups • Broader Community 	L
2.23. Precinct C Strahan: In line with the <i>Aquatic Strategy</i> (2017), if a public swimming pool was to be considered in Strahan, colocation or a partnership with a tourism provider should be investigated. Consideration might also be given to the development of a splash pad to enhance usage and viability of such a facility.	Long	<ul style="list-style-type: none"> • Private sector – tourism provider • WCC 	M/H
2.24. Precinct D Rosebery: Support the Rosebery Tennis Club to maintain quality tennis facilities and promote continued participation	Short	<ul style="list-style-type: none"> • Private sector – MMG • Rosebery Tennis Club 	L/M

2. Strategy: Review, enhance, adapt or replace existing sport and recreation facilities.

Review, enhance and adapt existing facilities to meet community recreation and sporting needs.

2.25. Precinct D Rosebery: Indoor Sports Centre - Consider conversion of existing squash court/s to provide a new home for the Toorak Boxing Club, enabling relocation from the current boxing facility at Rosebery Toorak Football Clubrooms	Short	<ul style="list-style-type: none"> • WCC • Toorak Boxing Club • School • Other user groups • Tas Government – Sport and Recreation • Broader community 	L
2.26. Precinct D Rosebery: Implement actions to improve amenity of the Rosebery swimming pool in line with the <i>Aquatic Strategy</i> (2017)	Short	<ul style="list-style-type: none"> • WCC 	L/M
2.27. Precinct D Rosebery: Indoor Sports Centre – Undertake refurbishment/repairs of the roof. Review existing gym equipment to ensure it is compliant with standards and fit for purpose. Consider progressive upgrade and expansion of existing facility to consider space for community programs.	Short	<ul style="list-style-type: none"> • WCC • School • Community organisations/ User groups • Broader Community 	L/M
2.28. Precinct D Rosebery: Rosebery Park Oval - Consider developing clubrooms which are closely associated with the oval and recently upgraded changeroom facilities (and remove redundant infrastructure). Reserve the possibility of this facility hosting a potential future consolidated football team that represents the region's towns/ community at the highest level of available competition	Medium	<ul style="list-style-type: none"> • Private sector – MMG • WCC • Clubs (<i>existing and potential users</i>) • School • Private businesses • Tas Government – Sport and Recreation • AFL Tasmania • Broader community 	M
2.29. Precinct E Tullah: Decommission the clubrooms at Tullah Oval	Short	<ul style="list-style-type: none"> • WCC 	L

2. Strategy: Review, enhance, adapt or replace existing sport and recreation facilities.

Review, enhance and adapt existing facilities to meet community recreation and sporting needs.

2.30. Precinct E Tullah: Tullah Recreation Ground – as this facility is strategically located towards the north of the Council area, and closer to competing teams in the Darwin Football Association and the North West Football Association, reserve the possibility of this facility hosting a potential future consolidated football team that represents the region's towns/ community at the highest level of available competition	Long	<ul style="list-style-type: none"> • WCC • Peak body – AFL Tasmania • Darwin Football Association / North West Football Association • Potential user groups 	L
2.31. Precinct E Tullah: Review condition of tennis courts and identify timeframes for re-surface / replacement with consideration given to providing one multi-purpose court	Short	<ul style="list-style-type: none"> • WCC • Tullah Progress Association • Broader community 	M
2.32. Precinct E Tullah: Explore opportunities to further develop and promote walk and cycling trails around Lake Rosebery and water-based recreational activities (canoe, kayak, boating, fishing) on the lake. This should be considered as part of the development of a Tracks and Trails Strategy (refer Action 1.8)	Short	<ul style="list-style-type: none"> • WCC • Hydro Tasmania • Tasmania Parks and Wildlife Service • Tas Government – Sport and Recreation • Tourism Tasmania • Peak bodies • Broader community 	L/M
2.33. Continue to maintain and upgrade play equipment and support facilities at premier open spaces in the major towns across the region, with reference to the <i>Playspace Management Strategy</i> (2015).	Ongoing	<ul style="list-style-type: none"> • WCC • Broader community 	L/M

2. Strategy: Review, enhance, adapt or replace existing sport and recreation facilities. Review, enhance and adapt existing facilities to meet community recreation and sporting needs.			
2.34. Maintain and progressively enhance Council's well utilised sport and recreation facilities across the West Coast where they provide community benefit.	Ongoing	<ul style="list-style-type: none"> • Community organisations/ User groups • WCC • Peak bodies • Tasmanian Government – Sport and Recreation • Broader community 	L/M
2.35. Assess under-utilised sport and recreation facilities on a case-by-case basis to determine operational costs, long-term future uses, adaptations required to enhance use, and to justify further facility investments. For example, community halls.	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Peak bodies • Tasmanian Government – Sport and Recreation • Broader community 	L/M
2.36. Sustainably manage of sport and recreation club funds (and apply for grants) in order to maintain and progressively upgrade sport and recreation facilities where Council is not the owner/manager. For example, golf clubs in Queenstown, Strahan, Zeehan and Rosebery.	Ongoing	<ul style="list-style-type: none"> • Community organisations/ User groups • Peak bodies • WCC 	L/M
2.37. Adaptively reuse facilities to provide various indoor recreation activities, such as skating sports, gymnastics, trampolining and general fitness. Investigate opportunities for the adaptation of existing squash facilities across the region to cater for a wider range of activities (e.g. boxing, yoga, pilates, group fitness). Refer also Action 4.5.	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Peak bodies • Private sector • Broader community 	L

3. Strategy: Access to school facilities

Work collaboratively with local schools to retain existing and increase access to school facilities where feasible.

Rationale: A key initiative of this Plan is to retain existing access and increase access to school facilities as they provide an important component of the sporting facility provision network across the West Coast region. Without access to school facilities there would likely be a need to provide additional facilities utilising finite community resources. There is a need to work collaboratively with schools to ensure levels of access are retained and improved and that the community is aware that these facilities are available for their use.

Actions	Timeframe	Partners	Resources
3.1. Ensure that opportunities for community use of school facilities are identified and utilised wherever feasible, in particular for indoor sports.	Ongoing	<ul style="list-style-type: none"> • Schools • Community organisations/ User groups • WCC • Broader community 	L
3.2. Ensure that developments of school sport and recreation facilities meet identified community needs, address strategic gaps in facility provision and are accessible for community use.	Short	<ul style="list-style-type: none"> • Schools • WCC • Community organisations/ User groups 	L
3.3. Precinct B Zeehan: Sports Stadium (refer action 2.14: maintain community access to this important facility used for community sport)	Ongoing	<ul style="list-style-type: none"> • Zeehan Primary School • User groups / Zeehan Netball Association • WCC • Dept of Education • Broader community 	L
3.4. Precinct C Strahan: Further enhance community use of the Strahan Primary School hall facility.	Short	<ul style="list-style-type: none"> • Strahan Primary School • Community organisations/ User groups • WCC 	L

4. Strategy: Optimal usage

Optimise usage of recreation facilities and open spaces.

Rationale: The West Coast Council is the owner and/or manager of a diverse and significant number of sporting and recreation facilities. These facilities need to be enhanced over time to ensure they are being used at their optimum levels. Initiatives such as the introduction of efficient sports lighting technologies and innovative storage solutions need to be further explored and implemented over time.

Actions	Timeframe	Partners	Resources
4.1. Continue to review and upgrade sportsground lighting including the usage of LED lighting systems	Ongoing	<ul style="list-style-type: none"> • WCC • Peak bodies • Community organisations/ User groups 	M
4.2. Implement and maintain member electronic access card systems at fitness centres	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups 	L
4.3. Carefully plan and integrate existing and proposed storage facilities.	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups 	M
4.4. Consider co-location of compatible recreation organisations for mutual benefit (i.e. community, tourism, economic) and promote shared use of facilities wherever feasible and appropriate to do so.	Ongoing	<ul style="list-style-type: none"> • Community organisations/ User groups • WCC • Peak bodies • Community services • Broader community 	L
4.5. Promote the use of underutilised recreation facilities, including for alternative uses (e.g. squash courts that can also be used for yoga, pilates) Refer also 2.37	Ongoing	<ul style="list-style-type: none"> • Community organisations/ User groups • Education providers • WCC 	L

5. Strategy: Facility Management

Develop and adopt an equitable and sustainable approach to facility management and maintenance.

Rationale: Given the large suite of sporting and recreation facilities, open spaces and assets under the West Coast Council's ownership and control there is a need to ensure that sustainable facility management and maintenance processes and systems are in place. Several community facilities are owned by MMG Ltd. There is also the added complexity of many facilities being leased/licensed to external parties, primarily sporting clubs and associations operated by volunteers and with limited resources that can be committed to asset management. Ensuring compliance with relevant legislative requirements and standards is critical and improving tenure agreements to clearly identify responsibilities of the various parties. There is a need to review the fees and charges levied on facility users. There is also a need for facility managers including clubs and associations to continually develop and plan for the future including facility management practices and developments.

Actions	Timeframe	Partners	Resources
5.1. Review management models of Council's sport and recreation facilities	Short	<ul style="list-style-type: none"> • WCC • Department of Education • Community organisations/ User groups • Private businesses 	M
5.2. Precinct E Tullah: Continue to effectively manage and enhance the Tullah Sports Hall and encourage further use of this facility	Ongoing	<ul style="list-style-type: none"> • Tullah Progress Association • WCC • Community organisations/ User groups 	L
5.3. Consolidate buildings, limit the number of additional buildings added to sites (e.g. storage shed/containers) and ensure that storage solutions are appropriate (refer also action 4.3)	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Peak bodies 	H

5. Strategy: Facility Management Develop and adopt an equitable and sustainable approach to facility management and maintenance.			
5.4. Regularly audit facilities for compliance with relevant legislation, policies and standards (e.g. risk management, Disability Discrimination Act, Australian Standards) in line with Asset Management Plans.	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups 	M
5.5. Investigate new technologies for 'smart' management and maintenance particularly in the areas of access (e.g. card access), lighting (e.g. LED, automation/smart controllers etc.) and irrigation (central control, moisture sensors, etc.).	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Peak bodies • Private businesses 	L
5.6. Ensure lease arrangements clearly define responsibilities for management and maintenance of facilities.	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups 	L
5.7. Support ongoing education of field staff in best practice facility maintenance	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups 	L
5.8. Review and amend Council policies relating to fee charges for use of Council owned facilities to ensure equitable fees, charges and funding for sporting and recreation facilities.	Medium	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Peak bodies 	L
5.9. Review the maintenance costs associated with West Coast Council's provision of ovals and facilities to identify areas where resources can be saved, while continuing to support clubs and user groups.	Medium	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Peak bodies 	L
5.10. Develop an asset maintenance plan that includes regular maintenance of Council's facilities across the West Coast Council area	Medium	<ul style="list-style-type: none"> • WCC 	M

5. Strategy: Facility Management

Develop and adopt an equitable and sustainable approach to facility management and maintenance.

5.11. Encourage the preparation of sport and recreation club/association strategic plans to articulate their goals, objectives and future directions. This document can help to inform and guide future planning for sport and recreation.	Ongoing	<ul style="list-style-type: none">• Community organisations/ User groups• Peak bodies• WCC	L
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Clubs

Overall objective: Facilitate a strong and sustainable network of sport and recreation clubs which nurture participation across the West Coast community.

6. Strategy: Accessibility			
Improve the accessibility of sport and recreation opportunities for all members of the community.			
Rationale: Providing good levels of access to sporting and recreation facilities and opportunities including competitions, training, casual activities and social events is important in ensuring sustainable and vibrant clubs and associations. Physical and intangible initiatives to improve accessibility can be delivered to ensure all members of the community can readily access recreation opportunities.			
Actions	Timeframe	Partners	Resources
6.1. Provide improved footpath and bikeway linkages between residential areas and sport and recreation providers/clubs to ensure that involvement in sport and recreation activities is safely accessible for all	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Department of State Growth -Transport • Broader community 	H
6.2. Ensure that all sport and recreation facility upgrades and new developments are compliant with the <i>Disability Discrimination Act</i> (DDA) and facilitate an inclusive culture across clubs and sport and recreation providers.	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Peak bodies • State Government 	H
6.3. Promote active and healthy lifestyle choices across all sport and recreation clubs (i.e. responsible alcohol consumption) to encourage community involvement and facilitate a healthy, inclusive culture	Ongoing	<ul style="list-style-type: none"> • Community organisations/ User groups • Peak bodies • WCC • Broader community 	L

6. Strategy: Accessibility

Improve the accessibility of sport and recreation opportunities for all members of the community.

6.4. Investigate integrated intra-regional transport solutions across the West Coast to support residents to access sport and recreation activities.	Short	<ul style="list-style-type: none">• WCC• Department of State Growth - Transport• Community organisations/ User groups• Broader community	L
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7. Strategy: Volunteering

Assist clubs and associations in developing their volunteer bases

Rationale: Volunteers are the backbone of all community based clubs and associations. Without volunteers community level sport and recreation would not function effectively. Sporting volunteers are the largest section of the volunteer market and there is a need to recognise this major contribution to the community through positive social, health and economic impacts.

Actions	Timeframe	Partners	Resources
7.1. Continue to support and administer the annual volunteer recognition event for sport and recreation volunteers (e.g. coaches and officials)	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Peak bodies • Broader community 	L
7.2. Continue to support and administer the <i>West Coast Volunteers</i> Facebook page, as a means for volunteers across the region to connect and share ideas and information. Utilise this online communication tool to form a volunteer pool, where existing residents or people new to the region can suggest the areas in which they would be willing to assist.	Ongoing	<ul style="list-style-type: none"> • WCC • Community organisations/ User groups • Peak bodies • Broader community 	L
7.3. Support the provision of club and association training courses (e.g. recruitment, retention and management of volunteers)	Ongoing	<ul style="list-style-type: none"> • WCC • Peak bodies • State Government – Sport and Recreation • Community organisations/ User groups • Broader community 	L
7.4. Promote an “Act-Belong-Commit” message and seek support to promote it	Ongoing	<ul style="list-style-type: none"> • Community organisations/ User groups • Peak bodies • WCC 	L

7. Strategy: Volunteering

Assist clubs and associations in developing their volunteer bases

		<ul style="list-style-type: none">• Broader community	
7.5. In line with the proposed research regarding FIFO and DIDO impacts on the communities of the West Coast (2.4.2 of the WCCP2025), ensure this identifies and reviews the negative impacts on sport and recreation provision, volunteer attraction and retention and participation levels.	Short	<ul style="list-style-type: none">• WCC• Peak bodies• Community organisations/ User groups• Private sector	L

8. Strategy: Partnerships

Work collaboratively with clubs, associations, schools, state and federal governments to develop and provide sporting and recreation opportunities in the region.

Rationale: The delivery of sport and recreation across the West Coast is achieved through partnerships between all three levels of government (local, state and national), schools, peak bodies, associations, clubs and the private sector. Without these collaborative arrangements to plan and provide facilities, services and resourcing, sport and recreation activities would not exist in the format they do today. These partnership arrangements need to be preserved and strengthened to ensure the ongoing development of sport and recreation in the region. Regional planning and collaboration with relevant agencies should continue to be pursued along with specific initiatives to strengthen and support vulnerable clubs and associations.

Actions	Timeframe	Partners	Resources
8.1. Facilitate partnerships with national and state peak bodies, private industry, government, non-government organisations and education bodies to enhance club development and participation	Ongoing	<ul style="list-style-type: none">• WCC• Community organisations/ User groups• Education providers• Peak bodies• Private businesses• State Government• Federal Government	L
8.2. Ensure clubs, associations and the community are effectively engaged in facility planning and programs.	Ongoing	<ul style="list-style-type: none">• WCC• Peak bodies• Community organisations/ User groups• Broader community	L
8.3. Support clubs and organisations to continue to provide community services (e.g. shooting clubs to provide firearms training; PCYC and boxing clubs to engage youth; Lions Clubs to support community initiatives)	Ongoing	<ul style="list-style-type: none">• Community services• Peak bodies• WCC• Community organisations/ User groups• Broader community	L

8. Strategy: Partnerships

Work collaboratively with clubs, associations, schools, state and federal governments to develop and provide sporting and recreation opportunities in the region.

8.4. Develop and maintain a database of club contacts and member numbers to support club development, club sustainability and ongoing communication between Council and clubs.	Short	<ul style="list-style-type: none">• WCC• Peak bodies• Community organisations/ User groups	L
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9. Strategy: Training and development

Facilitate training and development opportunities for club, association and service provider volunteers and administrators to continually improve the management of clubs.

Rationale: The West Coast Council can play a role in supporting local clubs, associations and service providers through the facilitation of training and development opportunities for volunteers, staff, coaches and officials. There are various peak bodies that provide training opportunities and there is an opportunity to partner with these organisations to deliver training and development programs. Upskilling key stakeholders who manage local recreation providers will assist in ensuring a more professional and effective recreation service will be provided to the community.

Actions	Timeframe	Partners	Resources
9.1. Continue to implement and coordinate a program of training and development opportunities for club and association staff, volunteers, coaches and officials, such as the successful <i>Grant Funding Workshop</i> recently administered.	Ongoing	<ul style="list-style-type: none">• WCC• Community organisations/ User groups• Peak bodies• State Government	L
9.2. Promote awareness and encourage clubs to access club development programs	Ongoing	<ul style="list-style-type: none">• Peak bodies• WCC• State Government – Sport and Recreation• Community organisations/ User groups	L
9.3. Support club sustainability by developing a <i>Council of Community Clubs</i> to support governance, management and event planning within the West Coast region	Short	<ul style="list-style-type: none">• Community organisations/ User groups	L

9. Strategy: Training and development

Facilitate training and development opportunities for club, association and service provider volunteers and administrators to continually improve the management of clubs.

		<ul style="list-style-type: none">• Broader Community• WCC• Peak bodies	
9.4. Adopt a community governance model for each town community, to include representatives from the town's clubs, groups and associations - similar to the model employed by the Tullah Progress Association	Short	<ul style="list-style-type: none">• Community organisations/ User groups• Broader community• WCC	L

Programs

Overall objective: Facilitate opportunities to grow participation in sport and recreation and support community and participant development through programs that promote active and healthy communities and deliver positive outcomes beyond sport and recreation.

10. Strategy: Young people Encourage young people to safely participate in sport and recreation activities within their community			
Rationale: Young adults and children are the largest proportion of the Australian population that participate in the majority of active sporting activities, with participation rates much higher, over double the rate of adults. Having young people involved in sport and recreation has many benefits including health, social and developmental. Ensuring places where young people participate are safe and welcoming is also a critical step for sport and recreation providers.			
Actions	Timeframe	Partners	Resources
10.1. Facilitate 'Come n Try' days and similar participation events on a regular basis at different locations	Ongoing	<ul style="list-style-type: none"> • Peak bodies • Schools • WCC • Community organisations/ User groups 	L
10.2. Ensure young people are protected and a safe environment is provided within clubs and service providers	Ongoing	<ul style="list-style-type: none"> • WCC • Peak bodies • Community organisations/ User groups • Education providers 	L
10.3. Facilitate training and development programs for clubs in Child Protection requirements and policy development on a regular basis	Short	<ul style="list-style-type: none"> • State Government – Sport and Recreation • Peak bodies • WCC • Community organisations/ User groups 	L

11. Strategy: Events, programs and services

Facilitate and support events, programs and services that encourage an active community and support the West Coast region's unique culture.

Rationale: All community members and visitors should be provided with the opportunity to participate in recreation activities. The West Coast Council has a role to play in supporting recreational organisations in the delivery of events, programs and services. Events provide significant benefits and opportunities for the local community and attract visitors to the region, showcasing the unique environment and lifestyle.

Actions	Timeframe	Partners	Resources
11.1. Assist sport and recreation organisations through the provision of information, education and grant funding to assist in the successful delivery of events, programs and services	Ongoing	<ul style="list-style-type: none">• Federal / State Government• Peak bodies• WCC• Community organisations/ User groups	L
11.2. Support recreation events, programs and services that focus on traditionally under-represented residents such as: <ul style="list-style-type: none">• young people• people from lower socio-economic backgrounds• persons with a disability• Aboriginal and Torres Strait Islander people• older people	Ongoing	<ul style="list-style-type: none">• State Government – Sport and Recreation• Peak bodies• WCC• Community organisations/ User groups• Community services	L
11.3. Attract and support events that contribute to the development of sport and recreation which align with the West Coast Community Plan 2025.	Ongoing	<ul style="list-style-type: none">• State Government – Sport and Recreation• WCC• Peak bodies• Community organisations/ User groups	M

11. Strategy: Events, programs and services

Facilitate and support events, programs and services that encourage an active community and support the West Coast region's unique culture.

11.4. Continue to offer a variety of activities (i.e. sport, arts theatre, music, dance, historical) that are relevant to the local community's interests and needs	Ongoing	<ul style="list-style-type: none">• Community organisations/ User groups• Peak bodies• WCC	L
11.5. Integrate marketing and promotion of the region's unique assets (i.e. outdoor adventure, recreational trails, boating and fishing experiences) with the Western Wilds Project, to reach and appeal to locals as well as visitors and potential visitors.	Short	<ul style="list-style-type: none">• Tourism Industry Council Tasmania• WCC• Cradle Coast Authority• Destination Southern Tasmania• Department of State Growth• Tourism Tasmania• Community organisations/ User groups• Peak bodies• Private providers	L
11.6. Maintain and promote the events calendar available on the West Coast Council website to drive usage by clubs and associations	Ongoing	<ul style="list-style-type: none">• Community organisations/ User groups• Peak bodies• Community services	L

12. Strategy: Resourcing

Obtain the necessary resources to effectively coordinate the implementation of the Sport and Recreation Plan

Rationale: A significant level of resources will be required to implement all of the programs and initiatives identified within this Plan including staff resources, internal and external funding support. There is an opportunity to access a range of funding programs in which sport and recreation developments and programs are eligible.

Actions	Timeframe	Partners	Resources
12.1. Allocate an annual sport and recreation budget and consider creating a Sport and Recreation Development position within the West Coast Council	Ongoing	<ul style="list-style-type: none">• WCC• Tasmanian Government - Sport and Recreation	M
12.2. Utilising the <i>Potential Funding Opportunities</i> section of this document maintain a register of potential state and federal government grants, charitable trusts and foundations that provide funding for recreation development initiatives.	Short	<ul style="list-style-type: none">• WCC	L
12.3. Continue to provide education programs and information on accessing grant funding for sport and recreation development initiatives, such as the successful <i>Grant Funding Workshop</i> recently administered (refer also action 2.1).	Ongoing	<ul style="list-style-type: none">• WCC• Peak bodies• Community organisations/ User groups• Tasmanian Government - Sport and Recreation	L
12.4. Assist clubs, associations and schools to gain external funding to contribute towards facility upgrades and developments, club development initiatives and participation programs.	Ongoing	<ul style="list-style-type: none">• WCC• Peak bodies• Education providers• Community organisations/ User groups	L

13. Strategy: Communication

Develop a range of informative and innovative communication initiatives to keep the community engaged and informed about sporting and recreation opportunities

Rationale: Improving communication and relationships with the community and recreation stakeholders is a key pillar of this Plan. Providing relevant and timely information through various communication platforms (e.g. phone, email, social media) will be required on a regular basis.

Actions	Timeframe	Partners	Resources
13.1. Develop a specific web page/site dedicated to recreation and sport that offers information on club development, events, funding opportunities, training and industry information. This could be incorporated into the West Coast Council website or be a stand-alone site.	Short	<ul style="list-style-type: none">• WCC• Community organisations/ User groups• Peak bodies• Private businesses	L
13.2. Market and promote sporting and recreation opportunities and club programs to the community. For example, social media posts, regular press releases or articles for local media highlighting local initiatives.	Short	<ul style="list-style-type: none">• Community organisations/ User groups• Peak bodies• WCC• Broad community	L
13.3. Market and promote the region's network of mountain bike trails including those associated with the current West Coast Mountain Bike Project (refer also Action 1.8 Undertake a Tracks and Trails Strategy)	Short	<ul style="list-style-type: none">• WCC• Tasmanian Parks and Wildlife Service	L
13.4. Identify and promote new communication technologies that encourage greater participation in sport and recreation.	Ongoing	<ul style="list-style-type: none">• WCC• Tasmanian Government - Sport and Recreation• Community organisations/ User groups• Peak bodies• Private businesses	L

14. Strategy: Inclusion

Develop programs and strategies to help address barriers and create opportunities for inactive and disadvantaged communities to participate in sport and recreation.

Rationale: Inclusive sport and recreation is an important aspect of development within a community. The benefits of sport and recreation are achievable for all community members and the West Coast Council has an opportunity to support, encourage and facilitate various initiatives and programs that target specific population groups.

Action	Timeframe	Partners	Resources
14.1. Develop innovative sport and recreation participation programs	Ongoing	<ul style="list-style-type: none">• Community organisations/ User groups• Peak bodies• WCC	M
14.2. Enhance opportunities for the community to access sporting and recreation facilities for casual/informal play	Ongoing	<ul style="list-style-type: none">• WCC• Community organisations/ User groups• Broader community	L
14.3. Develop and maintain participation initiatives that contribute to place making through activation of spaces.	Ongoing	<ul style="list-style-type: none">• Community organisations/ User groups• Community services• WCC• Broader community	L
14.4. Develop and maintain a variety of programs and activities that increase physical activity and health and well-being initiatives	Ongoing	<ul style="list-style-type: none">• Community organisations/ User groups• Peak bodies• Community services• WCC• Broader community	L

14. Strategy: Inclusion

Develop programs and strategies to help address barriers and create opportunities for inactive and disadvantaged communities to participate in sport and recreation.

14.5. Develop and maintain programs which facilitate partnerships between schools and local sport and recreation clubs and associations and increase participation.	Ongoing	<ul style="list-style-type: none">• Schools• Community organisations/ User groups• Peak bodies• WCC	L
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15. Strategy: Pathways

Develop programs and strategies to support local clubs and associations to improve player development and pathways for their activity

Rationale: The West Coast Council has a key role in the provision of local and regional community level sporting and recreation opportunities. State and higher level provision is typically provided for by State and Federal Government. Pathways to develop elite athletes commence at the local level and this is where the West Coast community can play a significant role in the development of athletes, officials and coaches.

Action	Timeframe	Partners	Resources
15.1. Recruit high profile athletes from the West Coast region as ambassadors for local sport	Short	<ul style="list-style-type: none">• Peak bodies• Community organisations/ User groups• WCC	L
15.2. Provide player development and pathway opportunities for West Coast participants	Ongoing	<ul style="list-style-type: none">• Peak bodies• Community organisations/ User groups• WCC	L
15.3. Develop and maintain partnerships with local sporting clubs and associations to improve training and playing environments that support player development	Ongoing	<ul style="list-style-type: none">• WCC• Peak bodies• Community organisations/ User groups	L

15. Strategy: Pathways

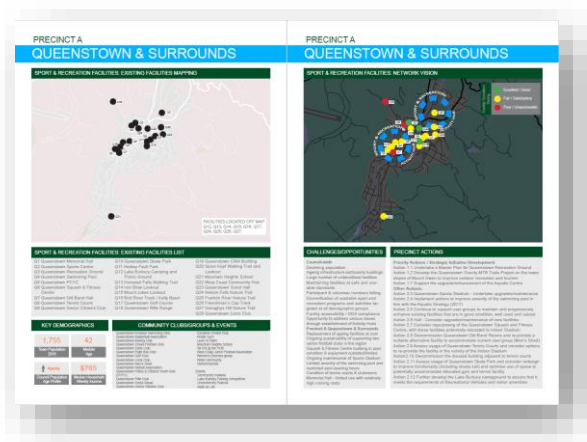
Develop programs and strategies to support local clubs and associations to improve player development and pathways for their activity

15.4. Develop and maintain initiatives which increase and promote excellence in coaching and officiating	Ongoing	<ul style="list-style-type: none">• Peak bodies• WCC• Community organisations/ User groups	L
15.5. Provide local understanding and context to regional or state-wide initiatives relating to player development opportunities and pathways	Ongoing	<ul style="list-style-type: none">• WCC• Peak bodies• Community organisations/ User groups	L

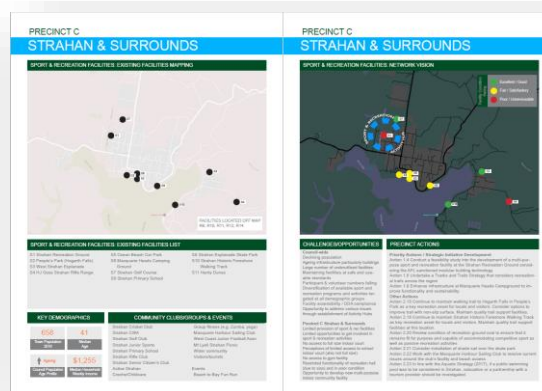
Our Communities

The following Profile Pages have been developed to identify the key information relating to the development of this Strategy across the Council area, distinguished between townships and geographic areas.

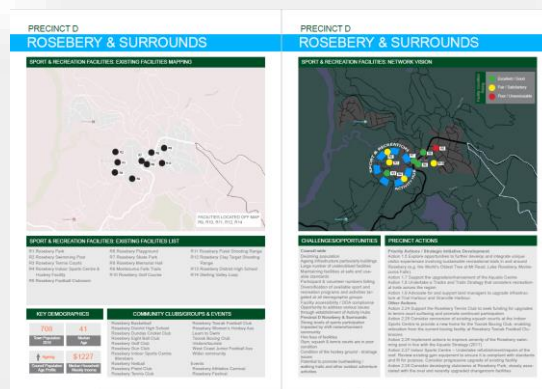
The Profile Pages also capture the broad themes, issues and opportunities identified through research and consultation and outline the specific actions required to strategically meet the needs of each respective community



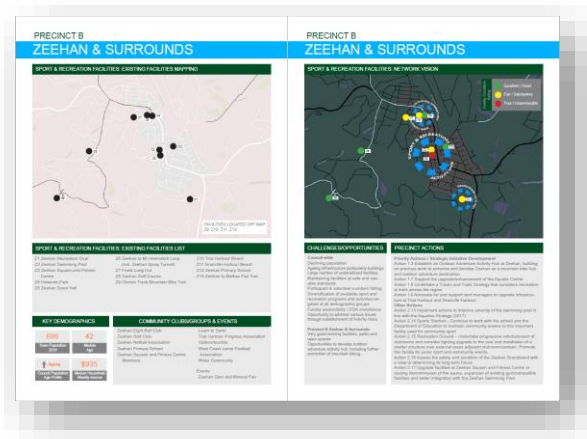
Precinct A: Queenstown and Surrounds



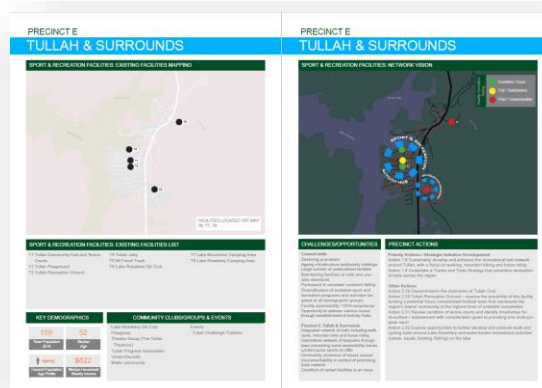
Precinct C: Strahan and Surrounds



Precinct D: Rosebery and Surrounds



Precinct B: Zeehan and Surrounds

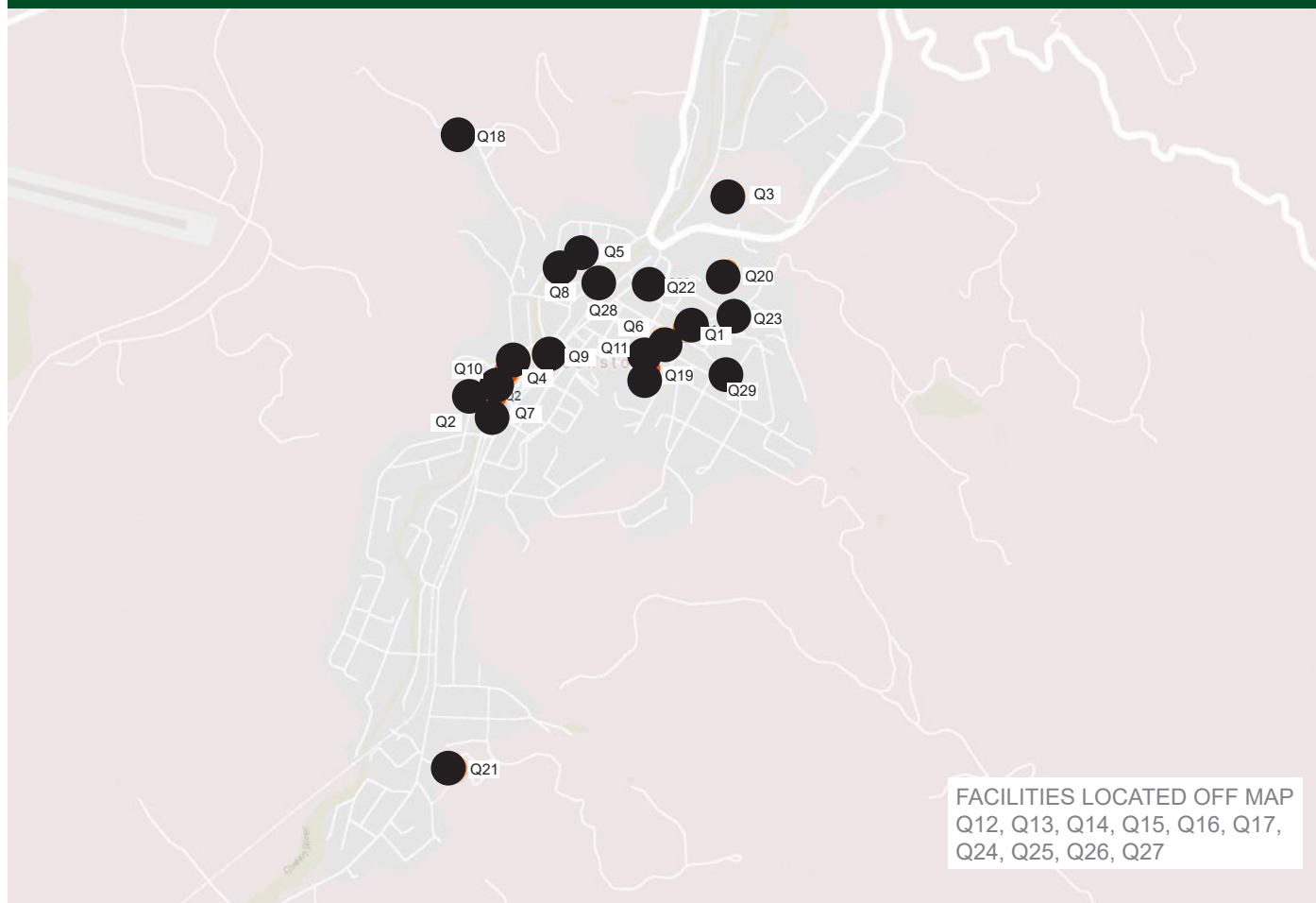


Precinct: E: Tullah and Surrounds

PRECINCT A

QUEENSTOWN & SURROUNDS

SPORT & RECREATION FACILITIES: EXISTING FACILITIES MAPPING



SPORT & RECREATION FACILITIES: EXISTING FACILITIES LIST

Q1 Queenstown Memorial Hall	Q10 Queenstown Skate Park	Q20 Spion Kopf Walking Trail and Lookout
Q2 Queenstown Sports Stadium	Q11 Hedley Faulk Park	Q21 Mountain Heights School
Q3 Queenstown Recreation Ground	Q12 Lake Burbury Camping and Picnic Ground	Q22 West Coast Community Hub
Q4 Queenstown Swimming Pool	Q13 Horsetail Falls Walking Trail	Q23 Queenstown Scout Hall
Q5 Queenstown PCYC	Q14 Iron Blow Lookout	Q24 Nelson Falls Nature Trail
Q6 Queenstown Squash & Fitness Centre	Q15 Mount Jukes Lookout	Q25 Franklin River Nature Trail
Q7 Queenstown Old Band Hall	Q16 Bird River Track / Kelly Basin	Q26 Frenchman's Cap Track
Q8 Queenstown Tennis Courts	Q17 Queenstown Golf Course	Q27 Donaghys Hill Nature Trail
Q9 Queenstown Senior Citizens Club	Q18 Queenstown Rifle Range	Q28 Queenstown Lions Club
	Q19 Queenstown CWA Building	Q29 St Joseph's Catholic School

KEY DEMOGRAPHICS

1,755	42
Town Population 2016	Median Age
↑ Ageing	\$765
Council Population Age Profile	Median Household Weekly Income

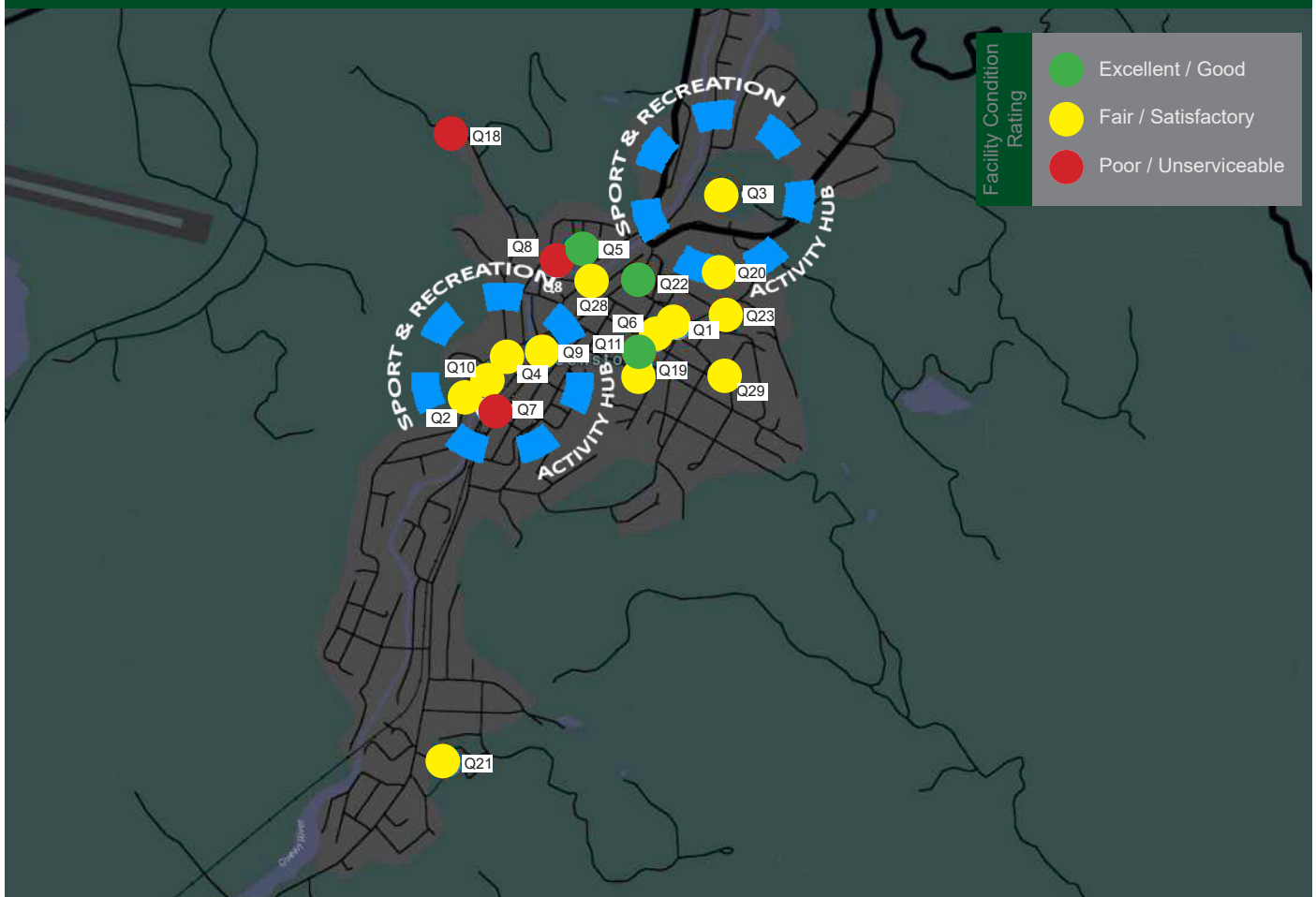
COMMUNITY CLUBS/GROUPS & EVENTS

Queenstown Amateur Swimming Club	Queenstown Squash & Fitness Centre Members
Queenstown Anglers Club	Cavaliers Cricket Club
Queenstown Basketball Association	Kinder Gym
Queenstown Boxing Club	Learn to Swim
Queenstown Crows Football Club	Mountain Heights School
Queenstown Darts Club	Tai Chi @ the HUB
Queenstown Eight Ball Club	West Coast Junior Football Association
Queenstown Golf Club	Women's Exercise group
Queenstown Lions Club	Wider community / Visitors/tourists
Queenstown Men's Shed	Events
Queenstown Netball Association	Community markets
Queenstown PCYC	Lake Burbury Fishing Competition
Queenstown Rifle Club	Unconformity Festival
Queenstown Scout Group	Walk for Life
Queenstown Senior Citizens Club	

PRECINCT A

QUEENSTOWN & SURROUNDS

SPORT & RECREATION FACILITIES: NETWORK VISION



CHALLENGES/OPPORTUNITIES

Council-wide

Declining population
Ageing infrastructure particularly buildings
Large number of underutilised facilities
Maintaining facilities at safe and use-able standards

Participant & volunteer numbers falling
Diversification of available sport and recreation programs and activities targeted at all demographic groups
Facility accessibility / DDA compliance
Opportunity to address various issues through establishment of Activity Hubs

Precinct A Queenstown & Surrounds

Replacement of ageing facilities at oval
Ongoing sustainability of supporting two senior football clubs in the region
Squash & Fitness Centre building in poor condition & equipment outdated/limited
Ongoing maintenance of Sports Stadium
Limited amenity of the swimming pool and restricted pool opening hours
Condition of tennis courts & clubrooms
Memorial Hall - limited use with relatively high running costs

PRECINCT ACTIONS

Priority Actions / Strategic Initiative Development

Action 1.1 Undertake a Master Plan for Queenstown Recreation Ground
Action 1.2 Develop the Queenstown Gravity MTB Trails Project on the lower slopes of Mount Owen to improve outdoor recreation and tourism
Action 1.7 Support the upgrade/enhancement of the Aquatic Centre

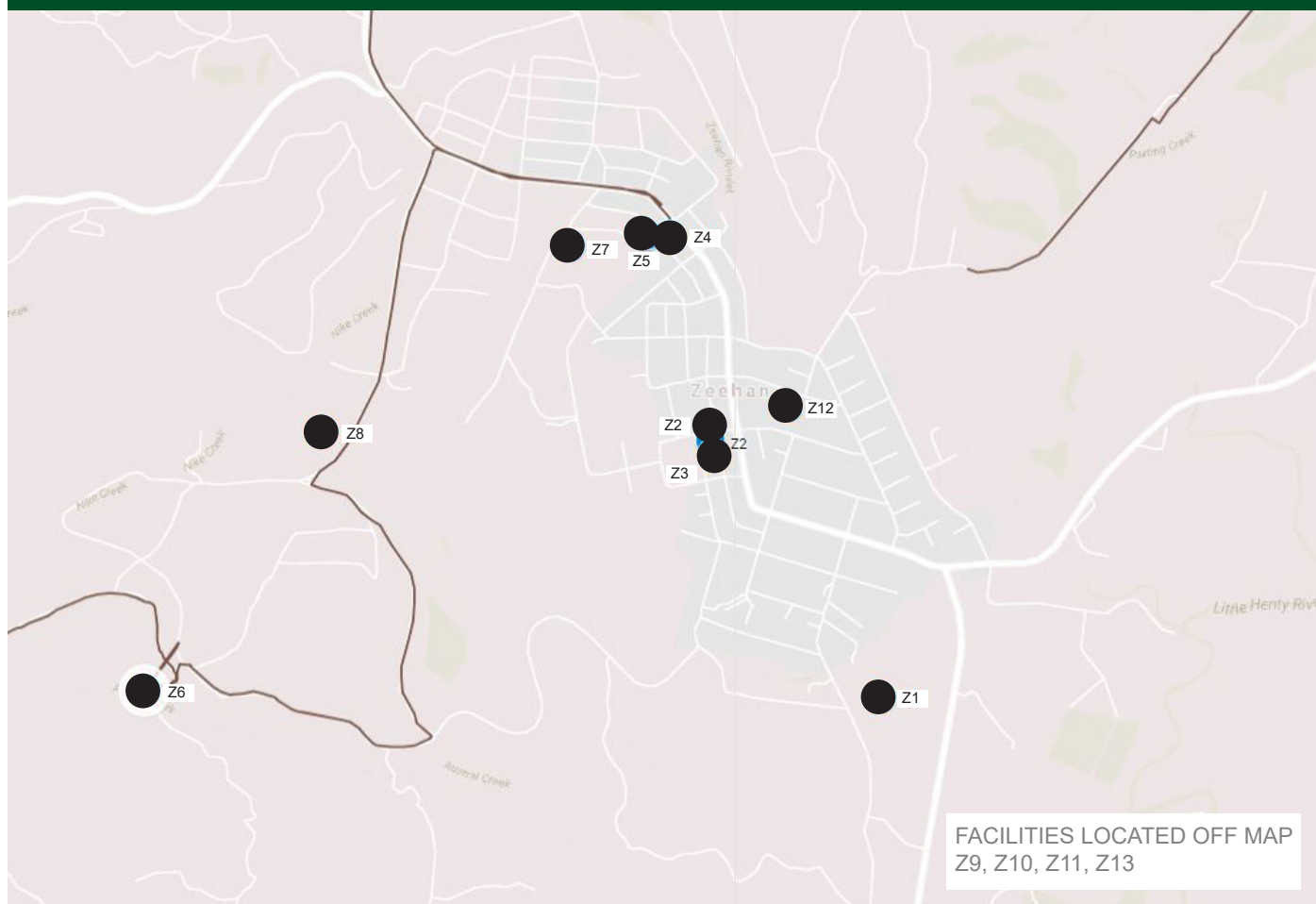
Other Actions

Action 2.3 Queenstown Sports Stadium - Undertake upgrades/maintenance
Action 2.4 Implement actions to improve amenity of the swimming pool in line with the Aquatic Strategy (2017)
Action 2.5 Continue to support user groups to maintain and progressively enhance existing facilities that are in good condition, well used and valued
Action 2.6 Hall - Consider upgrades/maintenance of core facilities
Action 2.7 Consider repurposing of the Queenstown Squash and Fitness Centre, with these facilities potentially relocated to Indoor Stadium
Action 2.8 Decommission Queenstown Old Band Rooms and re-provide a suitable alternative facility to accommodate current user group (Men's Shed)
Action 2.9 Assess usage of Queenstown Tennis Courts and consider options to re-provide the facility in the vicinity of the Indoor Stadium
Action 2.10 Decommission the disused building adjacent to tennis courts
Action 2.11 Assess usage of Queenstown Skate Park and consider redesign to improve functionality (including shade sail) and optimise use of space to potentially accommodate relocated gym and tennis facility.
Action 2.12 Further develop the Lake Burbury campground to ensure that it meets the requirements of Recreational Vehicles and visitor amenities

PRECINCT B

ZEEHAN & SURROUNDS

SPORT & RECREATION FACILITIES: EXISTING FACILITIES MAPPING



SPORT & RECREATION FACILITIES: EXISTING FACILITIES LIST

Z1 Zeehan Recreation Oval	Z6 Zeehan to Mt Heemskirk Loop (incl. Zeehan Spray Tunnel)	Z10 Trial Harbour Beach
Z2 Zeehan Swimming Pool	Z7 Frank Long Hut	Z11 Granville Harbour Beach
Z3 Zeehan Squash and Fitness Centre	Z8 Zeehan Golf Course	Z12 Zeehan Primary School (including Zeehan Stadium)
Z4 Howards Park	Z9 Climies Track Mountain Bike Trail	Z13 Zeehan to Melbas Flat Trail
Z5 Zeehan Scout Hall		

KEY DEMOGRAPHICS

698

Town Population
2016

42

Median
Age

↑ Ageing

Council Population
Age Profile

\$935

Median Household
Weekly Income

COMMUNITY CLUBS/GROUPS & EVENTS

Zeehan Cricket Club
Zeehan Eight Ball Club
Zeehan Golf Club
Zeehan Netball Association
Zeehan Primary School
Zeehan Squash and Fitness Centre
Members

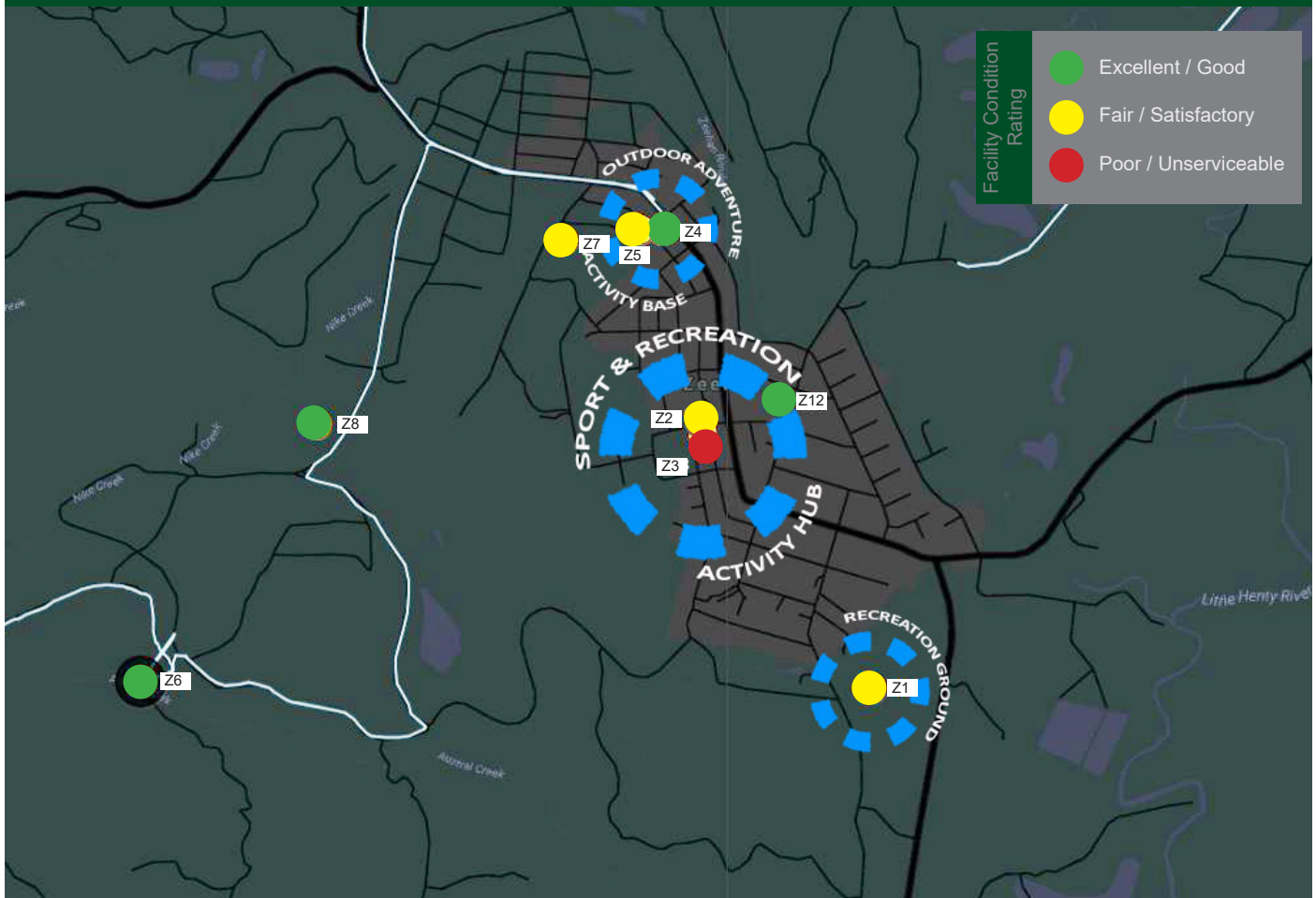
Learn to Swim
Trial Harbour Progress Association
Visitors/tourists
West Coast Junior Football
Association
Wider Community

Events
Zeehan Gem and Mineral Fair

PRECINCT B

ZEEHAN & SURROUNDS

SPORT & RECREATION FACILITIES: NETWORK VISION



CHALLENGES/OPPORTUNITIES

Council-wide

Declining population
Ageing infrastructure particularly buildings
Large number of underutilised facilities
Maintaining facilities at safe and useable standards
Participant & volunteer numbers falling
Diversification of available sport and recreation programs and activities targeted at all demographic groups
Facility accessibility / DDA compliance
Opportunity to address various issues through establishment of Activity Hubs

Precinct B Zeehan & Surrounds

Very good existing facilities, parks and open spaces
Opportunities to develop outdoor adventure activity hub, including further promotion of mountain biking

PRECINCT ACTIONS

Priority Actions / Strategic Initiative Development

Action 1.3 Establish an Outdoor Adventure Activity Hub at Zeehan, building on previous work to enhance and develop Zeehan as a mountain bike hub and outdoor adventure destination
Action 1.7 Support the upgrade/enhancement of the Aquatic Centre
Action 1.8 Undertake a Tracks and Trails Strategy that considers recreational trails across the region
Action 1.9 Advocate for and support land managers to upgrade infrastructure at Trial Harbour and Granville Harbour.

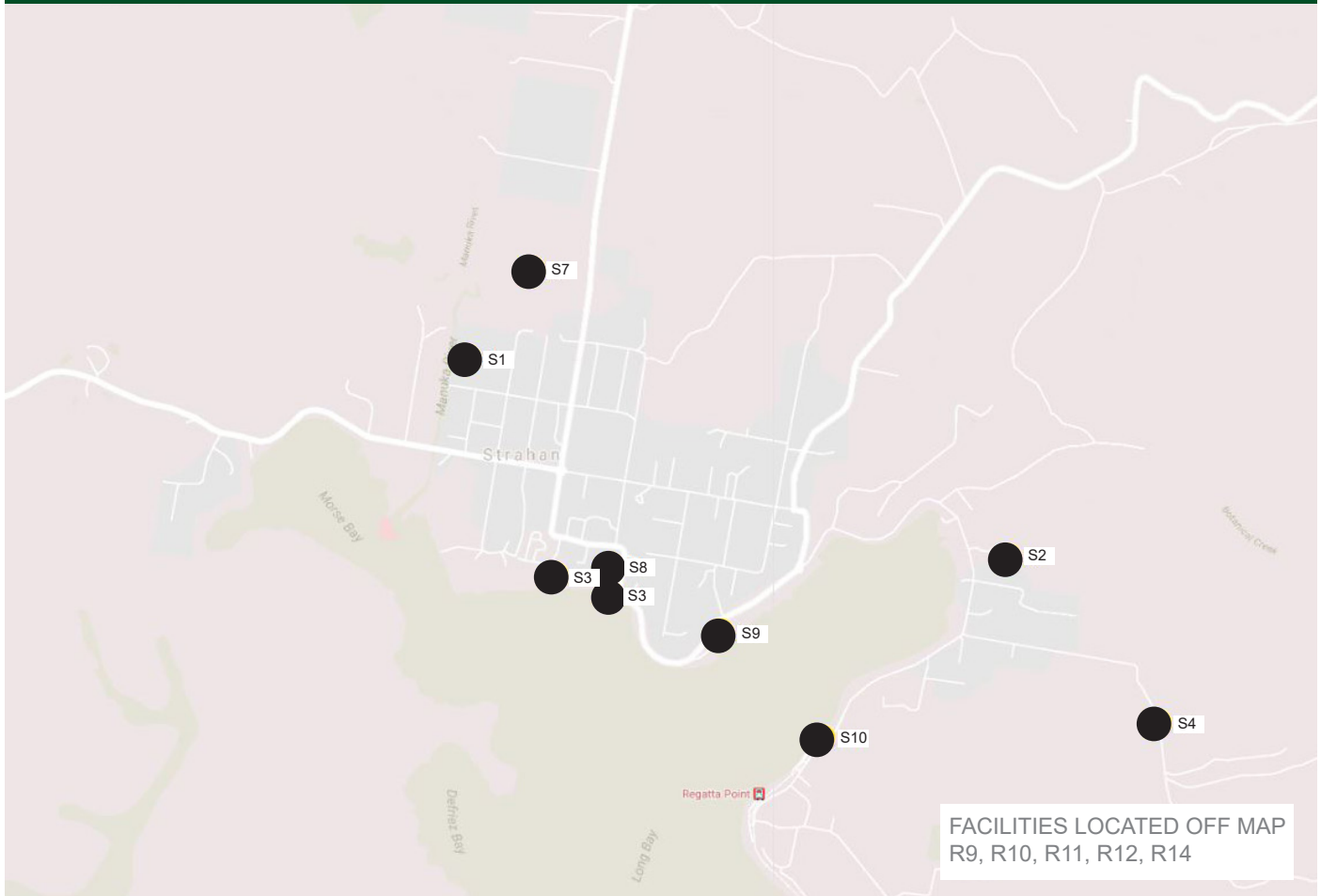
Other Actions

Action 2.13 Implement actions to improve amenity of the swimming pool in line with the Aquatics Strategy (2017)
Action 2.14 Sports Stadium - Continue to work with the school and the Department of Education to maintain community access to this important facility used for community sport
Action 2.15 Recreation Ground – Undertake progressive refurbishment of clubrooms and consider lighting upgrade to the oval and installation of a shelter structure over external areas adjacent clubroom/canteen. Promote this facility for junior sport and community events.
Action 2.16 Assess the safety and condition of the Zeehan Grandstand with a view to determining its long-term future
Action 2.17 Upgrade facilities and equipment at Zeehan Squash and Fitness Centre including decommission of the sauna, expansion of existing gym/compatible facilities and better integration with the Zeehan Swimming Pool

PRECINCT C

STRAHAN & SURROUNDS

SPORT & RECREATION FACILITIES: EXISTING FACILITIES MAPPING



SPORT & RECREATION FACILITIES: EXISTING FACILITIES LIST

S1 Strahan Recreation Ground	S5 Ocean Beach Car Park	S9 Strahan Esplanade Skate Park
S2 People's Park (Hogarth Falls)	S6 Macquarie Heads Camping Ground	S10 Strahan Historic Foreshore Walking Track
S3 West Strahan Esplanade	S7 Strahan Golf Course	S11 Henty Dunes
S4 HJ Goss Strahan Rifle Range	S8 Strahan Primary School	

KEY DEMOGRAPHICS

658

Town Population
2016

41

Median
Age

↑ Ageing

Council Population
Age Profile

\$1,255

Median Household
Weekly Income

COMMUNITY CLUBS/GROUPS & EVENTS

Strahan Cricket Club
Strahan CWA
Strahan Golf Club
Strahan Playgroup
Strahan Primary School
Strahan Rifle Club
Strahan Senior Citizen's Club
Active Strahan

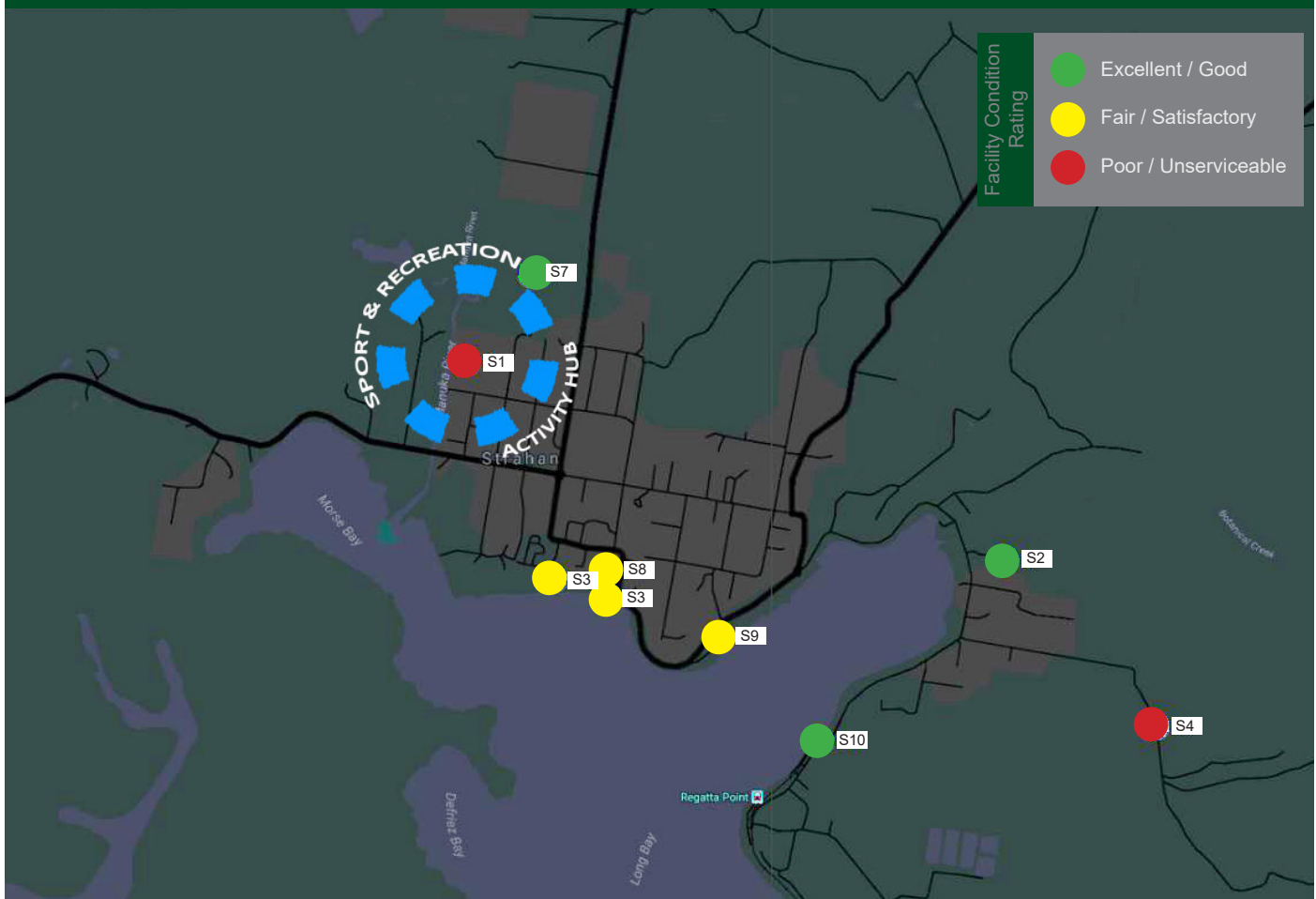
Group fitness (e.g. Zumba, yoga)
Macquarie Harbour Sailing Club
West Coast Junior Football Assn
Mt Lyell Strahan Picnic
Wider community
Visitors/tourists

Events
Beach to Bay Fun Run

PRECINCT C

STRAHAN & SURROUNDS

SPORT & RECREATION FACILITIES: NETWORK VISION



CHALLENGES/OPPORTUNITIES

Council-wide

Declining population
Ageing infrastructure particularly buildings
Large number of underutilised facilities
Maintaining facilities at safe and useable standards
Participant & volunteer numbers falling
Diversification of available sport and recreation programs and activities targeted at all demographic groups
Facility accessibility / DDA compliance
Opportunity to address various issues through establishment of Activity Hubs

Precinct C Strahan & Surrounds

Limited provision of sport & rec facilities
Limited opportunities to get involved in sport & recreation activities
No access to full size indoor court
Perceptions of limited access to school indoor court (also not full size)
No access to gym facility
Restricted functionality of recreation hall (due to size) and in poor condition
Opportunity to develop new multi-purpose indoor community facility

PRECINCT ACTIONS

Priority Actions / Strategic Initiative Development

Action 1.4 Conduct a feasibility study into the development of a multi-purpose sport and recreation facility at the Strahan Recreation Ground considering the AFL sanctioned modular building technology
Action 1.8 Undertake a Tracks and Trails Strategy
Action 1.9 Enhance infrastructure at Macquarie Heads Campground to improve functionality and sustainability.

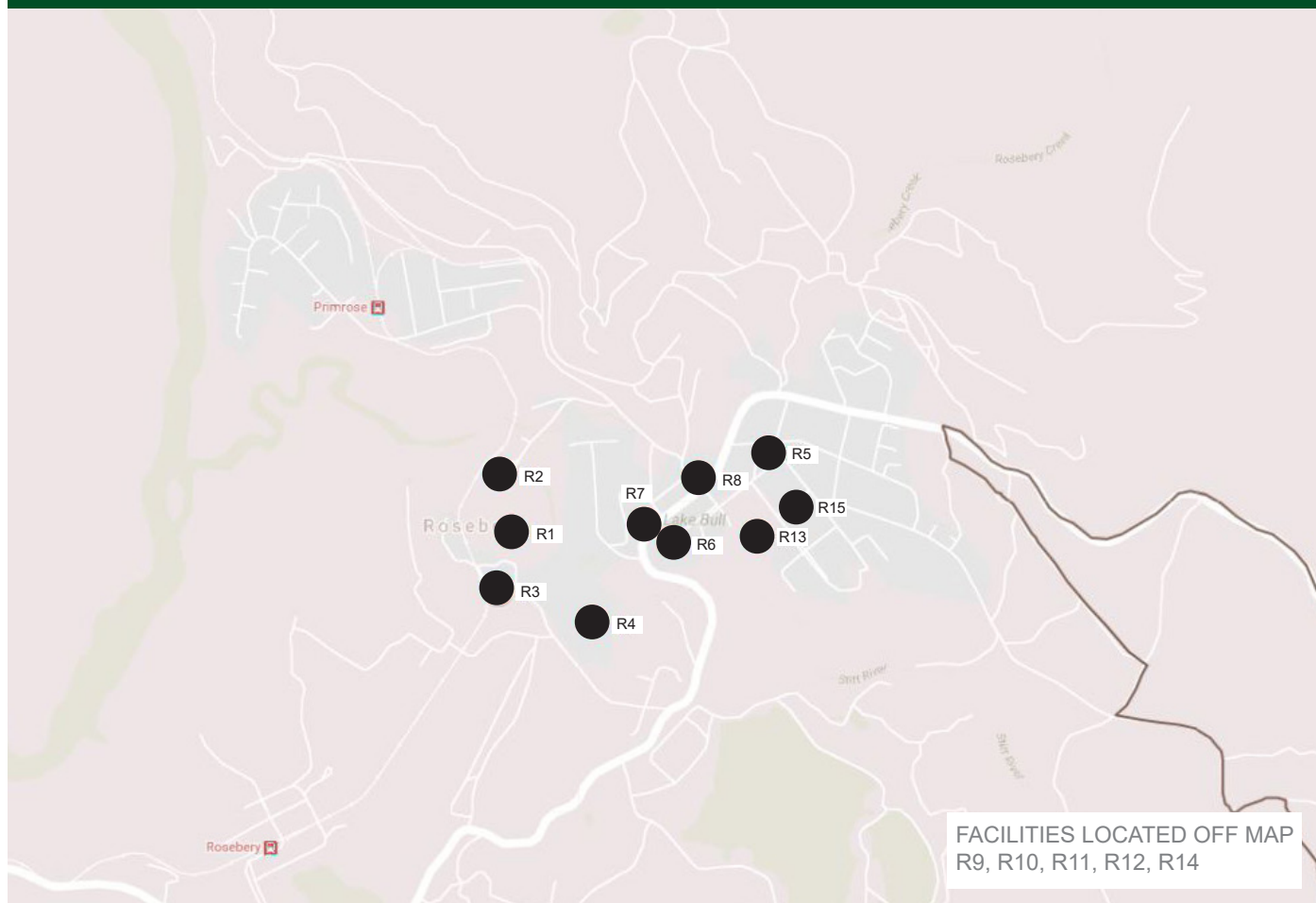
Other Actions

Action 2.18 Continue to maintain walking trail to Hogarth Falls in People's Park as a key recreation asset for locals and visitors. Consider options to improve trail with non-slip surface. Maintain quality trail support facilities.
Action 2.19 Continue to maintain Strahan Historic Foreshore Walking Track as key recreation asset for locals and visitors. Maintain quality trail support facilities at this location.
Action 2.20 Review condition of recreation ground oval to ensure that it remains fit for purpose and capable of accommodating competitive sport as well as passive recreation activities
Action 2.21 Consider installation of shade sail over the skate park
Action 2.22 Work with the Macquarie Harbour Sailing Club to resolve current issues around the club's facility and beach access
Action 2.23 In line with the Aquatic Strategy (2017), if a public swimming pool was to be considered in Strahan, colocation or a partnership with a tourism provider should be investigated.
Action 3.4 Work with the community and the Strahan Primary School to further enhance community use of the Strahan Primary School hall facility.

PRECINCT D

ROSEBERY & SURROUNDS

SPORT & RECREATION FACILITIES: EXISTING FACILITIES MAPPING



SPORT & RECREATION FACILITIES: EXISTING FACILITIES LIST

R1 Rosebery Park Oval	R6 Rosebery Playground	R11 Rosebery Pistol Shooting Range
R2 Rosebery Swimming Pool	R7 Rosebery Skate Park	R12 Rosebery Clay Target Shooting Range
R3 Rosebery Tennis Courts	R8 Rosebery Memorial Hall	R13 Rosebery District High School
R4 Rosebery Indoor Sports Centre & Hockey Facility	R9 Montezuma Falls Trails	R14 Sterling Valley Loop
R5 Rosebery Football Clubroom	R10 Rosebery Golf Course	R15 St Joseph's Catholic School

KEY DEMOGRAPHICS

708

Town Population
2016

41

Median
Age

↑ Ageing

Council Population
Age Profile

\$1227

Median Household
Weekly Income

COMMUNITY CLUBS/GROUPS & EVENTS

Rosebery District High School
Rosebery Dundas Cricket Club
Rosebery Eight Ball Club
Rosebery Golf Club
Rosebery Gun Club
Rosebery Indoor Sports Centre
Members
Rosebery Netball
Rosebery Pistol Club
Rosebery Tennis Club

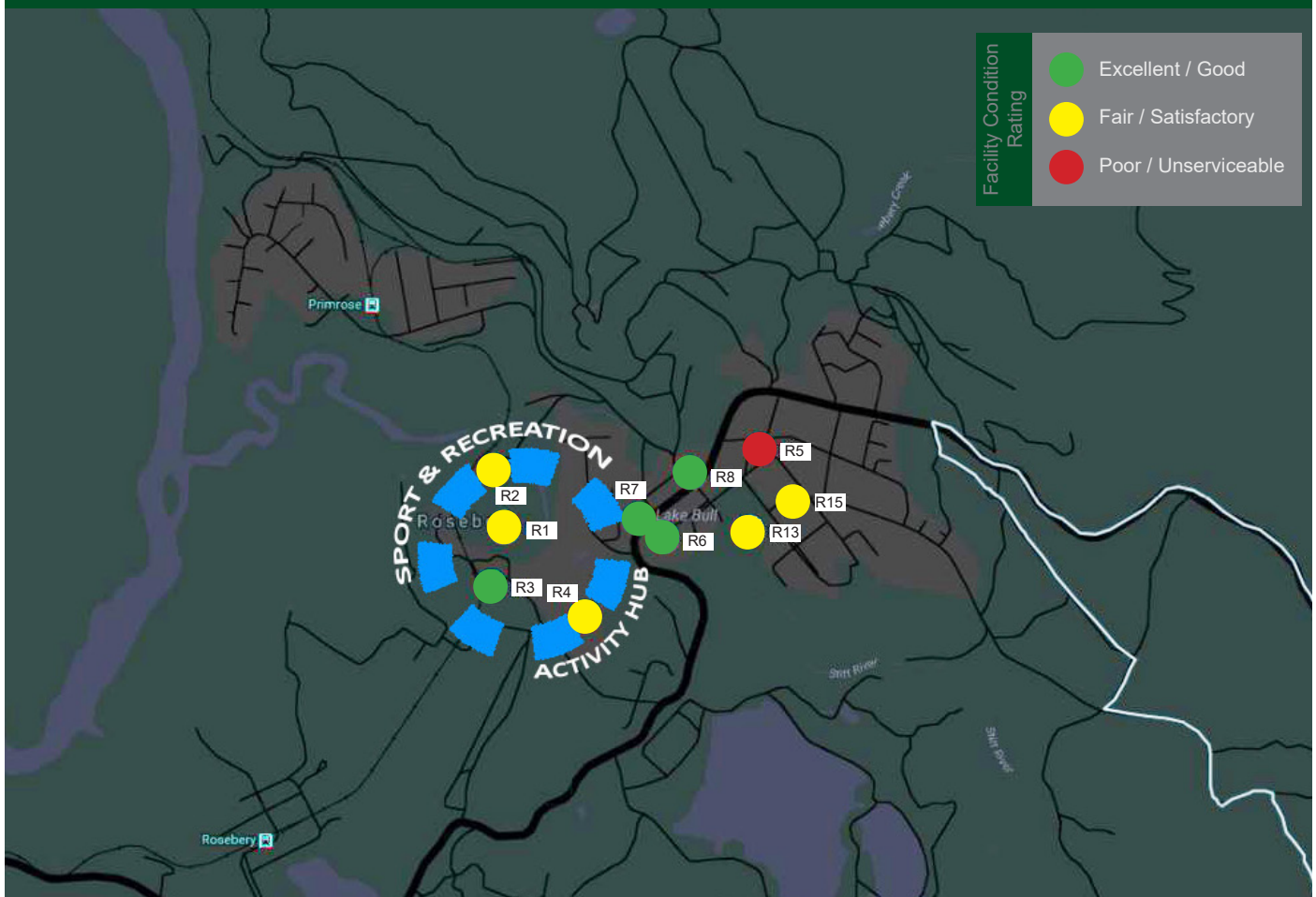
Rosebery Toorak Football Club
Rosebery Women's Hockey Ass
Learn to Swim
Toorak Boxing Club
Visitors/tourists
West Coast Junior Football Ass
Wider community

Events
Rosebery Athletics Carnival
Rosebery Festival

PRECINCT D

ROSEBERY & SURROUNDS

SPORT & RECREATION FACILITIES: NETWORK VISION



CHALLENGES/OPPORTUNITIES

Council-wide

Declining population
Ageing infrastructure particularly buildings
Large number of underutilised facilities
Maintaining facilities at safe and use-able standards
Participant & volunteer numbers falling
Diversification of available sport and recreation programs and activities targeted at all demographic groups
Facility accessibility / DDA compliance
Opportunity to address various issues through establishment of Activity Hubs

Precinct D Rosebery & Surrounds

Strong levels of sports participation
Impacted by shift rosters/transient community
Hire fees of facilities
Gym, squash & tennis courts are in poor condition
Condition of the hockey ground - drainage issues
Potential to promote bushwalking / walking trails and other outdoor adventure activities

PRECINCT ACTIONS

Priority Actions / Strategic Initiative Development

Action 1.5 Explore opportunities to further develop and integrate unique visitor experiences involving sustainable recreational trails in and around Rosebery (e.g. the World's Oldest Tree at Mt Read, Lake Rosebery, Montezuma Falls).

Action 1.7 Support the upgrade/enhancement of the Aquatic Centre

Action 1.8 Undertake a Tracks and Trails Strategy that considers recreational trails across the region

Action 1.9 Advocate for and support land managers to upgrade infrastructure at Trial Harbour and Granville Harbour.

Other Actions

Action 2.24 Support the Rosebery Tennis Club to maintain quality tennis facilities and promote continued participation

Action 2.25 Consider conversion of existing squash court/s at the Indoor Sports Centre to provide a new home for the Toorak Boxing Club, enabling relocation from the current facility at Rosebery Toorak Football Clubrooms

Action 2.26 Implement actions to improve amenity of the Rosebery swimming pool in line with the Aquatic Strategy (2017)

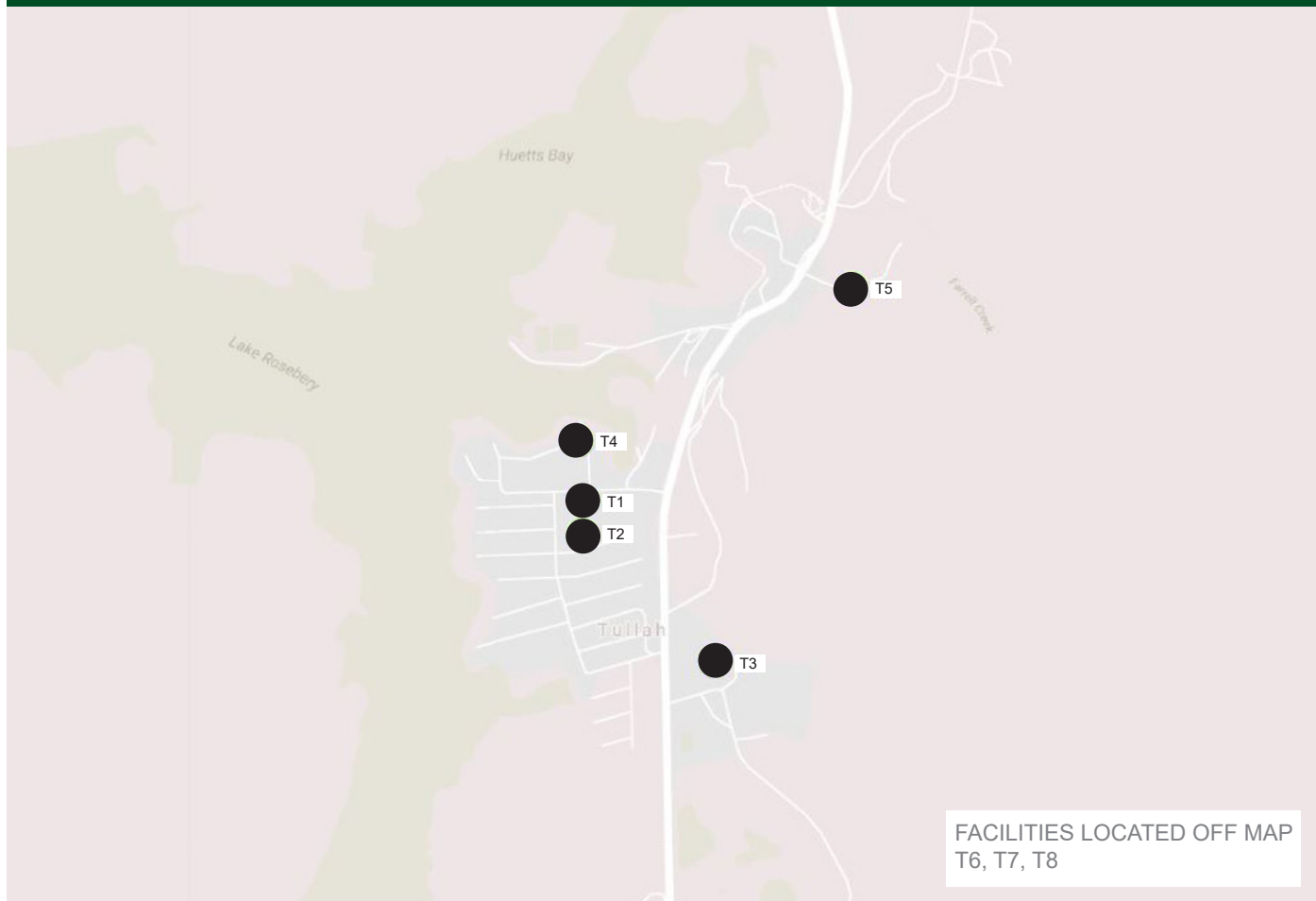
Action 2.27 Indoor Sports Centre – Undertake refurbishment/repairs of the roof. Review existing gym equipment to ensure it is compliant with standards and fit for purpose. Consider progressive upgrade of existing facility to consider space for community programs.

Action 2.28 Consider developing clubrooms at Rosebery Park Oval, closely associated with the oval and recently upgraded changeroom facilities

PRECINCT E

TULLAH & SURROUNDS

SPORT & RECREATION FACILITIES: EXISTING FACILITIES MAPPING



SPORT & RECREATION FACILITIES: EXISTING FACILITIES LIST

T1 Tullah Community Hall and Tennis Courts
T2 Tullah Playground
T3 Tullah Recreation Ground

T4 Tullah Jetty
T5 Mt Farrel Track
T6 Lake Rosebery Ski Club

T7 Lake Murchison Camping Area
T8 Lake Rosebery Camping Area

KEY DEMOGRAPHICS

159

Town Population
2016

52

Median
Age

↑ Ageing

Council Population
Age Profile

\$822

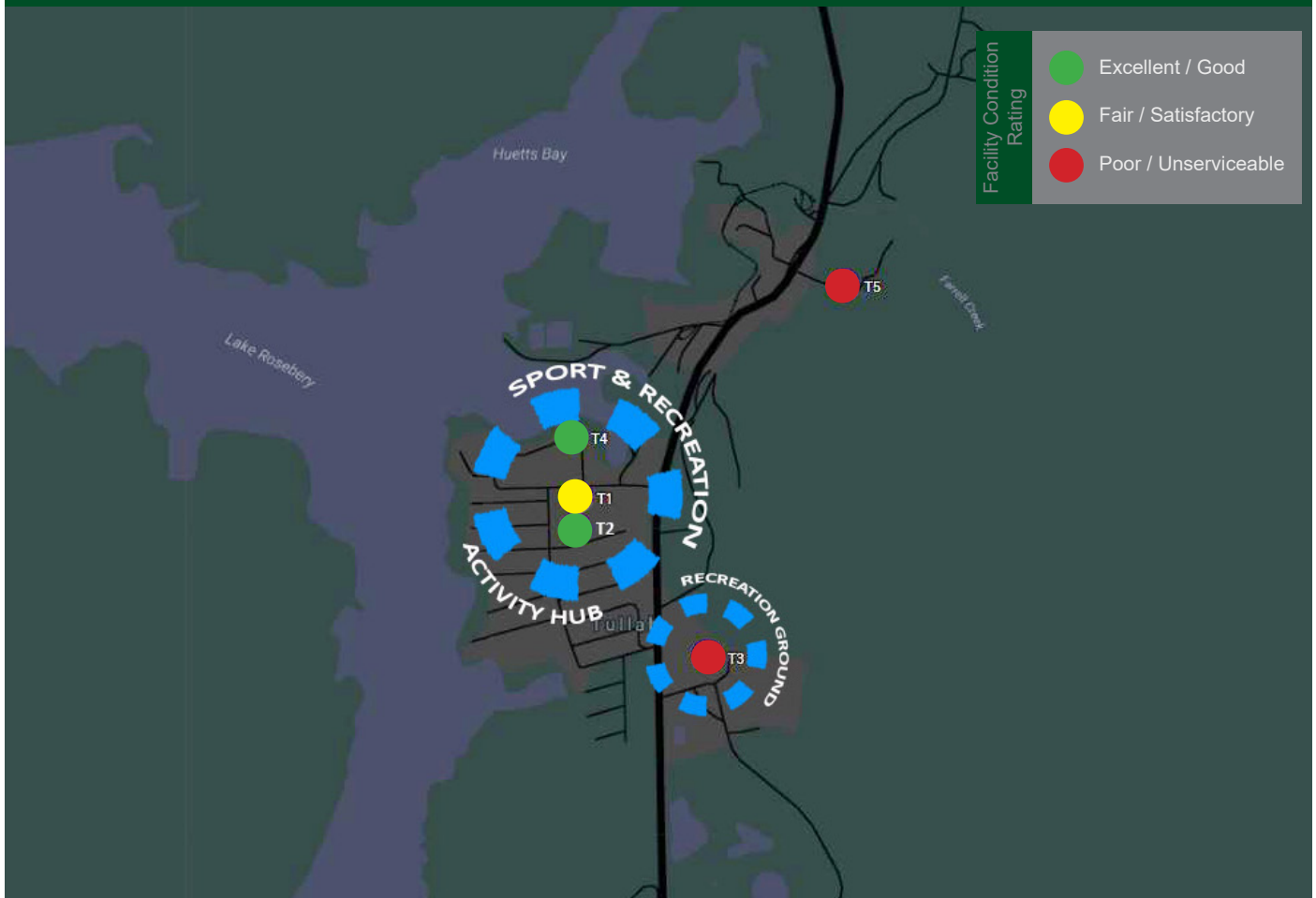
Median Household
Weekly Income

COMMUNITY CLUBS/GROUPS & EVENTS

Lake Rosebery Ski Club
Playgroup
Theatre Group (The Tullah
Theatrics)
Tullah Progress Association
Visitors/tourists
Wider community

TULLAH & SURROUNDS

SPORT & RECREATION FACILITIES: NETWORK VISION



CHALLENGES/OPPORTUNITIES

Council-wide

Declining population
 Ageing infrastructure particularly buildings
 Large number of underutilised facilities
 Maintaining facilities at safe and useable standards
 Participant & volunteer numbers falling
 Diversification of available sport and recreation programs and activities targeted at all demographic groups
 Facility accessibility / DDA compliance
 Opportunity to address various issues through establishment of Activity Hubs

Precinct E Tullah & Surrounds

Integrated network of trails including walk, cycle, mountain bike and horse riding
 Intermittent network of footpaths through town presenting some accessibility issues
 Limited junior sports on offer
 Community conscious of issues around insurance/liability in context of promoting trails network
 Condition of certain facilities is an issue

PRECINCT ACTIONS

Priority Actions / Strategic Initiative Development

Action 1.6 Sustainably develop and enhance the recreational trail network around Tullah, with a focus on walking, mountain biking and horse riding
 Action 1.8 Undertake a Tracks and Trails Strategy that considers recreational trails across the region

Other Actions

Action 2.29 Decommission the clubrooms at Tullah Oval
 Action 2.30 Tullah Recreation Ground – reserve the possibility of this facility hosting a potential future consolidated football team that represents the region's towns/ community at the highest level of available competition
 Action 2.31 Review condition of tennis courts and identify timeframes for re-surface / replacement with consideration given to providing one multi-purpose court
 Action 2.32 Explore opportunities to further develop and promote walk and cycling trails around Lake Rosebery and water-based recreational activities (canoe, kayak, boating, fishing) on the lake.

Funding Opportunities

A variety of funding sources are available for the implementation of these initiatives and are identified below. These programs change regularly and it is important to contact the funding agency/organisation to get up to date details on funding guidelines and project eligibility.

Federal Government

Building Better Regions Fund - provides funding for infrastructure and community investment projects that will create jobs, drive economic growth and build stronger regional communities into the future. Refer <https://www.business.gov.au/assistance/building-better-regions-fund>

Championship Grants TAS - Provides event organisers with funding of up to \$7,000 to organise competitive sporting or gaming events that bring competitors and supporters to Tasmania. Refer <https://www.business.gov.au/assistance/championship-grants>

The event must:

- attract more than 100 people from outside Tasmania who are likely to stay three nights or more in paid accommodation
- promote pre- and post-championship holidays and regional touring in Tasmania

Australian Sports Commission (ASC) - There are a number of opportunities for individuals and sporting organisations to receive funding through the ASC. Refer <https://www.ausport.gov.au>

Current programs include:

- Local Sporting Champions Grants Program
- Women Leaders in Sport Grant Program

Volunteer Grants - Funding is for eligible not-for-profit community organisations to assist their volunteers and encourage volunteering. Refer <https://www.dss.gov.au/our-responsibilities/communities-and-vulnerable-people/programmes-services/volunteer-grants>

Tasmanian Government

Communities, Sport and Recreation - provides funding to increase opportunities for participation in sport and active recreation in Tasmania, and to assist the ongoing development of Tasmania's sport and recreation sector. Refer http://www.dpac.tas.gov.au/divisions/csr/sport-rec/funding_grants

Grant programs include:

- Minor Grants Program
 - Grants of between \$500 and \$10,000 to clubs, associations, local government and other not-for-profit providers of sport and active recreation.
 - Eligible projects must benefit sport and/or recreation clubs.
 - Applicants must contribute at least half of the project funding.
- Major Grants Program
 - Grants of between \$15,000 and \$80,000 to clubs, associations, local government and other not-for-profit providers
 - Projects must benefit sport and/or recreation clubs.
 - Applicants must contribute at least half of the project funding.
- National/International Sport Championships Program
 - Grants for national or international sport championships being held in Tasmania.
- Levelling the Playing Field Grant Program
 - Grants of between \$15,000 and \$1 million to sporting organisations and local government, to upgrade sports facilities for girls and women.
 - Eligible projects include the provision of appropriate change rooms, lockers, toilets, shower facilities and amenities for female players, officials, coaches and volunteers

Cycle Tourism Fund - available for applications from local government, key industry stakeholders and peak bodies to make application for projects, programs or relevant initiatives that support the priority opportunities outlined in this Strategy. The Fund will look to support projects that grow Tasmania as Australia's leading cycle tourism destination for the road, mountain biking, touring and cycle event markets.

Refer

https://www.stategrowth.tas.gov.au/_data/assets/pdf_file/0004/161905/Cycle_Tourism_Fund-guidelines.pdf

Healthy Tasmania Community Innovations Grants - Grants of up to \$25 000 each are available to support healthy eating, physical activity, quitting smoking, and encourage community connection and partnerships.

Between 2017 and 2019 seed-funding will support innovative, sustainable, grassroots, community-driven programs that aim to improve health and reduce health inequities for Tasmanian communities as part of its Healthy Tasmania Strategy. This includes \$500,000 in community grants in 2018-19.

Refer <http://www.dhhs.tas.gov.au/>

Not-for-profit organisations trusts and foundations

Tasmanian Community Fund - receives an annual appropriation in perpetuity. In 2017-18, the appropriation was \$6.5 million. This appropriation covers all Fund costs, including grants and administrative expenses.

Refer

http://www.tascomfund.org/about_our_grants/

Targeted funding rounds include:

- Community Wellbeing
- Resilience and Life Skills for Young Tasmanians
- Community Infrastructure

Australian Sports Foundation - operates the Fundraising4Sport Program to increase opportunities for Australians to participate in sport or excel in sport performance.

Refer <https://asf.org.au/>

Foundation for Rural and Regional Renewal – provides grant funding for charitable purposes that benefits the residents of Australia's rural, regional or remote communities.

Refer:

http://www.frrr.org.au/cb_pages/grants.php

Philanthropy - There are numerous trusts and foundations established in Australia and a number provide funding for projects such as this. Often, they are established by large corporations.

Refer www.philanthropy.org.au

Peak Bodies, Associations and Clubs

Contributions from clubs and associations towards developing facilities and other initiatives is common. This may include funds generated through fundraising efforts, loans and savings. Peak bodies and associations may also have funds which could be contributed towards the projects. As an example, the Australian Football League's program is outlined below.

AFL Facilities Development Reserve (FDR) funding allocated towards improving community facilities across Australia. It is used to assist leagues and clubs in securing financial commitment from Federal, State and Local Councils, other sport user groups, sponsors, local community and business organisations towards upgrading their facilities. Generally, the maximum contribution from the FDR is up to 10% of the total project cost. Eligible projects include:

- Development of new AFL ovals or surface upgrades /enlargements
- Lighting upgrades or developments
- Player and official amenities upgrades or developments
- Social club facilities upgrades or developments

Refer <http://www.afltas.com.au/facilities/>

Commercial and Private Sector Funding

Commercial and private sector funding is often used by sporting organisations to assist with facility developments and ongoing operations. Opportunities such as grants, sponsorships or donations are a potential resource for new facility developments and upgrades. Examples of potential programs are provided below.

MMG Limited Rosebery Sponsorships and Partnerships Program - provides assistance to community groups and organisations contributing to the social, educational, economic and cultural development of the local area in Rosebery.

Refer: <http://www.mmq.com/en/Our-Operations/Mining-operations/Rosebery/Living-in-the-community>

Tassal Community Foundation - provides community support directed to achieving *Health & Wellbeing, Environmental Stewardship, Youth & Education* or *Social Inclusion* outcomes.

Refer <http://tassalgroup.com.au/our-community/tassal-community-foundation/>

Huon Aquaculture Helping Hand Grants - twice a year Huon Aquaculture offer grants of up to \$3000 for projects, events or initiatives that support sustainable community development. Assistance is provided in the form of cash grants (maximum of \$3,000) or in-kind assistance. Refer:

<https://www.huonaqua.com.au/grants/>

Hydro Tasmania Community Grants Program - offers grants of up to \$5000 for not-for-profit community organisations based in Tasmania to help fund projects that make a real difference for people and communities. Refer <https://www.hydro.com.au/community/community-grants>

TasWater Community Small Grants Program - encourages local not-for-profit organisations to develop and implement short or long-term ideas that will help to change their communities for the better. There is one \$5,000 grant and a small number of \$2,000 grants available per year. Refer <https://www.taswater.com.au/Community---Environment/Grants>

Jetstar's Flying Start Program – provides grants of up to \$30,000 to support community groups and organisations to fund a project that will enrich the lives of people in their local community.

Refer <http://www.jetstar.com/au/en/flyingstart>

Holden Home Ground Advantage – provides a total of \$250,000 to help clubs to improve facilities, buy equipment and run training programs.

Refer

<https://www.holden.com.au/about/home-ground-advantage>

Sponsorships - A sponsorship does not only deliver a community benefit but also provides brand and sales outcomes for a commercial operator. For example, facility naming rights, permanent or temporary display of signage, utilising the sponsor's advertising material (such as banners, aprons and marquees), or listing the sponsorship on promotional material.

Donations - A donation is a transfer of money, goods or services to registered charities or not-for-profit organisations without the receipt of a direct benefit in return. A donation might be in the form of cash, product or in-kind assistance. For example, the donation from Petuna Aquaculture which has supported this Sport and Recreation Plan.

Appendices

Appendix 1: Strategic Document Review

Appendix 2: Audit

Appendix 3: Case Studies

Appendix 1: Strategic Document Review

State Documents

Document	Key points
<i>Healthy Tasmania Five Year Strategic Plan (2016)</i>	<ul style="list-style-type: none"> • Priority area for action: to develop and resource strategies that ensure people in Tasmanian communities have ease of access to making healthy choices. • Incentivise Tasmanians to get healthier through the Healthy Tasmania Challenge • Establish new ways to encourage Tasmanians to use our parks and reserves to increase their physical activity. This will include open days to select parks and increasing opportunities for volunteer involvement in education and management initiatives. • Increase physical activity via low cost promotion of active tourism through our significant physical and digital footprint
<i>Tasmania's Plan for Physical Activity 2011 – 21</i>	<ul style="list-style-type: none"> • We are aiming for a 10 percentage point increase in the rates of participation in physical activity by different age groups by 2021. • Goal 1: Become a community that values and supports physical activity • Goal 2: Create built and natural environments that enable and encourage physical activity • Goal 3: Develop partnerships that build and share knowledge and resources • Goal 4: Increase opportunities for all Tasmanians to be physically active where they live, work and play
<i>Tasmanian Walking and Cycling for Active Transport Strategy (2010)</i>	<p>Vision: To create a safe, accessible and well connected transport system that encourages more people to walk and cycle as part of their everyday journeys.</p> <p>Objectives:</p> <ul style="list-style-type: none"> • Reduce greenhouse emissions • Create liveable and accessible communities • Increase travel reliability • Encourage healthy, active communities • Integrated transport and land use planning
<i>Volunteering in Sport Report (2017)</i>	<p>Key findings:</p> <ul style="list-style-type: none"> • Tasmanian sporting organisation volunteers are time-poor and there is an over-reliance on a core group of volunteers. • More volunteers are needed to support Tasmanian sporting organisations and they need help to find volunteers and keep them (particularly the smaller sports). • Sporting organisations that have volunteer management policies and procedures keep their volunteers longer. • Tasmanian sporting organisations are rewarding and recognising their volunteers. <p>Recommendations</p> <ul style="list-style-type: none"> • INFORM Tasmanian sporting organisations on changing volunteer and community expectations. • PROMOTE existing volunteer workforce planning resources to the Tasmanian sporting sector. • ENCOURAGE the sharing of best-practice examples within the Tasmanian sporting sector.
<i>Tasmanian Sport and Active Recreation Framework for People with Disability (2014)</i>	<p>Vision: All Tasmanians have the opportunity to participate in sport and active recreation.</p> <p>Priority areas and strategy:</p> <ul style="list-style-type: none"> • Capacity building • Collaboration • Awareness and promotion • Accessibility

*Tasmanian Cycle
Tourism Strategy 2017*

- Priority One – Infrastructure that provides diverse, accessible and high quality visitor experiences
 - Continue to consolidate and strengthen cycle tourism in Tasmania through:
 - supporting and continuing to develop the North-East Tasmanian cycling hub
 - supporting and developing the emerging hub of Hobart and the Southern region
 - maturing and growing the West-North West offering to provide unique cycling experiences that complement those in the North and the South to become a hub for cycle tourism.
 - Coordinate between mountain bike and rail trail managers to implement high quality, consistent signage and wayfinding and consistent marking of trails (difficulty rating, ascents, distances which could be adopted Tasmania wide).
 - Identify and promote a range of road rides of different lengths and difficulty as the lead road rides. These might include the existing rides (such as The Fish Shop Ride, Scottsdale Loop, Poatina Ride) branded by local cyclists.
- Priority Two - Education and support that leads industry and community development, services and businesses: Business support and education
 - Develop and implement an education campaign aimed at all road users to improve awareness of safety, including:
 - ensure cycle needs are considered in all state road upgrades
 - safe road riding practices by cyclists (implementation of the new 'a metre matters' regulation)
 - wide promotion of the campaign and its measures to local communities and visitors through sources such as local council information, local media, social media, and visitor information sources, cycle clubs, motoring organisations.
 - Continue to support initiatives like the Tourism Industry Councils 'Bike Friendly Business Program', which helps businesses understand the importance of Tasmania's growing cycle tourism industry.
- Priority Three - Experience development that positions Tasmania as Australia's best cycling destination: Marketing and events
 - Promote the unique experiences of Tasmanian cycle tourism as hubs focused on:
 - North-East Tasmania
 - Hobart and the Southern region
 - West Coast region (including North West).

The differentiating features and brand values of the three regions should be defined and used to guide marketing.
 - Support and grow calendar of cycling events in Tasmania, including touring, road racing, mountain bike, track and BMX and prepare and implement a cycle tourism marketing plan, including:
 - a comprehensive, go-to cycle tourism website as part of Tourism Tasmania's site, or an 'umbrella site' that directs visitors to up to date and high quality sites currently providing information
 - encourage industry to package experiences, and provide comprehensive maps and planning information.
 - link cycle experiences to accommodation / activities / food and wine develop itinerary options for multi-activity holidays.
 - Coordination of sector-wide development and marketing by a dedicated person or team.
 - Cross-promote experiences in other regions of Tasmania and establish a program of cycle-hub related social media, news and public relations activities as new trails and developments come online.

The Tasmanian Government has established a Cycle Tourism Fund available for applications from local government, key industry stakeholders and peak bodies to make application for projects, programs or relevant initiatives that support the priority opportunities outlined in this Strategy. The Fund will look to support projects that grow Tasmania as Australia's leading cycle tourism destination for the road, mountain biking, touring and cycle event markets.

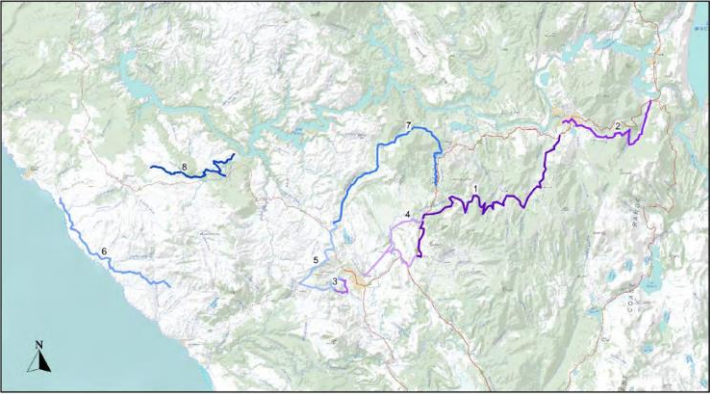
Document	Key points
<i>Tasmanian Visitor Economy Strategy 2015-20</i>	<p>Vision: Tasmania to be a world-leading destination of choice, with a vibrant visitor economy supported by our tourism and hospitality industries, strong business and education sectors and a community that embraces our visitors and all the benefits they bring.</p> <p>Priorities:</p> <ul style="list-style-type: none"> • Generate more demand for travel to Tasmania • Invest in quality visitor infrastructure • Building capability, capacity and community
<i>Strong, liveable communities: Tasmania's Active Ageing Plan 2017-22</i>	<p>Priority actions:</p> <ul style="list-style-type: none"> • Health <ul style="list-style-type: none"> ○ Facilitate access to physical activity to improve strength, resilience and participation <ul style="list-style-type: none"> ▪ support older people to connect with local initiatives and community groups; ▪ promote and support the provision of high quality physical environments in which people can enjoy a wide range of physical activities; ▪ establish partnerships with arts, parks and sporting organisations to promote low cost, local activities with a specific focus on activities for older Tasmanians; and ▪ promote programs that build muscle strength to reduce the likelihood of serious injury from falls.
<i>Mountain Bike Tourism Market Profile for Tasmania (2008)</i>	<p>Although now ten years old, this document provides valuable insights into the Mountain bike tourism market. The profile identified the West Coast's Wildside Course Stages as an opportunity:</p> <ul style="list-style-type: none"> • includes sections such as Montezuma Falls, Stirling Valley, Granville Harbour • technical riding on fire trails, 4WD trails and single track • linkages with local towns and amenities • support from local businesses • potential to develop a riding experience based around a section/s of the longer course • primarily cross country • various land tenures (some sections are on private land and are restricted to race day use only) • not easily accessible from the major population centres (long day or overnight trip)

Regional Documents

Document	Key points
<i>Western Wilds Project – A Wilderness Story (2018)</i>	<p>Background</p> <p>The Western Wilds Project is a major initiative of Tasmanian State and Local Government and all levels of the tourism industry. Tourism Industry Council Tasmania (TICT) has coordinated the project with Destination Southern Tasmania and the Cradle Coast Authority – as the two Regional Tourism Organisations covering this part of the state – along with the Tasmanian Government, through Tourism Tasmania and the Department of State Growth.</p> <p>Objective</p> <p>The new Western Wilds is a journey of discovery through powerful wilderness stories of western Tasmania. The Western Wilds will compel travellers to explore western Tasmania at a slower pace to experience all it has to offer.</p> <p>Strategy:</p> <ol style="list-style-type: none"> 1. Position the Western Wilds as Tasmania's ultimate wilderness journey and story 2. Add depth to the journey experience by engaging travellers in the rich wilderness story of western Tasmania through Story Stops 3. Engage and convert travellers during holiday planning through an online holiday planning portal managed by Tourism Tasmania 4. Partner with Tourism Tasmania, Cradle Coast Authority and Destination Southern Tasmania to market the Western Wilds to intrastate, interstate and international markets.
<i>West Coast Mountain Bike Project (2016)</i>	<ul style="list-style-type: none"> • The project will be jointly managed by the Tasmanian Parks and Wildlife Service (PWS) and the West Coast Council (WCC). • Stage 1 of the project will focus on improving and enhancing existing high-profile trails, given prominence through the biannual Wildside mountain bike event. These include Montezuma Falls, Sterling Valley, Spray Tunnel, NE Dundas Tramway and Climies Track. The work required to improve these trails is relatively straightforward and can be progressed in the near term • Stage 2 of the project will require more detailed planning and design, which will be undertaken while Stage 1 is underway. Identified trails for consideration include: <ul style="list-style-type: none"> ○ a loop trail that will take riders to Tunnel Hill and return via Dunkleys Tramway ○ a trail in the Heemskirk Falls area, utilising in part the Granville Tramway ○ a loop out to Comstock and back over Oonah Hill • The project recognises other recreational users on some trails such as Montezuma Falls (walkers and 4WDs) and Climies Track (4WDs) and shared use will be retained.

Document	Key points	
West Coast Mountain Bike Project (2016) (Continued)	Stage 1	
	Montezuma Falls (40 km) Williamsford to Zeehan	<ul style="list-style-type: none">• Drainage and gravel capping from the start to the Falls.• Purpose-built trail on downhill section of Falls bypass.• Drainage works to Melba Flats.• Purpose-built trail to Dundas Road.• Re-opening tramway easement from Dundas to NE Dundas tramway and then to Zeehan.• Signage.• Trail marking.
	Sterling Valley (19 km) Tullah to Rosebery	<ul style="list-style-type: none">• Improve drainage on uphill to Sterling saddle.• Investigate purpose-built bypass of transmission access track.• Purpose-built trail to bypass difficult sections.• Bridge upgrades and boarding over bog area on downhill into Rosebery.• Signage.• Trail marking.
	NE Dundas Tramway (7 km) Melba Flats to Zeehan This creates a loop ride by then using the last section of the Montezuma Falls trail to return to Zeehan	<ul style="list-style-type: none">• Improve drainage.• Purpose-built section near Melba Flats to bypass degraded area.• Bridge over Little Henty River.• Surface improvement.• Signage.
	Spray Tunnel (4 km) Zeehan to Zeehan via Spray Tunnel	<ul style="list-style-type: none">• Combination of existing trails and short, purpose-built links to enhance the experience.• Signage.• Trail marking.
	Climies Track (19 km) Trial Harbour to Granville Harbour	<ul style="list-style-type: none">• Bridge over Granite Creek to 4WD standard.• Signage.
	Stage 2 (feasibility yet to be proven)	
	Oonah Hill (12 km) Zeehan to Zeehan	A loop through the Spray Tunnel to Comstock, Oonah Hill and back to Zeehan, with possible purpose-built trail from Comstock to Oonah Hill and back to Zeehan.
	Dunkley's Tramway (25 km) Zeehan to Zeehan	An ambitious loop, that takes the NE Dundas tramway to Melba Flats, then to the top of the Tunnel Hill old scenic drive and 4WD track, to pick up trail to the Dunkley's Tramway route, taking riders back to Zeehan.
	Heemskirk Falls (6 km) Heemskirk River return	A loop to access some of the scenic waterfalls between the bridge and Heemskirk Falls. Opening of a section of the old Granville Tramway would enable riders to go north and return on the Heemskirk Road.
	Alternative opportunities	As noted above, during the delivery of stage 1 professional advice will be sought on other potential opportunities for stage 2, which may include the development of one or more single track loops in the region. If it is accepted, these would drive increased appeal and visitation.

Document	Key points
<p><i>Reimagining the Visitor Experience of Tasmania's Wilderness World Heritage Area</i> (2014)</p>	<p>Vision: "To deliver the most contemporary wilderness World Heritage Area experience offering shared, life changing, moments."</p> <p>The Goals:</p> <ul style="list-style-type: none"> ○ Making Our Customers Heroes <p>Responding to customers' needs, wants, expectations and desires are essential in forming an appealing holiday experience that caters to the requests of the clientele.</p> <ul style="list-style-type: none"> ○ Providing Personal, Hands-on Experiences <p>Attracting visitors and promoting the environmental values and uniqueness of the region, from hands-on wildlife experiences and guided walks to overnight mountain bike trails and volunteer/learning experiences.</p> <ul style="list-style-type: none"> ○ Embracing the Tourism Conservation Partnership <p>Positioning the TWWHA as a premier conservation destination, providing interpretation and story tellers, and delivering once-in-a-lifetime moments to facilitate a viable and sustainable tourism industry in the region.</p> <ul style="list-style-type: none"> ○ Bringing the Aboriginal Stories and Heritage to Life <p>Actively engaging and conversing with Aboriginal people, so that visitors can learn to better appreciate their connection to country and why this area was listed as World Heritage for its cultural as well as natural values.</p> <ul style="list-style-type: none"> ○ Giving Experience Providers Confidence in New Opportunities <p>Opening access to new areas of the TWWHA through zoning changes, and ensuring the security of tenure for tourism operators; shifting the messaging to increase awareness and certainty of eco-tourism in the region, and improving air access to encourage ideas for new experiences and opportunities.</p> <ul style="list-style-type: none"> ○ Delivering World's Best Practice that is Measurable <p>Ensuring a reputation for quality experiences and environmental sustainability against a range of globally relevant performance indicators; such as mandatory accreditation for commercial operations in the TWWHA, sustainable building design standards for new infrastructure developments, and stronger lease conditions.</p> <ul style="list-style-type: none"> ○ Embracing New Markets and Communication Channels <p>Building a destination brand for the TWWHA, based on diverse natural and protected environments, and inspirational human stories; targeting niche markets and special interest groups with story-telling linked to a brand strategy and events-driven activities.</p> <p>Priority Projects</p> <ul style="list-style-type: none"> ○ THE CRADLE MOUNTAIN VISITOR EXPERIENCE ○ THE GORDON RIVER VISITOR EXPERIENCE (in WCC) ○ THE WORLD'S OLDEST LIVING TREE (in WCC) ○ WILDERNESS ACCOMMODATION ○ AIR ACCESS ○ STORY TELLING
<p><i>Healthy Communities - a local government toolkit for building healthier Tasmanian communities – Cradle Coast Region</i> (2012)</p>	<p>The Healthy Communities Initiative aims to help reduce the prevalence of overweight and obesity within the target populations of participating communities by maximising the number of people, predominantly not in the paid workforce, who are engaged in proven or innovative physical activity and healthy eating programs. Healthy Communities will utilise the following strategies to achieve these objectives:</p> <ul style="list-style-type: none"> • increase people's awareness of the importance of physical activity and healthy eating; • increase the availability of proven or innovative physical activity, healthy eating and healthy lifestyle programs; • increase participation in these community based programs for adults predominantly not in the paid workforce; and; • utilise resources currently available through local government, the community, the non-government and not-for-profit health sectors (including the National Program Grant recipients) and industry to facilitate the expansion of programs.

Document	Key points
<p><i>Sustainable Murchison 2040 Community Plan Regional Resource Analysis (2016)</i></p>	<p>This document describes the key natural, human, and economic resources in the Murchison region. The information will inform the preparation of the Murchison Sustainable Community Plan 2040.</p> <p>Economic opportunities:</p> <ul style="list-style-type: none"> • Short-medium: restructuring of the economy: from mining to agriculture and tourism <ul style="list-style-type: none"> ○ Implementation of the Cradle Coast Destination Management Plan, focusing on new agri-tourism products (e.g. farm stays, whisky and cider cellar doors); attraction and investment in holiday homes; and development of complimentary heritage and village tourism products along the Cradle Coast touring route; to visitor dispersal from primary tourist destinations; • Short-medium: population servicing and opportunities as a residential destination • Medium-long term: human capital development, and the 'Murchison Diaspora' • Long-term strengths in climate change resilience, renewable energy and water security <p>There are several walking trails in the region. The majority are operated and managed by the Tasmania Parks and Wildlife service. Popular multi-day walk opportunities for serious hikers include the Overland Track/Cradle Mountain and the Walls of Jerusalem National Park. There are also day walking opportunities.</p> <p>Active networks such as walking and cycling trails can promote visitation and capitalise on the regions natural tourism assets. Disused rail may present further opportunities for generating tourism interest over the longer term. TasRail has agreed to lease a portion of the rail corridor between Wynyard and Burnie to the Council for the north coast pathway.</p> <p>West Coast Mountain Bike Project</p> <p>The West Coast Mountain Bike Project proposes a network of upgraded and new trails over two stages of delivery, using disused mining and forestry rail corridors. The State Government allocated \$1.2million in 2014 towards the project to promote mountain biking tourism and diversify the economy.</p> <p>The focal point for the suite of projects is Zeehan, and is being project managed by Tasmanian Parks and Wildlife Service (PWS). Current funding only extends to Stage 1, inclusive of components 1, 2, 3, 4 and 6. Feasibility for subsequent stages is yet to be tested.</p> <div data-bbox="523 1344 1236 1836">  <p>West coast mountain bike tracks of interest</p> <p>Produced by Tim Wierenga - Operations Printed on 20/11/2014 Base data provided by Department of Primary Industries, Parks, Water and Environment.</p> </div> <p>West Coast Council are developing a comprehensive Asset Management framework to deal with a backlog of infrastructure deficits, including a footpath remediation and extension program.</p>

Local Documents

Document	Key points
<i>West Coast Community Plan 2025</i>	<p>The West Coast Community Plan 2025 (WCCP2025) is the outcome of an extensive community engagement project which identified and explored what the future of the West Coast region could be. It is a critical strategic document about our vision and where we want to be in ten years' time. It was created by the West Coast community, for the West Coast community.</p> <p>Our Vision</p> <p>We are a proud community. One that is connected, enjoys our lifestyle surrounded by our unique natural heritage and works together for the benefit of the residents, business owners and visitors to our stunning region.</p> <p>Our Mission</p> <p>We will work together in partnership to provide and continually improve the facilities, services and infrastructure that will serve the needs of our communities.</p> <p>Our Values</p> <p>Responsiveness; Leadership; Unity of purpose; Partnership; Respect and trust; Consistency</p> <p>The plan is structured around five key focus areas which guide how the community vision can be reached. The focus areas are shown in Table 5.</p> <p>Focus Areas</p> <ul style="list-style-type: none"> • Our People Our Community • Our Economy • Our Infrastructure • Our Environment • Our Partnerships Our Leaderships
<i>West Coast Aquatics Strategy and Business Plan (2017)</i>	<p>The Aquatics Strategy and Business Plan was prepared to provide short, medium and long-term recommendations for the provision and management of swimming pools across the West Coast. 75 actions were recommended across short, medium and long-term timeframes, with the following being of key strategic importance to sport and recreation in the West Coast:</p> <ul style="list-style-type: none"> ○ Retain all three pools for five years at which time determine the long-term options based on condition of the facilities, population projections, economic context, and the success of programs. ○ Provide a range of programs that include: group fitness, lap swimming, water safety/ lessons, holiday programs, training, and competition. <p>In the medium term:</p> <ul style="list-style-type: none"> ○ Review the viability of a swimming pool at Rosebery <p>In the long term:</p> <ul style="list-style-type: none"> ○ Retain a competition pool at Queenstown, ○ Retain a swimming pool at Zeehan, where possible ○ In future development options, consider greater integration of indoor court and community gym assets.

Document	Key points
<i>West Coast Economic Working Group Final Report (2015)</i>	<p>Key relevant actions:</p> <ul style="list-style-type: none"> ○ Council to continue to proactively support opportunities for all residents to participate in, and have access to, cultural, artistic, recreational and sporting activities and events. The community through the Queenstown Heritage and Arts festival aims to build capacity and invest in the region's creative capital and supporting local talent. ○ Branding to change perception of lifestyle on the west coast. For example the Council could assist the community to identify a localised branding strategy to promote the wild west within Tasmania and abroad to showcase its distinctive nature and history, located within a variety of landscapes. Each town offering an accessibility to amenities and features including open and natural spaces, enabling active and inclusive lifestyles and convenient local access to daily needs in employment, education, health, social, cultural activities and recreation for all people regardless of age, background or physical ability. ○ The provision of sport and recreation programs and infrastructure also has benefits for the region in terms of liveability and the economy. Participation in sport and recreation encourages social inclusion and connected communities that are more attractive places to live, work and visit. In 2011 a study was released by the Australian Innovation Research Centre which showed that sport and physical recreation is a significant contributor to the Tasmanian economy. The Value of Sport and Physical Recreation to Tasmania demonstrated that relatively modest expenditure in sport and recreation is far outweighed by the revenue, cost savings, and community benefits derived from sport and recreation, with every \$1 invested delivering over \$4 in benefits to Tasmania.
<i>West Coast Council Annual Plan and Budget Estimates 2018/2019</i>	<p>Key relevant strategies and actions:</p> <p>Strategy: 1.1.1 Create and maintain community spaces and infrastructure.</p> <ul style="list-style-type: none"> • Capital Expenditure - Finalise the current renovation and upgrade project for the old Zeehan Scout Hall building (fence the property). • Capital Expenditure - Install new playground equipment in Tullah. • Capital Expenditure - Upgrade / improve sport and recreation infrastructure (in accordance with the findings of the Sport and Recreation Plan Review). • Capital Expenditure - Renovate / upgrade Queenstown Recreation Ground Clubhouse roof. • Capital Expenditure - Install awning above canteen area (Zeehan Oval clubrooms). • Capital Expenditure - Improve gyms on the West Coast. • Capital Expenditure - Rosebery Stadium improvements / upgrades. • Capital Expenditure - Continue to upgrade / improve pool facilities across the West Coast (in accordance with the findings of the Aquatic Facilities Strategy). • Capital Expenditure - Continue to create and upgrade footpath infrastructure across all towns on the West Coast. <p>Strategy: 1.1.4 Ensure appropriate levels of public transport to and from each of the communities.</p> <ul style="list-style-type: none"> • Work in partnership with the State Government, West Coast residents and businesses to implement the State Government commitment to an intra-town transport service and improved bus service to the North West. <p>Strategy: 1.3.1 Continually develop the Sport and Recreation Plans for the Region to promote efficient use of existing sporting facilities and identify future sporting facility requirements.</p> <ul style="list-style-type: none"> • Continue working with local sports and community groups to provide advice and assistance with funding grant applications and opportunities. • Continue to research and distribute information to local sports and community groups, regarding available funding avenues (including opportunities at both a State and Federal level). • Capital Expenditure - Upgrade / improve sport and recreation infrastructure (in accordance with the findings of the Sport and Recreation Plan Review).

<p><i>West Coast Council Annual Plan and Budget Estimates 2018/2019</i> (continued)</p>	<p>Key relevant strategies and actions (continued):</p> <p>Strategy: 1.3.2 Encourage and support 'Active Lifestyle' initiatives and programs.</p> <ul style="list-style-type: none"> • Finalise establishment of the Health and Active Lifestyle Advisory Committee to Council - to work with Council and key stakeholders to drive forward initiatives for the West Coast. • Continue to accommodate a variety of membership options and classifications for Council-operated facilities, including concession discounts and group booking discounts. • Capital Expenditure - Install new playground equipment in Tullah. • Capital Expenditure - Upgrade / improve playground infrastructure in all population centres. • Capital Expenditure - Install new public BBQ in Rosebery Park. • Capital Expenditure - Install awning above canteen area (Zeehan Oval clubrooms). • Capital Expenditure - Improve gyms on the West Coast. • Capital Expenditure - Rosebery Stadium improvements / upgrades. • Capital Expenditure - Renovate / upgrade Queenstown Recreation Ground Clubhouse roof. • Utilise Council contacts database and relevant communication platforms to engage with residents regarding promotion of events and activities (e.g. community, cultural, recreational). • Support community events & groups through Council's Community Development & Events Officer function. <p>Strategy: 1.3.3 Improved access is available to recreation facilities for young people.</p> <ul style="list-style-type: none"> • Continue to support youth participation at recreation facilities, in accordance with adopted Fees and Charges e.g. providing a 50% reduction in fees at some facilities and free access for other facilities for youth under the age of 13. • Consult with local youth as to their needs and input in regard to recreational facilities. Investigate innovative recreational and sports alternatives to existing options. <p>Strategy: 1.3.4 Passive and active recreational open space is available to, and used by, the community.</p> <ul style="list-style-type: none"> • Finalise establishment of the Health and Active Lifestyle Advisory Committee to Council - to work with Council and key stakeholders to drive forward initiatives for the West Coast. • Support community events & groups through Council's Community Development & Events Officer function • Capital Expenditure - Upgrade / improve sport & recreation infrastructure (in accordance with the findings of the Sport & Recreation Plan Review). <p>Strategy: 2.1.1 Facilitate the development and implementation of key regional economic development strategies and associated Action Plans.</p> <ul style="list-style-type: none"> • Capital Expenditure (\$500k contribution from the State Government) - Implement the Queenstown Gravity MTB Trails Project (including planning, design and construction phases). <p>Strategy: 3.1.3 Create and continually improve Council Asset Management (AM) plans and systems to manage and maintain all assets in a sustainable manner.</p> <ul style="list-style-type: none"> • Continue to build an accurate Asset Register to provide for renewal projects, new projects, or disposing of • assets as required. • • Finalise the Asset Management Plan for Council owned buildings and facilities. • • Review the existing Asset Management Policy, Strategy and Council Plans. <p>Strategy: 3.1.4 Plan accordingly for Council buildings and facilities to meet community needs.</p> <ul style="list-style-type: none"> • Create a Policy for the Council-owned housing portfolio. • Finalise the Asset Management Plan for Council-owned buildings and facilities. • Create Operational Management Plans for all Council-owned and operated facilities. • Create a comprehensive record of all Council-owned assets with accompanying detailed breakdown of condition, outstanding works required,
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Document	Key points
	<p>costings for remediation / upgrade etc., with recommendations on approaches to be taken in the future (e.g. sale, renovation, upgrade, demolish / remove, etc., etc.)</p> <p>Strategy: 5.2.4 Foster and support participation in community organisations that benefit and promote inter community cooperation.</p> <ul style="list-style-type: none"> • Support community events & groups through Council's Community Development & Events Officer function. • Continue to provide financial & in-kind assistance through the Community Assistance Grants, Sponsorships, • Event Development Grants and Contingency Fund Grants to support local events and groups. <p>Strategy: 5.3.4 Assess and engage in resource sharing options for the Region to avoid duplication and inefficiencies and to create sustainable infrastructure into the future.</p> <ul style="list-style-type: none"> • Continue to pursue resource sharing and information sharing opportunities, and to form alliances where appropriate, with other Tasmanian Councils (including continued participation in the Cradle Coast Shared Services Project).
<p><i>West Coast Council Youth Strategy 2012 – 2015</i></p>	<p>Key Theme 1: Consultation and Participation</p> <p>Key Theme 2: Provision and Partnership</p> <ul style="list-style-type: none"> • Support community groups to develop their capacity to involve young people in their activities <p>Key Theme 3: Engagement and Learning</p> <p>Key Theme 4: Health, Lifestyle and Culture</p> <ul style="list-style-type: none"> • Continue working in partnership with HealthWest Walking Tall Wilderness Program • Encourage Young People to participate Aquafit Classes and other healthy movement activities and promote the benefits of recreational activities <p>Key Theme 5: Transport</p> <ul style="list-style-type: none"> • Actively support youth organisations and community groups seeking grants and sponsorship to assist with transporting young people for specific programs and excursions
<p><i>Strahan Waterfront Precinct Plan (2015)</i></p>	<p>Vision: To create an efficient, integrated working port that operates concurrently with residents of, and visitors to, Strahan.</p> <p>Relevant actions:</p> <ul style="list-style-type: none"> • Plan for a continuous water front experience, including the provision of a boardwalk on the water's edge. • Remove the small playground and create a new play space at the central open space area. Provide seating and other passive amenities for users of the skate park. • Create public amenity areas and open space in the centre of the waterfront precinct. A central space for events and passive activities including picnics, bbq and place based play. • Provide a boardwalk on the water's edge to create a continuous waterfront experience – including improved access to the water (paddling, fishing). • Provide a continuous and safe, shared trail connecting surrounding areas 'to and through' the waterfront

Document	Key points
<i>Strahan Indoor Recreation Facility Development: Future Options Study (2008)</i>	<p>This report has presented a feasibility assessment of the development of a new indoor sporting and community venue in Strahan in West Coast Council.</p> <p>The program of detailed consultations with the Strahan community identified an urgent need for a new, full sized indoor sports court, for multi-purpose meeting rooms, for a health and fitness gym and for upgraded sports support facilities. Longer term needs identified included further multi-purpose rooms and an indoor pool. Significantly, these facilities were seen as the means for developing a healthier and happier community, for providing a wide range of sporting and social activities for young people, for use for child care and family activities, for use as a training venue so as to strengthen the economic base of the town and of West Coast Council, for educational programs, for community development activities, to strengthen the town's major role in Council, regional and Tasmanian tourism, and for use in times of emergencies and natural disasters.</p> <p>The detailed analysis of a range of sites identified Strahan Recreation Reserve as the most appropriate location for a new facility. A costed full master plan, a Stage 1 development plan and an overall reserve masterplan have been prepared. While the costs are high, these are impacted by the remote location of Strahan and reflect the medium quality building which is recommended. Construction of anything less or of "make-do" facilities would be a false economy and would set back meeting the real needs in the community by many years.</p>
<i>Business Plan for Strahan Recreation Reserve (2008)</i>	<p>The aim of the study was to define current and projected demand for an indoor facility catering for sport, recreation and other aspects of community activity, and to make recommendations as to the location, design, use and management of an indoor facility for Strahan. It is important to note that the study concluded that there was a lack of suitable indoor sporting and multi-purpose facilities in Strahan. The recommended site therefore was the current recreation ground with a masterplan developed to establish a sporting and recreation complex.</p>

Appendix 2: Audit

The following tables illustrate the features and attributes recorded for each facility during the audit process.





The following scale has been used to indicate current levels of usage:





Usage level indicator (relative to capacity)	
	High
	Moderate
	Low







The following scale has been used to indicate current overall facility condition:







Facility condition scale	
1	Very Poor / Unserviceable
2	Poor
3	Satisfactory
4	Good
5	Excellent







Queenstown and surrounds






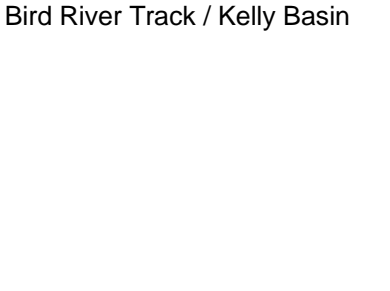
Ref Usage Level Category	Site & Photo	Owner	Manager	Key Facilities	Facility Condition	Usage	Notes
Q1  <div>Standalone facility</div>	Queenstown Memorial Hall 	WCC	WCC	Hall with stage	3	<ul style="list-style-type: none"> Community markets (monthly) Special events. e.g. concerts, functions, Unconformity Festival School 	
Q2  <div>Standalone facility</div>	Queenstown Sports Stadium 	Crown / WCC	WCC	Multi-use court (x 1) Administration/ store room	3	<ul style="list-style-type: none"> Queenstown Basketball Association Queenstown Netball Association School 	<ul style="list-style-type: none"> Highly valued for community level sport Located in close proximity to Queenstown Swimming Pool, Skate Park & Men's Shed



Ref Usage Level Category	Site & Photo	Owner	Manager	Key Facilities	Facility Condition	Usage	Notes
Q3  <div>Key sport and recreation precinct</div>	Queenstown Recreation Ground 	Crown / WCC	WCC	Oval	3	<ul style="list-style-type: none"> Queenstown Crows Football Club West Coast Junior Football Association Cavaliers Cricket Club School Walk for Life Special events Visitors/tourists Wider community 	<ul style="list-style-type: none"> Queenstown Oval is listed on the <i>Tasmanian Heritage Register</i> Usage may be impacted by football league restructure Further potential for tourism/visitor experience e.g. <i>Western Wilds Story Stop</i>
				Grand stand	3		
				Clubrooms	2	<ul style="list-style-type: none"> Queenstown Crows Football Club West Coast Junior Football Association 	<ul style="list-style-type: none"> Aged built facilities
				Brian Suitor Memorial Clubrooms (changerooms / amenities)	2		
Q4  <div>Standalone facility</div>	Queenstown Swimming Pool 	WCC	WCC	25m pool (6 lanes) Program pool Toddler pool Administration/ store room	3	<ul style="list-style-type: none"> Queenstown Amateur Swimming Club Learn to Swim School Wider community 	<ul style="list-style-type: none"> Open during summer Plans for upgrade works <i>Aquatics Strategy & Business Plan</i> prepared in 2018






Ref Usage Level Category	Site & Photo	Owner	Manager	Key Facilities	Facility Condition	Usage	Notes
Q5  <div>Standalone facility</div>	Queenstown Police and Citizens Youth Club (PCYC) 	WCC	PCYC	Recreation hall/court	4	<ul style="list-style-type: none"> PCYC Kinder Gym School 	<ul style="list-style-type: none"> Highly valued and well utilised
				Boxing room	4	<ul style="list-style-type: none"> Queenstown Boxing Club 	
Q6  <div>Standalone facility</div>	Queenstown Squash and Fitness Centre 	WCC	WCC	Gym	3	<ul style="list-style-type: none"> Gym members 	<ul style="list-style-type: none"> Located in town's commercial centre Aged facility
				Squash courts (x 3)	2		
				Spa/sauna	1	<ul style="list-style-type: none"> Not maintained for use 	<ul style="list-style-type: none"> Spa/sauna are in disrepair
Q7  <div>Standalone facility</div>	Queenstown Old Band Hall 	WCC	Men's Shed	Building/Shed	1	<ul style="list-style-type: none"> Queenstown Men's Shed 	<ul style="list-style-type: none"> Highly valued and regularly used by Men's Shed







Ref Usage Level Category	Site & Photo	Owner	Manager	Key Facilities	Facility Condition	Usage	Notes
Q8  <div>Standalone facility</div>	Queenstown Tennis Courts 	Crown / WCC	WCC	Tennis courts (x 2)	1	<ul style="list-style-type: none"> Wider community 	<ul style="list-style-type: none"> Courts not regularly used - recreational tennis only
				Clubroom building	1	<ul style="list-style-type: none"> Not maintained for use 	<ul style="list-style-type: none"> Built facility is in disrepair
Q9  <div>Standalone facility</div>	Queenstown Senior Citizens Club 	WCC	Queenstown Senior Citizens Club	Club/Meeting Room	3	<ul style="list-style-type: none"> Queenstown Senior Citizens Club 	<ul style="list-style-type: none"> Highly valued and regularly used by Senior Citizens Club
Q10  <div>Standalone facility</div>	Queenstown Skate Park 	Crown / WCC	WCC	Skate park	2	<ul style="list-style-type: none"> Wider community 	<ul style="list-style-type: none"> Problematic location Aged and outdated skate park equipment Lack of complementary facilities






Ref Usage Level Category	Site & Photo	Owner	Manager	Key Facilities	Facility Condition	Usage	Notes
Q11  <div>Key open space</div>	Hedley Faull Park 	WCC	WCC	Playground Basketball ring BBQ/Picnic facilities Public amenities	4	<ul style="list-style-type: none"> Wider community 	<ul style="list-style-type: none"> Queenstown's premier open space / playground Plans to upgrade play equipment
Q12  <div>Recreation area or attraction</div>	Lake Burbury Camping and Picnic Ground 	Crown / WCC	WCC	Camp/RV Ground Boat ramp BBQ/Picnic facilities Play Equipment	2	<ul style="list-style-type: none"> Visitors/tourists Wider community Lake Burbury Fishing Competition 	<ul style="list-style-type: none"> Managed by WCC caretaker Aged infrastructure Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop
Q13  <div>Recreational trail</div>	Horsetail Falls Walking Trail 	Crown / Parks and Wildlife Service	Parks and Wildlife Service	Walking trail <ul style="list-style-type: none"> Grade 1 Lookout	5	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Opened in 2017 A section was originally mine lease Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop

Ref Usage Level Category	Site & Photo	Owner	Manager	Key Facilities	Facility Condition	Usage	Notes
Q14  <div>Recreation area or attraction</div>	Iron Blow Lookout 	Mt Lyell Mine Lease	WCC	Lookout	2	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop
Q15  <div>Recreation area or attraction</div>	Mount Jukes Lookout 	Tasmania Parks & Wildlife Service	Tasmania Parks & Wildlife Service	Lookout	3	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Known and valued by residents Opportunity to promote further to visitors
Q16  <div>Recreational trail</div>	Bird River Track / Kelly Basin 	Tasmania Parks & Wildlife Service	Tasmania Parks & Wildlife Service	Walking trail <ul style="list-style-type: none"> Grade 3 4WD Track	-	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Opportunity to promote further to residents and visitors

Ref Usage Level Category	Site & Photo	Owner	Manager	Key Facilities	Facility Condition	Usage	Notes
Q17  <div>Standalone facility</div>	Queenstown Golf Course 	Queenstown Golf Club	Queenstown Golf Club	Golf Course (9 holes) Clubhouse	3	<ul style="list-style-type: none"> Queenstown Golf Club Wider community (patrons) 	<ul style="list-style-type: none"> Privately managed and self-sufficient
Q18  <div>Standalone facility</div>	Queenstown Rifle Range 	Crown	Queenstown Rifle Club	Rifle range	1	<ul style="list-style-type: none"> Queenstown Rifle Club 	<ul style="list-style-type: none"> Appears to be disused Aged built facility
Q19  <div>Standalone facility</div>	Queenstown CWA Building 	WWC	Unconformity Festival	Club/Meeting Room	3	<ul style="list-style-type: none"> Unconformity Festival organisers 	<ul style="list-style-type: none"> Not used for recreation or sport Managed and utilised by Unconformity Festival organisers





Ref Usage Level Category	Site & Photo	Owner	Manager	Key Facilities	Facility Condition	Usage	Notes
Q20  <div>Recreational trail</div>	Spion Kopf Walking Trail and Lookout 	WCC	WCC / Queenstown Lions Club	Walking trail <ul style="list-style-type: none"> Grade 2 Lookout Historical monument	3	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Maintained by Lions Club Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop
Q21  <div>School facility</div>	Mountain Heights School	Dept of Education	Dept of Education	Recreation hall/court Outdoor multiuse courts (x2)	- -	<ul style="list-style-type: none"> School School Wider community 	
Q22  <div>Standalone facility</div>	West Coast Community Hub 	Dept of Education	Dept of Education	Community room	5	<ul style="list-style-type: none"> Tai Chi @ the HUB Women's Exercise group 	<ul style="list-style-type: none"> Primarily used as community service hub / library, with some facilities used for recreation







Ref Usage Level Category	Site & Photo	Owner	Manager	Key Facilities	Facility Condition	Usage	Notes
Q23  <div>Standalone facility</div>	Queenstown Scout Hall 	Scouts Tasmania	Queenstown Scout Group	Hall / Meeting room	3	<ul style="list-style-type: none"> Queenstown Scout Group 	
Q24  <div>Recreational trail</div>	Nelson Falls Nature Trail 	Tasmania Parks & Wildlife Service	Tasmania Parks & Wildlife Service	Walking Trail <ul style="list-style-type: none"> Grade 2 Lookout	4	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop
Q25  <div>Recreational trail</div>	Franklin River Nature Trail 	Tasmania Parks & Wildlife Service	Tasmania Parks & Wildlife Service	Walking Trail <ul style="list-style-type: none"> Grade 1 Lookout	4	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop







Ref Usage Level Category	Site & Photo	Owner	Manager	Key Facilities	Facility Condition	Usage	Notes
Q26  <div>Recreational trail</div>	Frenchman's Cap Track	Tasmania Parks & Wildlife Service	Tasmania Parks & Wildlife Service	Walking Trail <ul style="list-style-type: none"> Grade 5 	-	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop
Q27  <div>Recreational trail</div>	Donaghys Hill Nature Trail	Tasmania Parks & Wildlife Service	Tasmania Parks & Wildlife Service	Walking Trail <ul style="list-style-type: none"> Grade 2 Lookout	-	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop
Q28  <div>Standalone facility</div>	Queenstown Lions Clubroom 	Queenstown Lions Club	Queenstown Lions Club	Meeting room	3	<ul style="list-style-type: none"> Queenstown Lions Club 	
Q29  <div>School facility</div>	St Joseph's Catholic School (Queenstown)	St Joseph's Catholic School	St Joseph's Catholic School	Hall and recreation areas	-	<ul style="list-style-type: none"> St Joseph's Catholic School 	





Strahan and surrounds

Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
S1  <div>Key sport and recreation precinct</div>	Strahan Recreation Ground 	WCC	WCC	Recreation hall/court CWA Meeting room	2	<ul style="list-style-type: none"> Group fitness (e.g. Zumba, yoga) Creche/Childcare Strahan CWA 	<ul style="list-style-type: none"> Recreation hall / court not standard dimensions
				Cricket clubrooms	2	<ul style="list-style-type: none"> Strahan Junior Sports West Coast Junior Football Association Strahan Cricket Club 	<ul style="list-style-type: none"> Aged built facility
				Football/ Cricket oval	3	<ul style="list-style-type: none"> West Coast Junior Football Association Strahan Cricket Club Wider community 	<ul style="list-style-type: none"> Cricket club no longer active in competition
				Tennis court	3	<ul style="list-style-type: none"> Wider community 	<ul style="list-style-type: none"> No active tennis club
			Senior Citizen's Club	Senior Citizen's Clubroom	4	<ul style="list-style-type: none"> Strahan Senior Citizen's Club 	<ul style="list-style-type: none"> Sole use building







Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
S2  <div>Recreational trail</div>	People's Park (Hogarth Falls) 	Crown / WCC	WCC	Walking trail Lookout	4	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Plans to enhance trail surface - slip-resistant
S3  <div>Key open space</div>	West Strahan Esplanade 	Crown / WCC	WCC	West Strahan Beach/ Foreshore Picnic area / Canteen Play equipment Public amenities Boat ramp	3	<ul style="list-style-type: none"> Special events Visitors/tourists Wider community 	<ul style="list-style-type: none"> Strahan's premier open space / playground Plans to enhance foreshore area with retaining wall
			Macquarie Harbour Sailing Club	Macquarie Harbour Sailing Club	3	<ul style="list-style-type: none"> Macquarie Harbour Sailing Club 	







Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
S4  <div>Standalone facility</div>	HJ Goss Strahan Rifle Range 	Crown	Strahan Rifle Club / TAS Rifle Association	Rifle range	1	<ul style="list-style-type: none"> Strahan Rifle Club 	<ul style="list-style-type: none"> Appears to be disused Aged built facility
S5  <div>Recreation area or attraction</div>	Ocean Beach Car Park 	Crown / Parks and Wildlife Service	Parks and Wildlife Service	Carpark Picnic area	3	<ul style="list-style-type: none"> Visitors/tourists Wider community 	
S6  <div>Recreation area or attraction</div>	Macquarie Heads Camping Ground 	Crown / Parks and Wildlife Service / WCC	WCC / Parks and Wildlife Service	Camping facilities Beach access	4	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> May be opportunity to formalise walking tracks in this area Plans to: <ul style="list-style-type: none"> improve signage for site users Improve road maintenance/drainage Clarify roles with P&WS







Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
S7  <div>Standalone facility</div>	Strahan Golf Course 	Strahan Golf Club	Strahan Golf Club	Golf course (9 holes) Clubhouse	4	<ul style="list-style-type: none"> Strahan Golf Club Wider community (patrons) Special events (e.g. community meetings) 	
				RV campground	3	<ul style="list-style-type: none"> Visitors/tourists 	
S8  <div>School facility</div>	Strahan Primary School 	Dept of Education	Dept of Education	Recreation hall/court	4	<ul style="list-style-type: none"> School Community groups (e.g. dance) Visiting school camp groups 	<ul style="list-style-type: none"> Court not competition size standard School has identified opportunity to increase community use
				Outdoor multiuse courts (x 2)	3	<ul style="list-style-type: none"> School Wider community 	<ul style="list-style-type: none"> School has advised available for community use out of school hours
				Play equipment	3		
S9  <div>Standalone facility</div>	Strahan Esplanade Skate Park 	WCC	WCC	Skate park	3	<ul style="list-style-type: none"> Visitors/tourists Wider community 	






Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
S10  <div>Recreational trail</div>	Strahan Historic Foreshore Walking Track 	WCC	WCC	Shared-use trail Fitness equipment	4	<ul style="list-style-type: none"> Beach to Bay Fun Run Active Strahan Visitors/tourists Wider community 	<ul style="list-style-type: none"> Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop
S11  <div>Recreation area or attraction</div>	Henty Dunes 	Parks & Wildlife Service	Parks & Wildlife Service	Sand dunes	3	<ul style="list-style-type: none"> School groups Strahan ATV Tours Visitors/tourists Wider community 	<ul style="list-style-type: none"> Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop


Zeehan and surrounds

Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
Z1  <div>Key sport and recreation precinct</div>	Zeehan Recreation Oval 	WCC	WCC	Oval	3	<ul style="list-style-type: none"> West Coast Junior Football Association Zeehan Cricket Club Wider community 	<ul style="list-style-type: none"> Safety risks associated with grandstand (flooring & stairs)
				Clubrooms	2	<ul style="list-style-type: none"> West Coast Junior Football Association Special events (e.g. functions) 	<ul style="list-style-type: none"> Aged built facility
Z2  <div>Standalone facility</div>	Zeehan Swimming Pool 	WCC	WCC	25m pool (4 lanes) Toddlers Pool Administration/Store room	3	<ul style="list-style-type: none"> Learn to Swim School Wider community 	<ul style="list-style-type: none"> Pool closed during summer 2017/18 for works <i>Aquatics Strategy & Business Plan</i> prepared in 2018
Z3  <div>Standalone facility</div>	Zeehan Squash and Fitness Centre 	WCC	WCC	Gym	3	<ul style="list-style-type: none"> Gym members 	<ul style="list-style-type: none"> Gym equipment upgraded 2017/18
				Squash courts (x 2)	2		
				Saunas	1	<ul style="list-style-type: none"> Not maintained for use 	<ul style="list-style-type: none"> Saunas in disrepair







Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
Z4  <div>Key open space</div>	Howards Park 	WCC	WCC	Skate park Play equipment Picnic facilities Public amenities	4	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Zeehan's premier open space and playground Plans to upgrade play equipment Aged and outdated skate park equipment
Z5  <div>Standalone facility</div>	Zeehan Scout Hall 	WCC	WCC	Recreation hall Meeting rooms	3	<ul style="list-style-type: none"> Special events 	<ul style="list-style-type: none"> No current regular user groups Building is satisfactory condition but may require modification to meet requirements of future users
Z6  <div>Recreational trail</div>	Zeehan to Mt Heemskirk Loop (incl. Zeehan Spray Tunnel) 	Crown	WCC	Walking trail Mountain bike trail <ul style="list-style-type: none"> Grade: Intermediate / Difficult 	4	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Located along touring route: <i>Western Wilds</i> Opportunity to further promote and integrate into touring route e.g. Story Stop





Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
Z7  <div>Recreation area or attraction</div>	Frank Long Hut 	Crown	WCC	Heritage monument	3	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Plans to further develop as trailhead for mountain bike trail network Opportunity to further promote and integrate into <i>Western Wilds</i> touring route
Z8  <div>Standalone facility</div>	Zeehan Golf Course 	Zeehan Golf Club	Zeehan Golf Club	Golf course (9 holes) Clubhouse	4	<ul style="list-style-type: none"> Zeehan Golf Club Wider community (patrons) 	
Z9  <div>Recreational trail</div>	Climies Track Mountain Bike Trail 	Crown / Parks & Wildlife Service	Parks & Wildlife Service	Mountain bike trail <ul style="list-style-type: none"> Grade: Intermediate / difficult 4WD / Trail bike / Quad bike trail	3	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Opportunity to further promote and integrate into <i>Western Wilds</i> touring route







Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
Z10  <div>Recreation area or attraction</div>	Trial Harbour Beach 	Crown / Parks & Wildlife Service	Parks & Wildlife Service	Camping facilities Boat ramp Beach access	4	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> May be opportunity to formalise walking tracks in this area Opportunity to further promote and integrate into <i>Western Wilds</i> touring route
Z11  <div>Recreation area or attraction</div>	Granville Harbour Beach	Crown / Parks & Wildlife Service	Parks & Wildlife Service	Camping facilities Boat ramp Beach access		<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Opportunity to further promote and integrate into <i>Western Wilds</i> touring route
Z12  <div>School facility</div>	Zeehan Primary School 	Dept of Education	Dept of Education	Indoor multi-use court	4	<ul style="list-style-type: none"> Zeehan Netball Association Zeehan Gem and Mineral Fair School 	<ul style="list-style-type: none"> Used for community sport outside of school hours






Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
Z13  <div>Recreational trail</div>	Zeehan to Melba Flats Trail	Crown / Parks & Wildlife Service	Parks & Wildlife Service	Mountain bike trail <ul style="list-style-type: none"> Grade: Intermediate / difficult 		<ul style="list-style-type: none"> Wider community 	<ul style="list-style-type: none"> Opportunity to further promote and integrate into <i>Western Wilds</i> touring route


Rosebery and surrounds

Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
R1  <div>Key sport and recreation precinct</div>	Rosebery Park Oval 	MMG	WCC	Oval Cricket nets (x 2) Grandstand	3	<ul style="list-style-type: none"> Rosebery Toorak Football Club West Coast Junior Football Association Rosebery Dundas Cricket Club Rosebery Athletics Carnival (annual) Wider community 	<ul style="list-style-type: none"> Usage may be impacted by football league restructure
				Separate amenities/ canteen/ first aid rooms	5		<ul style="list-style-type: none"> Recently constructed built facilities
R2  <div>Standalone facility</div>	Rosebery Swimming Pool 	WCC	WCC	25m pool (5 lanes) Toddlers Pool Administration/ Store room	3	<ul style="list-style-type: none"> Learn to Swim School Wider community 	<ul style="list-style-type: none"> Closed during summer 2017/18 for works <i>Aquatics Strategy & Business Plan</i> prepared in 2018
R3  <div>Standalone facility</div>	Rosebery Tennis Courts 	MMG	MMG / Rosebery Tennis Club	Tennis courts (x 2)	4	<ul style="list-style-type: none"> Rosebery Tennis Club Wider community 	<ul style="list-style-type: none"> Active tennis club striving for court resurface
				Clubroom	3	<ul style="list-style-type: none"> Rosebery Tennis Club 	





Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
R4  <div>Key sport and recreation precinct</div>	Rosebery Indoor Sports Centre & Hockey Facility 	WCC	WCC	Multi-use court	3	<ul style="list-style-type: none"> Rosebery Netball Rosebery Basketball School Special events (e.g. Boxing Tournament) Rosebery Toorak Football Club (training) 	<ul style="list-style-type: none"> Stadium roof leak/ condensation issues destroying court surface Refurbished changerooms Small and isolated gym facility
				Squash courts x 2	3	<ul style="list-style-type: none"> Gym members 	
				Gym	2		
				Outdoor hockey pitch (gravel)	3	<ul style="list-style-type: none"> Rosebery Women's Hockey Association 	
				Grass area / informal soccer pitch	2		<ul style="list-style-type: none"> No active soccer club
R5  <div>Standalone facility</div>	Rosebery Football Clubroom 	Rosebery Toorak Football Club	Rosebery Toorak Football Club	Clubroom	2	<ul style="list-style-type: none"> Rosebery Toorak Football Club Toorak Boxing Club 	<ul style="list-style-type: none"> Located at separate site to football oval Aged built facility Facility is divided into two sections. One each for football and boxing







Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
R6  <div>Key open space</div>	Rosebery Playground 	WCC	WCC	Play equipment Picnic facilities Half basketball court Public amenities	4	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Rosebery's premier open space and playground Plans to upgrade play equipment
R7  <div>Key open space</div>	Rosebery Skate Park 	WCC	WCC	Skate park Picnic facilities	4	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Adjacent to Morrisby Park Playground Aged and outdated skate park equipment
R8  <div>Standalone facility</div>	Rosebery Memorial Hall 	WWC	WCC	Hall with stage Meeting / display room	4 4	<ul style="list-style-type: none"> Special events Rosebery Toorak Football Club Rosebery Festival 	<ul style="list-style-type: none"> Located in town centre / main street Hall is not regularly utilised







Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
R9  <div>Recreational trail</div>	Montezuma Falls Trails 	Crown / Parks & Wildlife Service	Parks & Wildlife Service	Walking trail <ul style="list-style-type: none"> Grade 2 Mountain bike trail <ul style="list-style-type: none"> Grade: Easy /Intermediate 	3	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Mid 2018 - damage to suspension bridge which forms part of the mountain bike trail Opportunity to further promote and integrate into <i>Western Wilds</i> touring route
R10  <div>Standalone facility</div>	Rosebery Golf Course 	Rosebery Golf Club	Rosebery Golf Club	Golf course (9 holes) Clubhouse	3	<ul style="list-style-type: none"> Rosebery Golf Club Rosebery Toorak Football Club Wider community (patrons) 	
R11  <div>Standalone facility</div>	Rosebery Pistol Shooting Range	Crown	Rosebery Pistol Club	Shooting range	-	<ul style="list-style-type: none"> Rosebery Pistol Club 	<ul style="list-style-type: none"> Club reported 28 members (2018)

Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
R12 ● Standalone facility	Rosebery Clay Target Shooting Range	Crown	Rosebery Gun Club	Shooting range	-	<ul style="list-style-type: none"> Rosebery Gun Club 	
R13 ● School facility	Rosebery District High School	Dept of Education	Dept of Education	Assembly/ Recreation hall Outdoor court Oval (gravel)	-	<ul style="list-style-type: none"> School 	
R14 ● Recreational trail	Sterling Valley Loop 	Crown / Parks & Wildlife Service	Parks & Wildlife Service	Mountain Bike Trail <ul style="list-style-type: none"> Grade: Intermediate / Difficult 	2	<ul style="list-style-type: none"> Wider community (advanced/ adventurous MTB riders) 	<ul style="list-style-type: none"> Used in the past for the Wildside MTB event Opportunity to further promote and integrate into <i>Western Wilds</i> touring route
R15 ● School facility	St Joseph's Catholic School (Queenstown)	St Joseph's Catholic School	St Joseph's Catholic School	Hall and recreation areas	-	<ul style="list-style-type: none"> St Joseph's Catholic School 	<ul style="list-style-type: none">

Tullah and surrounds

Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
T1  <div>Key sport and recreation precinct</div>	Tullah Community Hall and Tennis Courts 	WCC	Tullah Progress Association	Recreation hall/ court/ stage	4	<ul style="list-style-type: none"> Tullah Progress Association Theatre Group (The Tullah Theatrics) Playgroup Wider community 	<ul style="list-style-type: none"> Highly valued community facility Management arrangement - well operated
				Squash courts (x 2)	3		
				Tennis courts (x 2)	2	<ul style="list-style-type: none"> Wider community 	<ul style="list-style-type: none"> Tennis courts not used for competition
				Tennis clubroom	1	<ul style="list-style-type: none"> Not maintained for use 	
T2  <div>Key open space</div>	Tullah Playground 	WCC	WCC	Play equipment Picnic facilities	5	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Adjacent to Morrisby Park Playground Aged and outdated skate park equipment

Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
T3  <div>Key sport and recreation precinct</div>	Tullah Recreation Ground 	WCC	WCC	Oval	2	<ul style="list-style-type: none"> Wider community 	<ul style="list-style-type: none"> Oval is maintained No regular user groups of oval
				Clubrooms	1	<ul style="list-style-type: none"> Not maintained for use 	<ul style="list-style-type: none"> Built facility in disrepair - not safe for use
T4  <div>Recreation area or attraction</div>	Tullah Jetty 	Hydro Tasmania	Hydro Tasmania	Jetty Boat Ramp	4	<ul style="list-style-type: none"> Tullah Challenge Triathlon Visitors/tourists Wider community 	<ul style="list-style-type: none"> Safe area for swimming and launching watercraft Opportunity to further promote and integrate into <i>Western Wilds</i> touring route
T5  <div>Recreation area or attraction</div>	Mt Farrell Track 	Crown / Parks & Wildlife Service	Parks & Wildlife Service	Walking track	2	<ul style="list-style-type: none"> Visitors/tourists Wider community 	<ul style="list-style-type: none"> Opportunity to further promote and integrate into <i>Western Wilds</i> touring route

Ref & Usage Level	Site & Photo	Owner	Manager	Key Facilities	Overall Facility Condition	Usage	Notes
T6  <div>Standalone facility</div>	Lake Rosebery Ski Club 	Hydro Tasmania	Lake Rosebery Ski Club	<ul style="list-style-type: none"> • Clubrooms • Lake Access • Boat Ramp • Camping facilities 	4	<ul style="list-style-type: none"> • Lake Rosebery Ski Club 	<ul style="list-style-type: none"> • Many club ski club members come from outside of the WCC area
T7  <div>Recreation area or attraction</div>	Lake Murchison Camping Area 	Hydro Tasmania	Hydro Tasmania	<ul style="list-style-type: none"> • Camping area 	3	<ul style="list-style-type: none"> • Visitors/tourists • Wider community 	<ul style="list-style-type: none"> • Opportunity to further promote and integrate into <i>Western Wilds</i> touring route
T8  <div>Recreation area or attraction</div>	Lake Rosebery Camping Area 	Hydro Tasmania	Hydro Tasmania	<ul style="list-style-type: none"> • Camping area 	3	<ul style="list-style-type: none"> • Visitors/tourists • Wider community 	<ul style="list-style-type: none"> • Opportunity to further promote and integrate into <i>Western Wilds</i> touring route

Appendix 3: Facility Examples



LOCAL COUNCIL SPORTING CHANGEROOMS

CLIENT	LOCAL COUNCIL
LOCATION	IPSWICH, QLD
ARCHITECT	AUSCO MODULAR
NUMBER OF MODULES	11 MODULES

SCENARIO 1

When local council identified the need for an affordable, durable and fast changeroom solution for a local cricket field, modular was the winning combination.

- 20 x 3m changeroom
- 6 x 3m canteen
- 12 weeks to complete

Local teams now have access to brand new facilities for home and away teams, as well as umpire rooms and a canteen facility.

SCENARIO 2

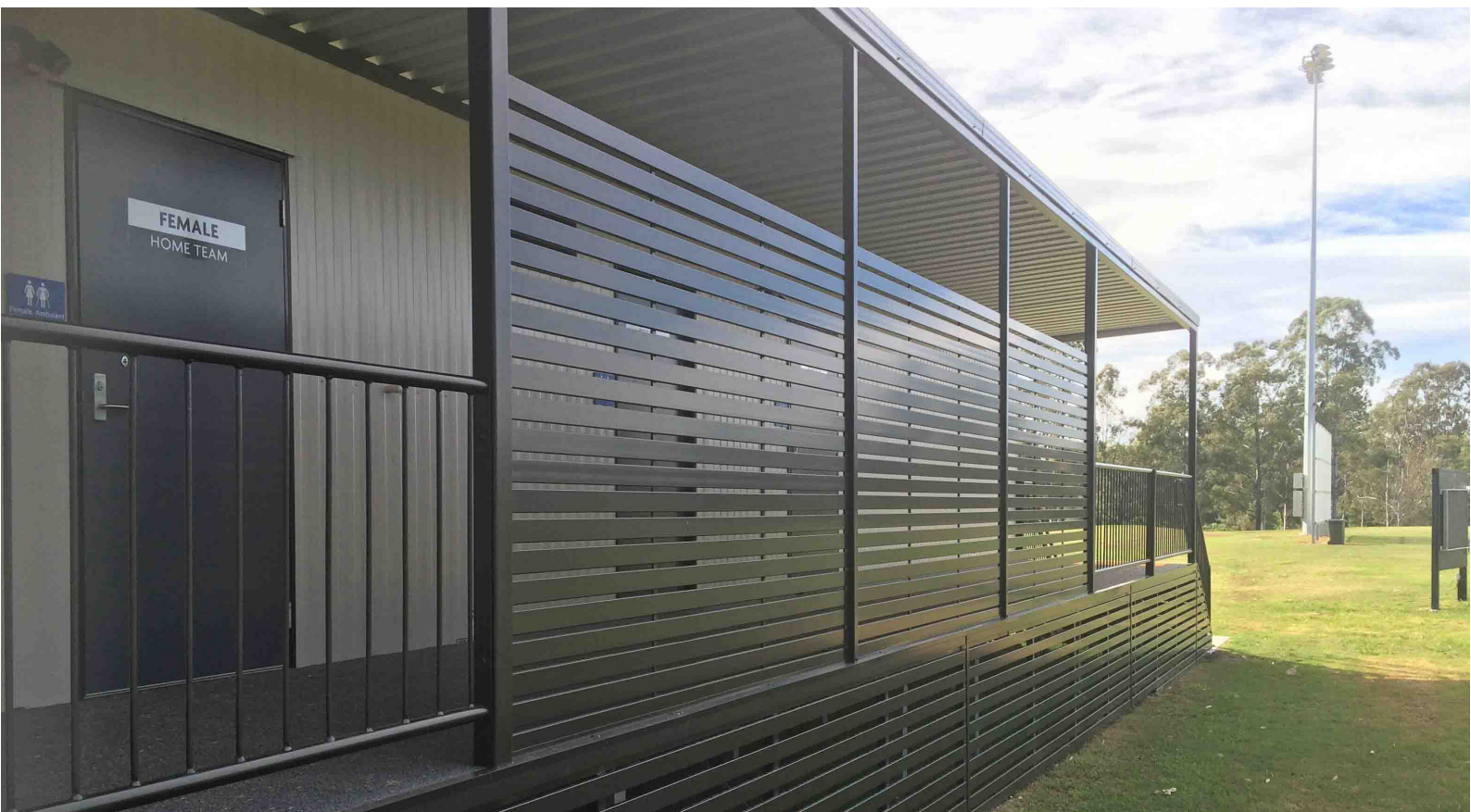
With a busy schedule to work around and ground conditions to preserve, a fast and low impact solution was required for local football field changerooms.

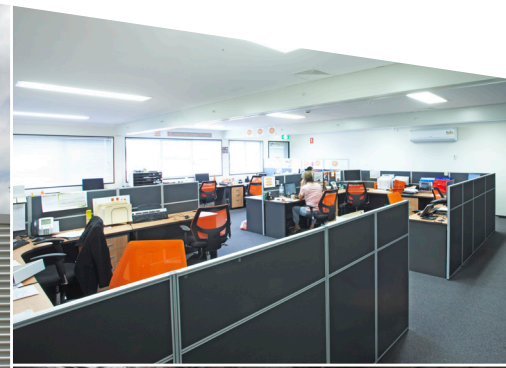
- 18.5 x 3m changeroom
- 6 weeks to complete

Now with the appropriate facilities to make best use of the ground, and just in time for rostered games to begin, the end product was a great result for all parties involved.

Modular was the winning combination.







GWS GIANTS AFL

CLIENT	GWS GIANTS AFL
LOCATION	ROOTY HILL, NSW
ARCHITECT	AUSCO MODULAR
NUMBER OF MODULES	18 MODULES

THE OBJECTIVE

The GWS Giants, the newest Australian Rules Football Club, was in need of an office, player's room, change room and gym, and were looking for a company that could deliver it with style and efficiency.

Ausco Modular was approached by Blacktown City Council to prepare a brief for a range of buildings that mirrored permanent infrastructure design.

With more than 50 years' experience designing state-of-the-art modular solutions that demonstrate the same quality, design and architecture of many permanent buildings, and with experience building the 2000 Sydney Olympic Village, Ausco Modular developed the perfect solution to house the GWS Giants.

Ausco Modular successfully managed a number of issues from underground gas lines that required easements, to the specific loadings required on the gym floor to handle the specialist equipment used by professional AFL clubs.

13 62 11

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THE OUTCOME

The project underwent a number of large changes during operations, but deadlines remained set.

Ausco Modular overcame each challenge as it was presented, and the final result was a win for all involved.

The players can stay fit in a state-of-the-art gym and change room facilities.

The GWS Giants facility demonstrates the endless possibilities of modular design and shows that a modular building doesn't have to have a standard look or purpose and goes far beyond basic rooms and temporary transitional solutions.

Architectural and design excellence scored Ausco Modular a win; building new facilities that had the look and feel of a permanent structure.





Adelaide United FC Training Facility

City of Playford, Adelaide, SA

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2016 AWARD WINNER



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Ausco Modular delivers Award Winning training facility

Australia



Fast Facts

Client Name

City of Playford Council, Adelaide United FC

Location

City of Playford, SA

Industry

Sports & Recreation

Size

11 modules / Building size 640m²

Award Winning facility fit for an Award Winning team

The new, purpose built Adelaide United Football Club Training Facility is the cornerstone of the City of Playford's Sports Precinct vision. Located at Ridley Reserve, just off Main North Road at Elizabeth, the facility represents design, functionality and building excellence in relation to Tier 1 sporting facilities. The facility incorporates a fully equipped gymnasium with dedicated weights, circuit and stretching areas, players change room, ablution facilities, coaches change room, ice bath room, physiotherapy room, team briefing room, meeting rooms, storage, public toilets and commercial laundry.

The City of Playford's original plan was to provide a temporary building for Adelaide United to commence preseason training in September 2015, until a suitable facility could be installed for Adelaide United's long term use. Ausco Modular saw a redesign opportunity to work with all parties to build a long term solution that represented a purpose built, innovative, functional and state of the art training complex.

Modular construction provides a permanent solution in time for football season

The redesign made the building more efficient and provided a vastly improved training centre for Adelaide United. The redesign offered a permanent home for Adelaide United while still having the functionality to allow the building to be relocated at later date should the need arise. The redesign enabled cost savings to the buildings structure, which meant more funds could be injected into upgrading the architectural features.

The modular construction enabled majority of the works to occur offsite in a factory environment. This has meant that the immediate surrounds of the park received minimal disruption. Building the training facilities offsite enabled civil and infrastructure headworks to be completed on-site, while the modular buildings were being completed in our factory. The modular building solution meant the facilities were handed over in 19 weeks not the approximate 55 weeks a conventional site-built structure requires. The quick turnaround time enabled Adelaide United to commence their preseason training sooner and has contributed to the success of their season.

The overall facility is a testament to the collaborative efforts of all parties involved.

Fast. Flexible. Reliable.

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